

2026

# Brookfield Corporation

Q1 SUPPLEMENTAL INFORMATION

# 2026 First Quarter Highlights

## \$6B

Last Twelve Months  
Distributable Earnings (“DE”)

## \$188B

Deployable  
Capital

## \$1B+

YTD  
Share Repurchases by  
BN and BAM

## PERFORMANCE UPDATE

**We generated \$1.6 billion (\$0.66/share) of Distributable Earnings (“DE”) during the quarter and \$6.0 billion (\$2.54/share) for the last twelve months (“LTM”).**

DE before realizations was \$1.4 billion (\$0.59/share) for the quarter and \$5.5 billion (\$2.32/share) for the LTM, representing growth of 7% and 6% per share over the prior year periods, respectively.

## Asset Management

- Distributable earnings were \$765 million (\$0.32/share) in the quarter and \$2.8 billion (\$1.20/share) for the LTM.
- Year-to-date fundraising totaled \$67 billion, including \$21 billion raised in the first quarter, reflecting strong demand from our institutional clients. This included \$5 billion from retail and wealth clients, a \$40 billion investment mandate from Just Group, and \$6 billion raised in April for our seventh vintage flagship private equity strategy.
- We expect to finalize the first close of our seventh vintage flagship private equity strategy in the coming months. Our operator-led focus on cash-flowing industrial and essential services businesses is resonating with our partners at this point in this cycle where everyone is seeking “hard assets”.
- Fee-bearing capital increased by 12% to \$614 billion, driving an 11% increase in fee-related earnings compared to the prior year quarter.
- Distributions from direct investments were \$266 million in the quarter and \$918 million for the LTM.

## Wealth Solutions

- Distributable earnings were \$430 million (\$0.18/share) in the quarter and \$1.7 billion (\$0.71/share) for the LTM.
- Retail and institutional annuity sales totaled \$4 billion for the quarter, increasing to approximately \$5 billion including Just Group.
- We continued to improve the performance of our P&C business by focusing on a more targeted set of specialty lines, achieving a combined ratio of 99% during the quarter.
- During the quarter, we deployed \$4 billion into Brookfield client-managed strategies across our investment portfolio at an average target yield of 10%.
- At quarter end, we held \$13.2 billion of book equity, generating \$2.0 billion<sup>1</sup> in annualized cash flows, underpinning a 15% return on equity and a valuation by us of \$30 billion.
- Subsequent to the quarter end, we announced the completion of the acquisition of Just Group. The acquisition increases our insurance assets by \$40 billion to \$180 billion, and significantly expands our operations in the U.K. as we continue to execute on our global expansion strategy.

## Operating Businesses

- Distributable earnings were \$360 million (\$0.15/share) in the quarter and \$1.5 billion (\$0.65/share) for the LTM.
- Cash distributions were supported by the strong operating earnings of our infrastructure, energy and private equity businesses.
- Operating fundamentals across our real estate portfolio remain strong, with super core assets ending the quarter at 96% occupancy and our core plus portfolio at 95%. During the quarter, we completed 5.5 million square feet of office and retail leases, with office leasing achieving net rents 15% above expiring levels.
- Capital markets remain constructive, with strong liquidity for high-quality, cash-flowing assets, including real estate, where financing activity continues to recover robustly. As an example, we refinanced Two Manhattan West, one of our super core office towers in Manhattan, placing a non-recourse \$1.9 billion mortgage with a 10-year term and a coupon of 5.53%, or a 107 bps spread. This allowed us to repay the prior \$1.5 billion mortgage and generate \$400 million of net cash, and we continue to own the building.

1. Annualized cash flow includes annualized earnings from the acquisition of Just Group that closed on April 1, 2026.

# 2026 First Quarter Highlights cont'd

## MONETIZATION ACTIVITY

- During the quarter, we executed \$17 billion of asset sales across the business, as transaction activity remained resilient across most asset classes.
- Monetization activity included \$6 billion in infrastructure, \$5 billion in energy, \$2 billion in real estate, and \$4 billion of other diversified assets across our operating businesses. Substantially all sales were completed at or above our carrying values, returning significant value to our clients.
- Total accumulated unrealized carried interest was \$11.8 billion at quarter end, net of \$157 million realized into income in the quarter and \$528 million for the LTM. With continued progress returning capital to investors and with an active pipeline of monetizations, we are well positioned to realize significant carried interest into income over the next three years.

## CAPITAL ALLOCATION

- During the quarter, we returned \$598 million of capital to our shareholders via regular dividends and share repurchases. Year-to-date, we repurchased \$470 million of BN Class A shares in the open market at an average price of \$41, which represents an approximate 40% discount to our view of intrinsic value at quarter end of \$66. BAM has also been active, repurchasing \$575 million of its shares in the open market.
- The balance of our distributable earnings over the LTM were invested back into the business—the strategies managed by BAM, our wealth solutions business and our operating businesses.

## LIQUIDITY

**As at March 31, 2026, we had \$5.5 billion of corporate liquidity, including \$2.2 billion of cash and financial assets and \$3.2 billion of undrawn credit lines.**

- We have deployable capital of \$188 billion, which includes \$74 billion of cash, financial assets and undrawn credit lines at the Corporation, our affiliates and our wealth solutions business, as well as \$114 billion of uncalled private fund commitments.
- Our balance sheet remains conservatively capitalized, with a corporate debt to market capitalization ratio of 13%. In addition, our corporate debt, at the Corporation, has a weighted-average interest rate of 4.8%, and a remaining weighted-average term of 15 years.
- Amid a supportive capital markets environment, we advanced \$45 billion of financings across the franchise, including \$15 billion in our real estate business.

## STRATEGIC INITIATIVES

**We made significant progress advancing strategic initiatives.**

- Over the last 18 months, we have streamlined our corporate structure. The next step is the combination of BN and its paired security, BNT. The end result will be a fully integrated insurance and investment organization.
  - It is now clear that to keep growing and to maximize our returns and lower risk, a full combination is optimal. Providing our insurance operations with greater access to the Corporation's balance sheet will enhance capital efficiency and flexibility in optimizing our capital structure to support Brookfield's continued expansion over the long term.
  - This builds on the steps closed to date, including the successful conversion of Brookfield Business Partners and Brookfield Business Corporation into a single listed corporate entity. The dominance of index investing, strong shareholder support, and a positive market response have reinforced our view that simpler structures with larger market capitalizations are now the most effective way to position these businesses. We are also evaluating a similar simplification plan for our two infrastructure and our two energy entities.

## CONTENTS

Highlights and Overview	2	Common Share Information	29
Detailed Analysis		Reconciliation of IFRS to non-IFRS Measures	30
Asset Management	12	Endnotes	36
Wealth Solutions	17	Glossary of Terms	41
Operating Businesses	19		

# Brookfield Corporation

We are a leading global investment firm focused on building long-term wealth for institutions and individuals around the world. We have one of the largest pools of discretionary capital globally, which is deployed across our three core businesses—Asset Management, Wealth Solutions, and our Operating Businesses. Through our core businesses, we invest in real assets that form the backbone of the global economy to deliver strong risk-adjusted returns to our stakeholders. Over the long term, we are focused on delivering 15%+ annualized returns to shareholders.

DE represents the deconsolidated earnings of the Corporation that are available for distribution to shareholders and it is our primary performance metric. DE is comprised of distributions we receive from our Asset Management, Wealth Solutions and Operating Businesses. It also includes disposition gains on our principal investments and our share of realized carried interest that is earned by our Asset Management business. We target growing our DE by 15% or more each year.

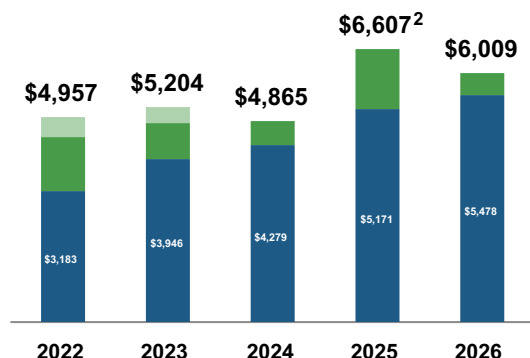
We create value for our shareholders in two ways. First, we participate in increases in the earnings and value of our Asset Management, Wealth Solutions and Operating Businesses, which enables us to increase our cash dividends paid to shareholders. Second, we are able to deploy the substantial free cash flows we retain towards supporting the growth of our three businesses, new strategic opportunities and share repurchases.

	How value is created	Key Performance Metrics	How value is measured
<b>Asset Management</b> Brookfield Asset Management (“BAM”) is a leading global alternative asset manager, with over \$1 trillion of assets under management	<ul style="list-style-type: none"> <li>Increase fee-bearing capital</li> <li>Maintain cost discipline as we scale</li> </ul>	<ul style="list-style-type: none"> <li>Distributable earnings</li> <li>Fee-bearing capital</li> <li>Fee-related earnings</li> </ul>	<ul style="list-style-type: none"> <li>Market price of BAM</li> </ul>
	<ul style="list-style-type: none"> <li>Achieve strong investment returns and, in turn, earn carried interest</li> </ul>	<ul style="list-style-type: none"> <li>Generate unrealized carried interest, net</li> <li>Realized carried interest, net</li> </ul>	<ul style="list-style-type: none"> <li>Multiple of annualized target carried interest, net</li> <li>Accumulated unrealized carried interest, net</li> </ul>
In addition, we invest discretionary capital into and alongside private funds managed by BAM and other investments	<ul style="list-style-type: none"> <li>Increase cash income through organic levers</li> <li>Recycle underlying assets</li> </ul>	<ul style="list-style-type: none"> <li>Returns on capital from distributions from direct investments</li> </ul>	<ul style="list-style-type: none"> <li>Applicable valuation methods, such as discounted cash flow analysis, on our direct investments</li> </ul>
<b>Wealth Solutions</b> Brookfield Wealth Solutions (“BWS”) is an investment-led insurance organization focused on securing the financial futures of individuals and institutions through a range of retirement services, wealth protection products and tailored capital solutions	<ul style="list-style-type: none"> <li>Acquire long duration and predictable insurance liabilities</li> <li>Proactively manage risk of underwritten liabilities</li> <li>Earn attractive risk-adjusted returns on our balanced investment portfolio in excess of the cost of the insurance liabilities we manage</li> </ul>	<ul style="list-style-type: none"> <li>Cost of insurance liabilities</li> <li>Net investment income on investment portfolio</li> <li>Distributable earnings</li> </ul>	<ul style="list-style-type: none"> <li>Multiple of annualized distributable earnings</li> </ul>
<b>Operating Businesses</b> We are invested in four global operating businesses in Infrastructure (“BIP”), Energy (“BEP”), Private Equity (“BBUC”) and Real Estate (“BPG”)	<ul style="list-style-type: none"> <li>Increase cash income through organic levers</li> <li>Recycle underlying assets</li> </ul>	<ul style="list-style-type: none"> <li>Operating FFO / Net operating income / Adjusted EBITDA</li> <li>Distributions from Operating Businesses</li> </ul>	<ul style="list-style-type: none"> <li>Market price of public affiliates (BIP, BEP, BBUC)</li> <li>Fair value under IFRS (BPG)</li> </ul>
<b>Capital Allocation</b> We allocate the free cash flows we receive to enhance value for our shareholders	<ul style="list-style-type: none"> <li>Increase in cash dividends</li> <li>Share repurchases</li> <li>Support the growth of our three core businesses</li> <li>New strategic investments</li> <li>Special distributions</li> </ul>	<ul style="list-style-type: none"> <li>Disposition gains on principal investments</li> <li>Contribution to growth in DE &amp; DE per share</li> <li>Achieving 15%+ returns on equity over the long term</li> </ul>	<ul style="list-style-type: none"> <li>Applicable valuation methods based on how capital is deployed</li> </ul>

# Performance Highlights

## Distributable Earnings

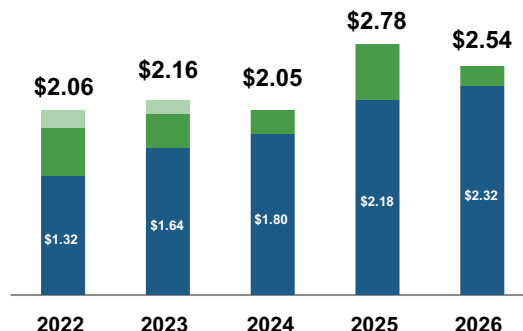
FOR THE LTM ENDED MAR. 31 (MILLIONS)



- Distributable earnings before realizations, adjusted for special distribution<sup>3</sup>
- Realized carried interest and disposition gains from principal investments
- Adjustment for special distribution<sup>3</sup>

## Distributable Earnings per share<sup>1</sup>

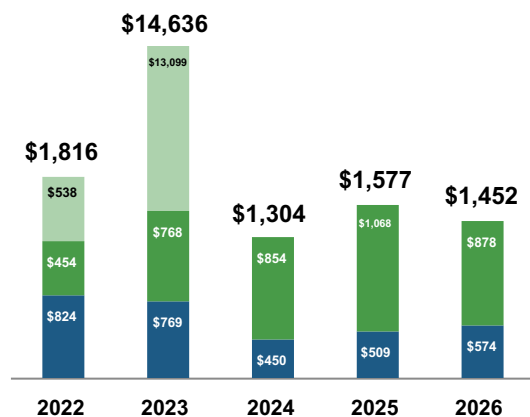
FOR THE LTM ENDED MAR. 31



- Distributable earnings before realizations, adjusted for special distribution<sup>3</sup>
- Realized carried interest and disposition gains from principal investments
- Adjustment for special distribution<sup>3</sup>

## Capital Returned to Common Shareholders

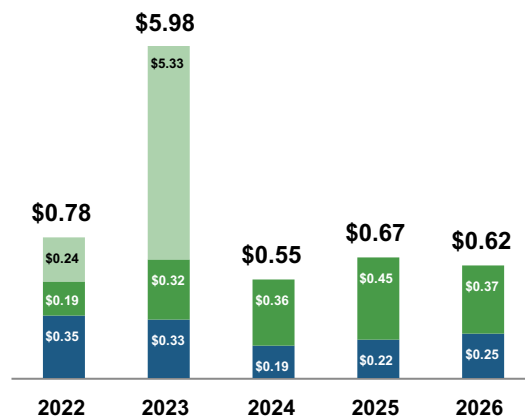
FOR THE LTM ENDED MAR. 31 (MILLIONS)



- Common share dividends
- Share repurchases
- Special distributions<sup>4</sup>

## Capital Returned per share<sup>1</sup>

FOR THE LTM ENDED MAR. 31



- Common share dividends
- Share repurchases
- Special distributions<sup>4</sup>

See endnotes.

# Distributable Earnings (“DE”)

DE before realizations was \$1.4 billion for the quarter and \$5.5 billion for the LTM, representing growth of 7% and 6% per share over the prior year periods, respectively.

AS AT AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS, EXCEPT PER SHARE AMOUNTS)	Three Months		LTM		Annualized <sup>4</sup>	Page Ref.
	2026	2025	2026	2025		
BAM <sup>1,2,3</sup>	\$ 499	\$ 460	\$ 1,930	\$ 1,788	\$ 1,953	page 12
Direct investments	266	224	918	920	789	page 15
<b>Asset Management</b>	<b>765</b>	<b>684</b>	<b>2,848</b>	<b>2,708</b>	<b>2,742</b>	
<b>Wealth Solutions</b>	<b>430</b>	<b>430</b>	<b>1,671</b>	<b>1,507</b>	<b>2,028</b>	page 17
BIP	94	89	361	341	377	page 19
BEP	121	113	462	434	485	page 20
BBUC	6	6	24	32	24	page 21
BPG	120	215	642	904	630	page 22
Other	19	3	47	4	30	page 20
<b>Operating Businesses</b>	<b>360</b>	<b>426</b>	<b>1,536</b>	<b>1,715</b>	<b>1,546</b>	
<b>Corporate and other<sup>5,6</sup></b>	<b>(162)</b>	<b>(239)</b>	<b>(577)</b>	<b>(759)</b>	<b>(912)</b>	page 26
<b>Distributable earnings before realizations<sup>7</sup></b>	<b>1,393</b>	<b>1,301</b>	<b>5,478</b>	<b>5,171</b>	<b>\$ 5,404</b>	
Realized carried interest, net	157	189	528	409		page 13
Disposition gains from principal investments	—	59	3	1,027		page 27
<b>Distributable earnings<sup>7</sup></b>	<b>\$ 1,550</b>	<b>\$ 1,549</b>	<b>\$ 6,009</b>	<b>\$ 6,607</b>		
<b>Per share<sup>8</sup></b>						
Distributable earnings before realizations	\$ 0.59	\$ 0.55	\$ 2.32	\$ 2.18		
Distributable earnings	<b>0.66</b>	<b>0.65</b>	<b>2.54</b>	<b>2.78</b>		

1. BAM annualized DE includes \$75 million of borrowing costs related to a \$1 billion non-recourse loan issued to a large institutional partner in December 2024.

2. DE reflects our combined 74% ownership of BAM, which is held 70% directly and 4% through BWS.

## ASSET MANAGEMENT

- Generated DE of \$765 million for the quarter and \$2.8 billion for the LTM, mainly driven by an 11% increase in fee-related earnings (“FRE”) compared to the prior year quarter due to strong fundraising momentum, with inflows of \$108 billion in the LTM, and capital deployment across our diversified fund offerings. DE included distributions from direct investments of \$266 million for the quarter and \$918 million for the LTM.

## WEALTH SOLUTIONS

- DE was \$430 million for the quarter and \$1.7 billion for the LTM, supported by strong investment performance and continued expansion of the insurance asset base.

## OPERATING BUSINESSES

- Generated DE of \$360 million for the quarter and \$1.5 billion for the LTM, with cash distributions supported by resilient earnings across our underlying businesses and assets over the LTM.

Over the LTM, we recognized \$528 million of net carried interest from realizations in private funds managed by BAM. 2025 LTM disposition gains are primarily related to the sale of a portion of our interest in BAM, which was used to support the acquisition of AEL in our wealth solutions business.

See endnotes.

# Capital

We create value for our shareholders by increasing the cash flows generated by our investments and driving appreciation of capital over time as we execute operational improvements and disciplined recycling of underlying assets.

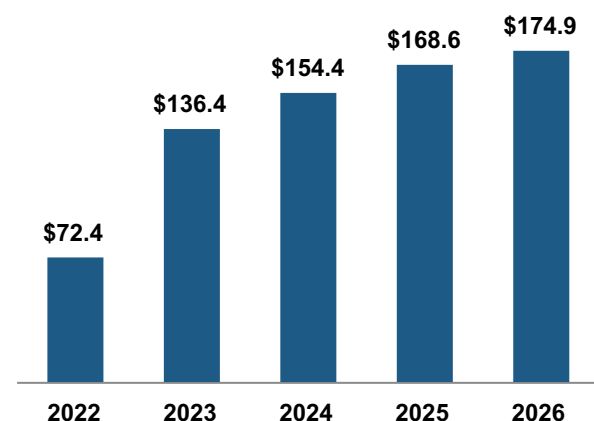
Our capital was approximately \$175 billion on a blended basis as of March 31, 2026, on which we earn \$6.3 billion of diversified, long-term, stable cash flows via dividends. Most of our earnings are retained for reinvestment. Over the LTM, we generated unrealized carried interest, net of costs, of \$436 million, which is not included in the annualized cash flow presented in the table below and instead is presented on page 13.

The following table provides a breakdown of our capital as at March 31, 2026 and December 31, 2025. We provide three methods for you to review: quoted prices, our IFRS values, and blended values. We recommend that you focus on the blended values as these include quoted market values and, since we have control over most of these assets, we believe we could realize for at least these values. Nonetheless, we provide this information so you can choose how to assess value.

AS AT MAR. 31, 2026 AND DEC. 31, 2025 (MILLIONS, EXCEPT PER SHARE AMOUNTS)	No. of Units	Quoted <sup>1</sup>		IFRS		Blended <sup>2</sup>		Annualized Cash Flow <sup>3</sup>
		2026	2025	2026	2025	2026	2025	
BAM <sup>4,5</sup>	1,193	\$ 52,030	\$ 61,502	\$ 4,517	\$ 4,635	\$ 52,030	\$ 61,502	\$ 1,953
Carried interest, net <sup>6</sup>	N/A	N/A	N/A	N/A	N/A	33,770	33,409	—
Direct investments	N/A	N/A	N/A	10,816	10,876	10,816	10,876	789
<b>Asset Management</b>				<b>15,333</b>	<b>15,511</b>	<b>96,616</b>	<b>105,787</b>	<b>2,742</b>
<b>Wealth Solutions<sup>7,8</sup></b>				<b>12,315</b>	<b>12,742</b>	<b>30,420</b>	<b>27,795</b>	<b>2,028</b>
BIP	207	7,521	7,317	2,215	2,311	7,521	7,317	377
BEP	309	10,208	8,516	3,750	3,964	10,208	8,516	485
BBUC <sup>9</sup>	89	2,810	3,164	1,912	1,890	2,810	3,164	24
BPG	N/A	N/A	N/A	25,542	25,141	26,865	26,464	630
Other	N/A	N/A	N/A	901	896	901	896	30
<b>Operating Businesses</b>				<b>34,320</b>	<b>34,202</b>	<b>48,305</b>	<b>46,357</b>	<b>1,546</b>
Total investments				61,968	62,455	175,341	179,939	6,316
Corporate and other <sup>10</sup>				(680)	(38)	(430)	212	N/A
<b>Capital</b>				<b>61,288</b>	<b>62,417</b>	<b>174,911</b>	<b>180,151</b>	<b>\$ 6,316</b>
Debt and preferred capital <sup>11,12</sup>				(18,591)	(18,621)	(17,815)	(17,890)	
<b>Capital, net</b>				<b>\$ 42,697</b>	<b>\$ 43,796</b>	<b>\$ 157,096</b>	<b>\$ 162,261</b>	
<b>Per Share<sup>13</sup></b>						<b>\$ 66.37</b>	<b>\$ 68.08</b>	

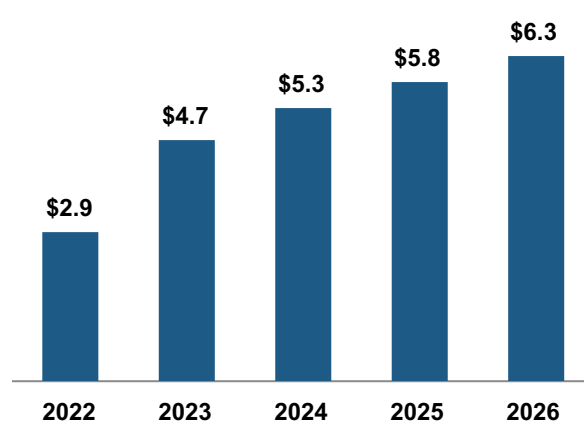
## Capital

AS AT MAR. 31 (BILLIONS)



## Annualized Cash Flow

AS AT MAR. 31 (BILLIONS)



See endnotes.

# Capital Allocation

We allocate the free cash flows we receive from our businesses to enhance value for our shareholders

FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	Three Months		LTM	
	2026	2025	2026	2025
<b>Sources</b>				
Distributable earnings, before realizations <sup>1,2</sup>	\$ 1,393	\$ 1,301	\$ 5,478	\$ 5,171
Realized carried interest, net	157	189	528	409
Disposition gains from principal investments	—	59	3	1,027
	<b>1,550</b>	<b>1,549</b>	<b>6,009</b>	<b>6,607</b>
<b>Return of capital</b>				
Common share dividends	(160)	(138)	(574)	(509)
Share repurchases <sup>3</sup>	(438)	(569)	(878)	(1,068)
<b>Reinvestment in businesses</b>				
Capital allocated to Asset Management business, net <sup>4,5</sup>	(84)	(412)	(409)	(843)
Capital allocated to Wealth Solutions business	(430)	(430)	(1,671)	(2,461)
Capital allocated to Operating Businesses, net	(291)	(1,368)	(1,763)	(1,955)
	<b>(1,403)</b>	<b>(2,917)</b>	<b>(5,295)</b>	<b>(6,836)</b>
<b>Net financing activities</b>	—	380	(388)	1,259
<b>Other sources (uses)<sup>5,6</sup></b>	<b>(619)</b>	<b>248</b>	<b>(209)</b>	<b>(2,235)</b>
<b>In-period change</b>	<b>\$ (472)</b>	<b>\$ (740)</b>	<b>\$ 117</b>	<b>\$ (1,205)</b>

We target paying a modest dividend so that we are able to deploy the majority of the substantial free cash flow we receive towards supporting the growth of our businesses, new strategic investments and share repurchases.

**Over the LTM, we allocated \$5.3 billion of capital as follows:**

- \$574 million of dividends paid to common shareholders;
- \$878 million to repurchase 23.0 million BN common shares at a weighted average price per share of \$38.75<sup>7</sup>, well below our view of intrinsic value;
- \$409 million (\$84 million during the quarter) into our asset management business primarily to fund commitments to opportunistic real estate and credit strategies managed by BAM;
- \$1.7 billion (\$430 million during the quarter) into our wealth solutions business to support continued growth; and
- \$1.8 billion (\$291 million during the quarter) was reinvested back into our operating businesses, primarily to opportunistically repay corporate and asset-level debt and to fund investments within our real estate business.

Net financing activities of \$388 million over the LTM include the issuance of a \$650 million 10-year senior unsecured note in August 2025, issuance of a C\$1 billion dual-tranche senior note (~U.S. \$730 million), net commercial paper repayments of approximately \$1.1 billion and repayments of a C\$850 million maturing senior note (~U.S. \$620 million) due January 2026.

See endnotes.

# Liquidity Profile and Capital Structure

We manage our liquidity and capital resources on a group-wide basis and organize it into three principal tiers:

1. The Corporation<sup>1</sup>;
2. Our three core businesses, including BAM, BWS, and our Operating Businesses (BIP, BEP, BBUC and BPG); and
3. Managed funds or investments, either held directly or within our core businesses.

## LIQUIDITY

The Corporation has very few non-discretionary capital requirements. We maintain significant liquidity (\$5.5 billion in the form of corporate cash and financial assets and undrawn credit facilities) at the corporate level to further enable growth across business cycles. This does not include our ability to issue debt or monetize investments to further enhance our liquidity.

On a group basis, as at March 31, 2026, we had record deployable capital of \$188 billion, which included corporate liquidity, core businesses' liquidity, and uncalled private fund commitments. Uncalled private fund commitments represent third-party commitments available for drawdown in private funds managed by BAM.

AS AT MAR. 31, 2026 AND DEC. 31, 2025 (MILLIONS)	Corporate Liquidity		Deployable Capital	
	2026	2025	2026	2025
Cash and financial assets, net <sup>2</sup>	\$ 2,240	\$ 2,712	\$ 62,980	\$ 64,747
Undrawn committed credit facilities	3,241	3,231	11,114	11,946
<b>Core liquidity</b>	<b>\$ 5,481</b>	<b>\$ 5,943</b>	<b>—</b>	<b>—</b>
Third-party uncalled private fund commitments			114,175	110,855
<b>Total Deployable Capital</b>			<b>\$ 188,269</b>	<b>\$ 187,548</b>

## CAPITAL STRUCTURE

Virtually all of the debt within our business is issued by entities or assets within the funds, or other investing entities, that we manage and generally has no recourse to the Corporation. Only 5% of our consolidated debt is issued by, or has recourse to, the Corporation.

Our corporate capitalization was \$67 billion as at March 31, 2026, with a debt to capitalization level of approximately 21% at the corporate level based on IFRS book values, which exclude a significant portion of the value of our wealth solutions business and virtually all of the value of our asset management business (see page 28 for details). Our corporate debt to capitalization level was 13% based on market price as of March 31, 2026.

- Corporate borrowings excluding commercial paper totaled \$14.3 billion, with a weighted-average term of 15 years, and a weighted-average interest rate of 4.8%.
- Our corporate borrowings are supplemented by \$3.5 billion of perpetual preferred shares with a weighted-average cost of 5.0%.

AS AT MAR. 31, 2026 (MILLIONS)	Average		Total	Maturity					
	Term	Rate		2026	2027	2028	2029	2030	2031+
Corporate borrowing									
Term debt	15	4.8 %	\$ 14,271	\$ 500	\$ 359	\$ 1,050	\$ 1,000	\$ 750	\$ 10,612
Perpetual preferred shares <sup>3</sup>	perp.	5.0 %	3,544	—	—	—	—	—	n/a
			<b>\$ 17,815</b>	<b>\$ 500</b>	<b>\$ 359</b>	<b>\$ 1,050</b>	<b>\$ 1,000</b>	<b>\$ 750</b>	<b>\$ 10,612</b>

See endnotes.

# Distributable Earnings and Net Income

FOR THE PERIODS ENDED MAR. 31  
(MILLIONS, EXCEPT PER SHARE AMOUNTS)

	Three Months		LTM	
	2026	2025 <sup>3</sup>	2026	2025 <sup>3</sup>
Operating activities				
Asset Management	\$ 765	\$ 684	\$ 2,848	\$ 2,708
Wealth Solutions	430	430	1,671	1,507
Operating Businesses	360	426	1,536	1,715
Corporate activities and other	(162)	(239)	(577)	(759)
<b>Distributable earnings before realizations</b>	<b>1,393</b>	<b>1,301</b>	<b>5,478</b>	<b>5,171</b>
Realized carried interest, net	157	189	528	409
Disposition gains from principal investments <sup>1,2</sup>	—	59	3	1,027
<b>Distributable earnings</b>	<b>1,550</b>	<b>1,549</b>	<b>6,009</b>	<b>6,607</b>
Add: disposition gains in net income	1	37	240	329
Less: realized disposition gains	—	(59)	(3)	(1,027)
Fair value changes and other <sup>2</sup>	(824)	(1,078)	(2,720)	(3,289)
Depreciation and amortization <sup>2</sup>	(639)	(585)	(2,548)	(2,414)
Deferred income taxes <sup>2</sup>	(10)	283	27	321
Working capital, net	24	(74)	331	85
<b>Net income attributable to shareholders<sup>4</sup></b>	<b>\$ 102</b>	<b>\$ 73</b>	<b>\$ 1,336</b>	<b>\$ 612</b>
<b>Per share<sup>5,6</sup></b>				
Distributable earnings before realizations	\$ 0.59	\$ 0.55	\$ 2.32	\$ 2.18
Distributable earnings	0.66	0.65	2.54	2.78
Net income <sup>7</sup>	0.03	0.01	0.50	0.19

See endnotes.

# Detailed Analysis

# Asset Management

Included in our asset management business is a leading global alternative asset manager, with over \$1 trillion of assets under management across infrastructure, energy, private equity, real estate and credit

Our asset management business creates value by:

- Increasing fee-bearing capital, which increases our fee revenues and fee-related earnings
- Achieving attractive investment returns, which enables us to earn carried interest and other performance fees
- Maintaining cost discipline as we scale our operations

Our asset management business targets growing its fee-related earnings and distributable earnings by 15%+ per year.

We value our asset management business as the sum of: i) the market value of BAM; ii) applying a multiple to annualized target carried interest, net; and iii) our accumulated unrealized carried interest, net.

## FEE-BEARING CAPITAL AND DISTRIBUTABLE EARNINGS

Fee-bearing capital increased by \$65 billion or 12% over the LTM to \$614 billion, resulting in growth in fee-related earnings of 11% compared to the prior year quarter.

AS AT AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	Fee-Bearing Capital <sup>1</sup>		Three Months		LTM		Annualized
	2026	2025	2026	2025	2026	2025	
Fee revenues	<b>\$613,787</b>	\$549,067	<b>\$1,426</b>	\$1,300	<b>\$5,613</b>	\$4,893	<b>\$ 5,880</b>
Direct costs <sup>2,3</sup>			<b>(632)</b>	(583)	<b>(2,459)</b>	(2,186)	<b>(2,600)</b>
			<b>794</b>	717	<b>3,154</b>	2,707	<b>3,280</b>
Amounts attributable to other shareholders			<b>(22)</b>	(19)	<b>(85)</b>	(105)	<b>(88)</b>
<b>Fee-related earnings</b>			<b>772</b>	698	<b>3,069</b>	2,602	<b>3,192</b>
Cash taxes			<b>(95)</b>	(91)	<b>(381)</b>	(339)	<b>(389)</b>
Add back of equity-based compensation costs and investment and other income			<b>25</b>	47	<b>55</b>	206	<b>(51)</b>
<b>Distributable earnings</b>			<b>702</b>	654	<b>2,743</b>	2,469	<b>2,752</b>
Amounts not attributable to the Corporation <sup>4</sup>			<b>(185)</b>	(177)	<b>(742)</b>	(663)	<b>(724)</b>
Non-recourse borrowings expense			<b>(18)</b>	(17)	<b>(71)</b>	(18)	<b>(75)</b>
<b>Distributable earnings at our share</b>			<b>\$ 499</b>	\$ 460	<b>\$1,930</b>	\$1,788	<b>\$ 1,953</b>

4. Includes amounts not attributable to our combined 74% ownership of BAM, which is held 70% directly and 4% through BWS.

- Fee-bearing capital increased to \$614 billion as at March 31, 2026 due to strong fundraising momentum and capital deployment.
- Our asset management business generated fee-related earnings of \$3.1 billion over the LTM, representing growth of 18% over the prior period. This was supported by \$108 billion of fundraising, driven by complementary strategies and strong flagship fundraising, including the final close of our energy transition strategy.
- Complementary strategies represented more than 90% of total fundraising over the LTM, driven by insurance mandates, perpetual strategies and long-term private funds, as well as partner managers' credit funds.
- The margin on fee-related earnings was 57% at our share<sup>5</sup> during the quarter.
- As at March 31, 2026, the market value of BAM was \$44.45 per share, equating to \$52.0 billion of capital for the 1,193 million shares we own, net of a \$1 billion non-recourse loan issued to a large institutional partner in December 2024.

See endnotes.

# Asset Management cont'd

## CARRIED INTEREST

We generated unrealized carried interest, net of costs, of \$436 million for the LTM, with substantially all our funds tracking to meet or exceed their target returns

## UNREALIZED CARRIED INTEREST CONTINUITY

AS AT AND FOR THE PERIODS ENDED MAR. 31, 2026 (MILLIONS)	Three Months <sup>1,2</sup>			LTM <sup>1,2</sup>		
	Unrealized Carried Interest	Direct Costs	Net	Unrealized Carried Interest	Direct Costs	Net
Accumulated unrealized, beginning of period	\$ 11,596	\$ (3,884)	\$ 7,712	\$ 11,555	\$ (3,635)	\$ 7,920
In period change						
Generated in period	606	(221)	385	1,142	(706)	436
Foreign currency revaluation	7	(1)	6	244	(70)	174
	613	(222)	391	1,386	(776)	610
Less: realized	(429)	209	(220)	(1,161)	514	(647)
	184	(13)	171	225	(262)	(37)
<b>Accumulated unrealized, end of period</b>	<b>11,780</b>	<b>(3,897)</b>	<b>7,883</b>	<b>11,780</b>	<b>(3,897)</b>	<b>7,883</b>
Carried interest not attributable to the Corporation <sup>3</sup>	(2,394)	931	(1,463)	(2,394)	931	(1,463)
<b>Accumulated unrealized, end of period, net</b>	<b>\$ 9,386</b>	<b>\$ (2,966)</b>	<b>\$ 6,420</b>	<b>\$ 9,386</b>	<b>\$ (2,966)</b>	<b>\$ 6,420</b>

## THREE MONTHS

- Unrealized carried interest increased by \$606 million, before foreign exchange and direct costs, primarily driven by higher valuations within our credit, infrastructure, private equity, and energy funds.
- We realized \$429 million of carried interest in the quarter, primarily due to realizations from our credit and private equity funds. Realized carried interest, net of direct costs, was \$220 million, of which \$157 million is attributable to the Corporation.

## LTM

- We generated \$1.1 billion of unrealized carried interest before foreign exchange and associated costs over the LTM, driven by higher valuations in our infrastructure, credit, energy, and private equity funds.
- We realized \$1.2 billion of carried interest over the LTM from monetizations across various flagship and other funds. Realized carried interest, net of direct costs, was \$647 million, of which \$528 million is attributable to the Corporation.

We continue to make progress returning capital to investors and expect to realize \$6 billion of carried interest, net of costs, over the next three years as transaction activity accelerates.

Refer to pages 32 to 33 of Brookfield Asset Management Ltd.'s Q1 2026 Supplemental Information which details fund performance.

See endnotes.

# Asset Management cont'd

## TARGET CARRIED INTEREST

Target carried interest reflects our estimate of the carried interest earned on a straight-line basis over the life of a fund, assuming target returns are achieved

AS AT MAR. 31, 2026 (MILLIONS)	Carry Eligible Capital <sup>1</sup>	Gross Target Return <sup>2,3</sup>	Average Carried Interest	Annualized Target Carried Interest <sup>4</sup>
Opportunistic	\$ 54,282	18% – 25%	~20%	\$ 1,932
Value add, credit, core plus and other	85,488	10% – 15%	~15%	1,620
Oaktree	44,686	10% – 20%	~20%	1,091
	184,456			4,643
Uncalled fund commitments <sup>5,6,7</sup>	88,278			1,838
<b>Total</b>	<b>\$ 272,734</b>			<b>6,481</b>
Target carried interest not attributable to the Corporation <sup>8,9</sup>				(2,944)
				<b>\$ 3,537</b>

Target carried interest on capital currently invested is \$4.6 billion per annum, and a further \$1.8 billion on capital not yet invested. Total target carried interest at our share is currently \$3.5 billion, or \$2.7 billion net of costs (December 31, 2025 – \$2.7 billion). We determine the value of our target carried interest using a 10x multiple. As at March 31, 2026, the value of our target carried interest was \$27.4 billion.

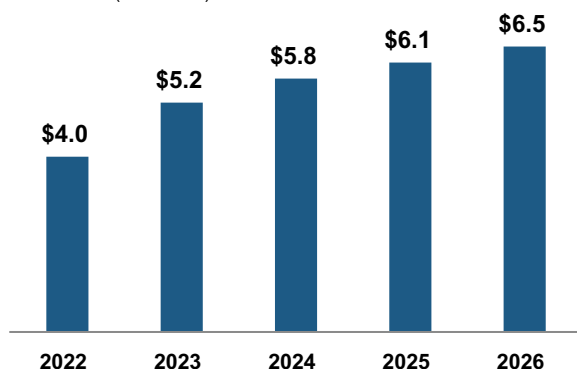
1. As at March 31, 2026, \$184.5 billion of carry eligible capital has been invested and an additional \$88.3 billion of committed capital will become carry eligible once invested.

## ANNUALIZED TARGET CARRIED INTEREST

For planning purposes, we use current carry eligible capital multiplied by target fund returns and our average carried interest rate to determine annualized carried interest, and then subtract associated direct costs to arrive at a ~65% margin on legacy funds (pre-2023) and 100% margin on our royalty (post-2023), which collectively represent our “net target carried interest.”

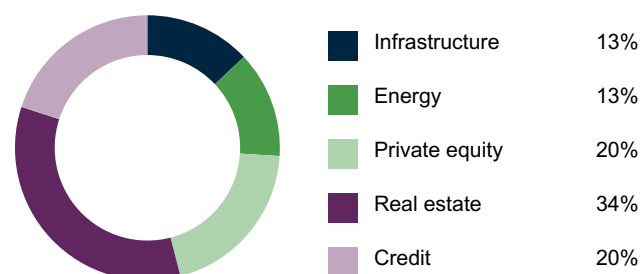
### Annualized Target Carried Interest

AS AT MAR. 31 (BILLIONS)



### Target Carry Diversification

AS AT MAR. 31, 2026



See endnotes.

# Asset Management cont'd

## DIRECT INVESTMENTS

We include the discretionary capital that we invest directly into and alongside private funds managed by BAM and other investments within the results of our asset management business

We have \$10.8 billion of capital in direct investments, which includes \$5.3 billion in flagship real estate private funds that are managed by BAM with long-term track records of earning strong returns. Also included in direct investments is \$5.5 billion of capital invested in other real estate, private equity, opportunistic and other credit funds managed by BAM, and other investments. We look to deliver blended total annualized returns of 15%+ or more from our direct investments and we determine their value using fair value under IFRS.

Over the LTM, total FFO from our direct investments was \$1.0 billion primarily due to contributions from our opportunistic and other credit funds, partially offset by the impact of asset sales.

	FFO <sup>1</sup>						Annualized Cash Flow
	IFRS/Blended		Three Months		LTM		
	2026	2025	2026	2025	2026	2025	
Capital / FFO	\$ 10,816	\$ 10,876	\$ 243	\$ 130	\$ 1,029	\$ 655	
Cash distributions received			\$ 266	\$ 224	\$ 918	\$ 920	\$ 789

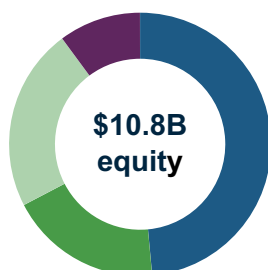
AS AT MAR. 31, 2026 AND DEC. 31, 2025  
AND FOR THE PERIODS ENDED MAR. 31  
(MILLIONS)

Our capital in this business is in line with the prior year quarter primarily as the impact of capital invested into private funds and other investments was offset by monetizations over the LTM.

Refer to page 22 for a summary of the combined results and total distributions of our real estate business, including the investments we have made in our real estate private funds presented below.

## Direct Investments

AS AT MAR. 31, 2026



Flagship real estate funds	49 %
Opportunistic and other credit funds	19 %
Private equity and other investments	22 %
Other real estate funds	10 %

The **flagship real estate private funds** that we invest in own a globally diversified portfolio of high-quality assets and portfolios with operational upside across logistics, multifamily, hospitality, office, retail, triple net lease, self-storage, student housing and the manufactured housing sectors. As business plans for individual investments are successfully implemented, typically after five to ten years, fund assets are then monetized with our capital recycled into newer vintages, net of gains.

Refer to the below table for the vintage and percentage of realization of flagship real estate private funds. With the exception of the IFRS value of remaining equity figures, amounts presented below are in accordance with Investment Company Accounting under US GAAP, which aligns with the reporting of each private fund.

AS AT MAR. 31, 2026 (MILLIONS)	Vintage Year	Amount invested <sup>2</sup>	IFRS value of remaining equity	Amount realized	Gross IRR
BSREP I <sup>3</sup>	2012	\$ 1,610	\$ 15	\$ 3,058	21 %
BSREP II	2015	2,942	958	3,460	12 %
BSREP III	2018	4,003	2,603	2,474	11 %
BSREP IV	2021	1,341	1,473	353	7 %
BSREP V <sup>4</sup>	2023	87	201	7	N/M
<b>Flagship real estate funds</b>		<b>\$ 9,983</b>	<b>\$ 5,250</b>	<b>\$ 9,352</b>	

Our other direct investments include the following investments in funds managed by BAM: \$2.0 billion in opportunistic and other credit funds, \$2.4 billion in private equity funds, other investments, and working capital, and \$1.1 billion in other real estate funds. For the LTM ended March 31, 2026, these investments contributed \$238 million of FFO (2025 – \$201 million).

4. "N/M" refers to performance measures that are not meaningful, typically where the performance measurement date is within twelve months of the initial capital call date.

# Asset Management cont'd

## NEW BUSINESS INVESTMENTS

**We have built an investment portfolio focused on businesses which are adjacent to our core businesses. We are capitalizing on our capital base and relationships to participate in a select set of opportunities that we believe will generate attractive risk-adjusted returns**

The Corporation has developed a portfolio of direct and indirect investments in technology-oriented businesses, leveraging multiple pools of capital across the organization. These investments have been made through a combination of:

- commitments to closed-end private funds managed by BAM;
- direct investments from the Corporation's balance sheet; and
- capital deployed on behalf of clients through fee-bearing vehicles where we are entitled to carried interest

We invest at the intersection of infrastructure and technology and have developed an investment strategy that has scaled in capital and strategic relevance. Our investments are focused on technology and innovation-driven businesses, as well as strategic investments with partners.

Through our global scale and network, we have also made select investments in businesses which are positioned to benefit from the rapid adoption of artificial intelligence. This includes \$2 billion of SpaceX shares at the current pre-IPO mark, of which approximately \$1 billion is owned by Brookfield Corporation; approximately \$500 million committed to Figure, a leading developer of humanoid robotics; Hark Labs<sup>1</sup>, a next-generation AI platform focused on personalized intelligence systems; and The Deployment Company, an AI deployment joint venture with OpenAI<sup>2</sup>, to drive large-scale AI transformations for enterprise customers.

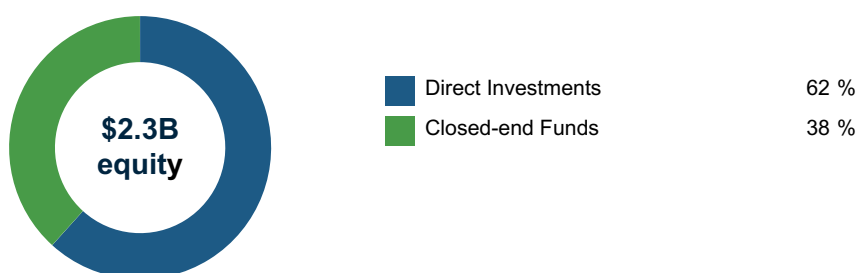
We, through BAM, also own half of Pinegrove Capital, a platform focused on secondary and structured capital solutions in the technology and venture capital space. We have committed more than \$450 million to Pinegrove's strategies, increasing our exposure to private technology investments across venture secondaries, venture funds, and venture credit opportunities.

Collectively, these investments represent targeted allocations of capital to high-quality, innovation-driven businesses that are well positioned to benefit from major secular trends shaping the global economy.

As of March 31, 2026, the total amount of capital in these strategies was \$6.3 billion, with the value of our balance sheet capital being approximately \$2.3 billion.

### New Business Investments

AS AT MAR. 31, 2026



See endnotes.

# Wealth Solutions

**Our wealth solutions business, via our investment in BWS, is an investment-led insurance organization focused on securing the financial futures of individuals and institutions through a range of retirement services, wealth protection products and tailored capital solutions**

Through operating subsidiaries, the business offers a broad range of insurance products and services, including annuities, personal and commercial property and casualty insurance and life insurance.

Our wealth solutions business creates value by:

- Using our globally diversified operating platform to originate low-risk liabilities that deliver a highly competitive risk-adjusted cost of capital to support operations:
  - The annuities segment includes retail annuity products, pension risk transfer solutions and funding agreements
  - The property and casualty segment includes targeted lines of insurance that align with our core competencies where we have robust underwriting processes, and that offer predictable liability profiles
- Applying a proactive risk management approach to minimize the risk of underwritten liabilities through robust underwriting processes, reinsurance, duration and liquidity matching
- Leveraging Brookfield's broader investment capabilities to source high-quality investment opportunities across real assets (debt and equity) that are well suited to the underlying insurance liabilities

The combined business benefits from diversification of liability profiles, lowers the overall cost of funds through underwriting profits in property and casualty, and is structured to deliver enhanced risk-adjusted returns through a real-assets focused investment strategy.

Our wealth solutions business targets a 15%+ annual return on equity and we value this business based on a 15x multiple of annualized distributable earnings, which represents our view of the fair value.

**We generated DE of \$1.7 billion over the LTM with annualized earnings of \$2.0 billion<sup>1</sup>.**

AS AT AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	Distributable Earnings				Annualized Cash Flow
	Three Months		LTM		
	2026	2025	2026	2025	
Net investment income	\$ 1,686	\$ 1,546	\$ 6,558	\$ 5,540	
Cost of funds	(1,028)	(904)	(4,013)	(3,287)	
Investment earnings	658	642	2,545	2,253	
Interest expense	(92)	(80)	(356)	(360)	
Operating expenses and other	(128)	(125)	(489)	(361)	
Distributable earnings	438	437	1,700	1,532	
Less: Amounts not attributable to the Corporation	(8)	(7)	(29)	(25)	
<b>Distributable earnings attributable to the Corporation</b>	<b>\$ 430</b>	<b>\$ 430</b>	<b>\$ 1,671</b>	<b>\$ 1,507</b>	<b>\$ 2,028<sup>1</sup></b>

1. Annualized cash flow includes annualized earnings from the acquisition of Just Group that closed on April 1, 2026.

When assessing our return on equity in our wealth solutions business, we focus on our invested capital of \$13.2 billion. This figure represents the capital we have contributed to the business, in addition to the DE we have retained since inception.

The level of operating leverage in the business is determined by the statutory capital within our insurance operating companies. We ended the quarter with a strong liquidity and capital position, with total group capital of approximately \$19.8 billion<sup>2</sup>. In addition to our invested capital of \$13.2 billion, statutory capital includes the benefits of acquiring certain insurance subsidiaries for value, excludes the impact of mark-to-market changes on available for sale securities and considers equity interests attributable to BWS Class A shareholders.

# Wealth Solutions cont'd

Over the LTM, the business generated total DE of \$1.7 billion and grew insurance assets to \$144 billion.

AS AT AND FOR THE PERIODS ENDED MAR. 31, 2026 (MILLIONS)	Three Months				LTM <sup>1</sup>	
	Annuities	Property & Casualty	Life Insurance	Corporate & Other	Total	Total
Net investment income	\$ 1,349	\$ 99	\$ 35	\$ 9	\$ 1,492	\$ 5,737
Realized and unrealized gains on real asset strategies	138	4	3	49	194	821
Cost of funds	(1,031)	21	(18)	—	(1,028)	(4,013)
Net investment earnings	456	124	20	58	658	2,545
Interest expense	—	—	—	(92)	(92)	(356)
Operating expenses and other	—	—	—	(128)	(128)	(489)
Distributable earnings	456	124	20	(162)	438	1,700
Less: DE not attributable to the Corporation	—	—	—	(8)	(8)	(29)
<b>DE attributable to the Corporation</b>	<b>\$ 456</b>	<b>\$ 124</b>	<b>\$ 20</b>	<b>\$ (170)</b>	<b>\$ 430</b>	<b>\$ 1,671</b>
<b>Average invested insurance assets</b>	<b>\$ 103,465</b>	<b>\$ 8,091</b>	<b>\$ 3,905</b>	<b>\$ 4,207</b>	<b>\$ 119,668</b>	<b>\$ 113,661</b>
<b>Total invested insurance assets<sup>2</sup></b>	<b>\$ 103,846</b>	<b>\$ 7,995</b>	<b>\$ 3,899</b>	<b>\$ 4,002</b>	<b>\$ 119,742</b>	
Deferred policy acquisition costs <sup>3</sup>					11,846	
Reinsurance recoverables and deposit assets <sup>4</sup>					11,937	
<b>Total insurance assets</b>					<b>\$ 143,525</b>	

Invested insurance assets are \$120 billion supported by the origination of retail and institutional annuity sales, and premiums collected from our property and casualty business. Gross inflows for the quarter reached \$4 billion and totaled \$20 billion over the LTM. Over the LTM, net inflows totaled \$8.2 billion.

Subsequent to the quarter end, we announced the completion of the acquisition of Just Group increasing our insurance assets to \$180 billion.

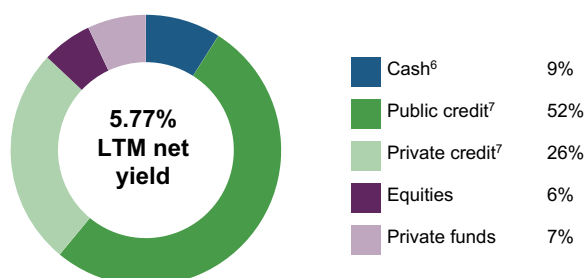
The summary below provides a breakdown of the gross spread earned by the business:

FOR THE PERIOD ENDED MAR. 31, 2026	LTM
Net investment income	5.05 %
Realized and unrealized gains on real asset strategies <sup>1</sup>	0.72 %
Cost of funds - life and annuity <sup>1</sup>	(3.89)%
Cost of funds - P&C <sup>1</sup>	(0.48)%
Effective cost of funds	(3.53)%
<b>Gross spread</b>	<b>2.24 %</b>

Invested insurance assets include a portfolio of public equities, the appreciation on which is excluded from DE and the gross spread metrics above. DE excludes \$462 million of unrealized gains earned over the LTM on our public equities, which will be recognized in DE when realized.

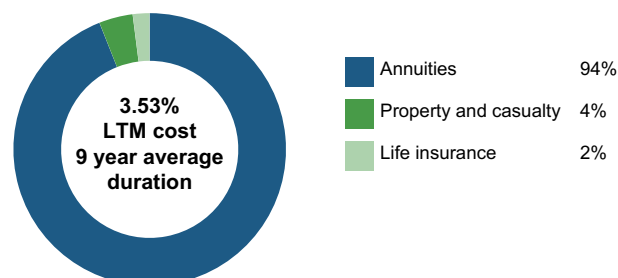
## Investment Portfolio

AS AT MAR. 31, 2026



## Insurance Liabilities<sup>5</sup>

AS AT MAR. 31, 2026



See endnotes.

# Operating Businesses

## We have over \$45 billion of capital invested in our four global operating businesses: infrastructure, energy, private equity and real estate

Each of these businesses share key characteristics of being highly diversified by sector and geography, generating stable and often inflation linked revenue streams, high cash margins, market leading positions, high barriers to entry and opportunities to invest additional capital to enhance returns, all of which enable us to generate very attractive risk adjusted returns on our capital.

The capital we have invested in our infrastructure, energy and private equity operating businesses is predominantly held via our 26% interest in BIP, our 45% interest in BEP and our 69% interest in BBUC<sup>3</sup>. Each of these are publicly listed perpetual capital vehicles that also act as our primary vehicles for making commitments to our flagship private funds, providing them each with a very strong pipeline for growth. We value these businesses using their respective trading prices.

Our remaining capital is invested in our wholly owned private real estate business. The portfolio is comprised of 34 of the world's highest quality office and retail assets which we plan to hold a stake in over the long-term, a portfolio of 139 office and retail assets that we plan to monetize at attractive returns over time, and a leading land development and homebuilding platform. We value our real estate business on a quarterly basis using fair value techniques as defined under IFRS.

## INFRASTRUCTURE

### Our infrastructure business is one of the world's largest infrastructure investors, which owns and operates assets across the utilities, transport, midstream and data sectors

Our capital in this business is held via our 26% ownership interest in BIP, one of the largest owners and operators of critical global infrastructure networks.

Our infrastructure business seeks to deliver 12% to 15% or more total returns and 5% to 9% distribution growth annually, and creates value by:

- Increasing inflation-protected and contracted cash flow through de-risking businesses and operational improvements
- Expanding our capacity with our record capital backlog
- Disciplined recycling of assets and businesses into higher growth opportunities

**Over the LTM, our infrastructure business generated operating FFO of \$618 million, supporting cash distributions received of \$361 million over the LTM.**

AS AT MAR. 31, 2026 AND DEC. 31, 2025 AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	IFRS		Blended <sup>1</sup>		Operating FFO <sup>2</sup>				Annualized Cash Flow
					Three Months		LTM		
	2026	2025	2026	2025	2026	2025	2026	2025	
BIP	\$ 8,092	\$ 8,432	\$29,074	\$28,966	\$ 709	\$ 646	\$ 2,690	\$ 2,499	
Incentive distributions	—	—	—	—	(87)	(80)	(327)	(302)	
Non-controlling interests	(5,877)	(6,121)	(21,553)	(21,649)	(455)	(414)	(1,729)	(1,608)	
Segment reallocation and other	—	—	—	—	(4)	(4)	(16)	(16)	
<b>Capital / Operating FFO</b>	<b>\$ 2,215</b>	<b>\$ 2,311</b>	<b>\$ 7,521</b>	<b>\$ 7,317</b>	<b>\$ 163</b>	<b>\$ 148</b>	<b>\$ 618</b>	<b>\$ 573</b>	
<b>Cash distributions received</b>					<b>\$ 94</b>	<b>\$ 89</b>	<b>\$ 361</b>	<b>\$ 341</b>	<b>\$ 377</b>

- Operating FFO increased by 8% over the LTM, primarily due to contributions from acquisitions and organic growth across our businesses as a result of inflation indexation, commissioning of capital projects, and rate base increases, partially offset by increased interest expense due to additional borrowings to finance ongoing capital projects.

See endnotes.

# Operating Businesses cont'd

## ENERGY

**Our energy business owns a diverse portfolio of high-quality assets across multiple continents and technologies including hydroelectric, wind, utility-scale solar, and distributed energy and sustainable solutions investments**

Our capital in this business is via:

- Our 45% ownership interest in BEP, one of the world's largest publicly traded pure-play renewable power platforms
- Energy contracts, which are our contractual arrangement with BEP to purchase power generated by certain North American hydro assets at a fixed price that is then resold on a contracted or uncontracted basis

Our energy business seeks to deliver 12% to 15% total returns and 5% to 9% distribution growth annually, and creates value by:

- Acquiring operating assets and businesses on a value basis
- Increasing the cash income generated by its assets through operational improvements
- Disciplined recycling of assets and businesses into higher growth opportunities

**Over the LTM, our energy business generated operating FFO of \$613 million, supporting cash distributions received of \$509 million over the LTM.**

AS AT MAR. 31, 2026 AND DEC. 31, 2025 AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	IFRS		Blended <sup>1</sup>		Operating FFO <sup>2</sup>				Annualized Cash Flow
					Three Months		LTM		
	2026	2025	2026	2025	2026	2025	2026	2025	
BEP	\$ 8,330	\$ 8,876	\$23,641	\$20,491	\$ 375	\$ 315	\$ 1,394	\$1,236	
Incentive distributions	—	—	—	—	(41)	(37)	(149)	(132)	
Non-controlling interests	(4,580)	(4,912)	(13,433)	(11,975)	(183)	(151)	(679)	(603)	
Segment reallocation and other	—	—	—	—	—	—	—	(3)	
Brookfield's interest	3,750	3,964	10,208	8,516	151	127	566	498	
Energy contracts	901	896	901	896	19	3	47	4	
<b>Capital / Operating FFO</b>	<b>\$ 4,651</b>	<b>\$ 4,860</b>	<b>\$11,109</b>	<b>\$ 9,412</b>	<b>\$ 170</b>	<b>\$ 130</b>	<b>\$ 613</b>	<b>\$ 502</b>	
<b>Cash distributions received</b>					<b>\$ 140</b>	<b>\$ 116</b>	<b>\$ 509</b>	<b>\$ 438</b>	<b>\$ 515</b>

- Operating FFO, excluding our energy contracts, increased by 14% over the LTM, primarily due to growth from the commissioning of development assets, partially offset by net disposition activity and increased interest expense due to additional borrowings to finance ongoing capital projects.

See endnotes.

# Operating Businesses cont'd

## PRIVATE EQUITY

**Our private equity business is a leading global owner and operator of businesses that provide essential products and services in the business services and industrials sectors**

BBUC is a global business services and industrials company. On a combined basis with our wealth solutions business, we hold approximately 69% ownership interest in BBUC<sup>3</sup>, 43% being directly held by the Corporation.

BBUC seeks to deliver 15% or more total annualized returns, and creates value by:

- Acquiring high-quality businesses, which provide essential products and services, on a value basis
- Enhancing and improving cash flows through operational improvement
- Disciplined recycling of assets and businesses into higher growth opportunities

**Over the LTM, our private equity business generated operating FFO of \$403 million. The decrease in LTM results is primarily due to our reduced direct ownership in BBUC, net disposition activity, and performance fees incurred in the fourth quarter of 2025.**

Cash distributions received of \$24 million for the LTM reflect BBUC's policy of paying a modest distribution and reinvesting the majority of its FFO back into its businesses to further enhance value.

AS AT MAR. 31, 2026 AND DEC. 31, 2025  
(MILLIONS)

	IFRS		Blended <sup>1</sup>	
	2026	2025	2026	2025
BBUC	\$ 5,480	\$ 5,451	\$ 6,529	\$ 7,409
Non-controlling interests	(3,568)	(3,561)	(3,719)	(4,245)
<b>Capital</b>	<b>\$ 1,912</b>	<b>\$ 1,890</b>	<b>\$ 2,810</b>	<b>\$ 3,164</b>

AS AT AND FOR THE PERIODS ENDED MAR. 31  
(MILLIONS)

	Adjusted EBITDA				Operating FFO <sup>2</sup>				Annualized Cash Flow
	Three Months		LTM		Three Months		LTM		
	2026	2025	2026	2025	2026	2025	2026	2025	
BBUC	\$ 582	\$ 591	\$2,400	\$2,612	\$ 279	\$ 345	\$1,113	\$1,546	
Performance fees	—	—	—	—	—	—	(95)	—	
Non-controlling interests	(332)	(347)	(1,380)	(1,149)	(160)	(203)	(586)	(670)	
Segment reallocation and other	—	—	—	—	(7)	(47)	(29)	(205)	
<b>Adjusted EBITDA / Operating FFO</b>	<b>\$ 250</b>	<b>\$ 244</b>	<b>\$1,020</b>	<b>\$1,463</b>	<b>\$ 112</b>	<b>\$ 95</b>	<b>\$ 403</b>	<b>\$ 671</b>	
<b>Cash distributions received</b>					<b>\$ 6</b>	<b>\$ 6</b>	<b>\$ 24</b>	<b>\$ 32</b>	<b>\$ 24</b>

- Operating FFO decreased by \$268 million over the LTM, primarily as same-store growth from commercial execution and business optimization initiatives were more than offset by net disposition activity, performance fees incurred in the fourth quarter of 2025, and our reduced direct ownership in BBUC.

See endnotes.

# Operating Businesses cont'd

## REAL ESTATE

**Our real estate business owns and operates a global and diversified portfolio of premier office, dominant retail, as well as multi and single family residential properties**

Our capital is invested across a differentiated portfolio that includes an irreplaceable collection of premier properties in global gateway cities that we expect to own over the long term (“super core”); high-quality assets in central locations with growing NOI (“core plus”); and select portfolios undergoing repositioning to enhance value, which we expect to monetize over the shorter term (“value add”). In addition, we operate a leading land development and homebuilding platform in North America (“North American Residential”). Together, these portfolios comprise Brookfield Property Group (“BPG”).

BPG seeks to deliver total returns of  $\pm 12\%$  and creates value by:

- Acquiring best-in-class assets for value, and leveraging our core capabilities — including leasing, financing, development, design and construction, and property management — to grow cash flows; and
- Actively recycling capital by upgrading our super core assets while repositioning and monetizing core plus and value add investments to enhance shareholder returns

AS AT MAR. 31, 2026 AND DEC. 31, 2025 (MILLIONS)	Capital <sup>3</sup>	
	2026	2025
Super Core <sup>1</sup>	\$ 19,598	\$ 19,362
Core Plus	8,675	8,534
Value Add <sup>2</sup>	4,578	4,613
North American Residential	2,615	2,633
Corporate and Other <sup>2</sup>	(5,242)	(5,319)
<b>BPG Capital</b>	<b>\$ 30,224</b>	<b>\$ 29,823</b>
Attributable to:		
Perpetual preferred shares	3,359	3,359
Common equity	26,865	26,464
	<b>\$ 30,224</b>	<b>\$ 29,823</b>

**Our real estate business generated NOI of \$3.1 billion over the LTM, with same-store super core NOI increasing 2% over the prior year quarter.**

LTM results decreased as same-store NOI growth in super core was more than offset by the impact of dispositions. Prior year LTM results within our North American residential business also benefitted from the monetization of a large land parcel and certain master planned communities during the fourth quarter of 2024 and the first quarter of 2025, respectively.

AS AT AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	NOI				Operating FFO <sup>5</sup>			
	Three Months		LTM		Three Months		LTM	
	2026	2025	2026	2025	2026	2025	2026	2025
Super Core <sup>1</sup>	\$ 350	\$ 368	\$ 1,389	\$ 1,477	\$ 97	\$ 106	\$ 354	\$ 433
Core Plus	174	162	678	671	73	68	289	269
Value Add <sup>2</sup>	95	112	419	449	48	60	226	227
North American Residential	48	57	348	441	—	77	163	405
Corporate and Other <sup>4</sup>	54	93	239	324	(262)	(244)	(972)	(1,051)
<b>NOI / Operating FFO – BPG</b>	<b>\$ 721</b>	<b>\$ 792</b>	<b>\$ 3,073</b>	<b>\$ 3,362</b>	<b>(44)</b>	<b>67</b>	<b>60</b>	<b>283</b>
FFO – Real Estate LP Investments					176	103	940	481
<b>FFO – Real Estate</b>					<b>\$ 132</b>	<b>\$ 170</b>	<b>\$ 1,000</b>	<b>\$ 764</b>

AS AT AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	Cash distributions received				Annualized Cash Flow
	Three Months		LTM		
	2026	2025	2026	2025	
BPG	\$ 120	\$ 215	\$ 642	\$ 904	\$ 630
Real Estate LP Investments	200	200	800	800	800
<b>Real Estate</b>	<b>\$ 320</b>	<b>\$ 415</b>	<b>\$ 1,442</b>	<b>\$ 1,704</b>	<b>\$ 1,430</b>

See endnotes.

# Operating Businesses cont'd

## REAL ESTATE (cont'd)

### Super Core

Our **super core** real estate portfolio consists of irreplaceable premier properties in global gateway cities that we expect to hold a stake in over the long-term, and includes our top 34 premier office complexes and retail properties. They generate long-dated, stable, inflation-protected cash flows. We create value by holding these investments long term and we continue to make them better with incremental investments over time.

- We own 16 premier office and ancillary mixed-use complexes that are located in the world's leading commercial markets of New York City, London, Toronto, Berlin, and Dubai, covering 35 million square feet of leasable space.
- We also own 18 irreplaceable retail centers totaling 24 million square feet of retail space, and one of the most valuable retail corners in the world at the corner of 57<sup>th</sup> and Fifth Avenue in New York City. We develop properties on a selective basis; active development projects consist of three office sites, several multifamily buildings and one hotel site, totaling approximately 4 million square feet.
- This is our directly held premier property portfolio and excludes amounts owned in private funds managed by BAM alongside institutional clients.
- We expect to hold a stake in these assets over the long-term, but may transfer partial interests in these assets to our wealth solutions business to support the growth of this business over time. Over the LTM, we have transferred a partial interest in six super core assets to our wealth solutions business.

**Our super core real estate portfolio maintains strong occupancy rates and long average lease lives.**

AS AT MAR. 31, 2026	Number of Complexes /Malls	Equity Value	% of Total Portfolio <sup>1</sup>	Property Level Loan-to-Value	Occupancy	Lease Life	Discount Rate
Downtown New York	1	\$ 2,411	7 %	46.5 %	95.3 %	11	6.1 %
Midtown New York	4	3,144	9 %	49.2 %	97.7 %	10	6.3 %
London	2	3,498	9 %	58.1 %	94.5 %	10	7.9 %
Other	9	1,262	4 %	47.9 %	93.2 %	7	6.3 %
<b>Office</b>	<b>16</b>	<b>10,315</b>	<b>29 %</b>	<b>51.9 %</b>	<b>95.3 %</b>	<b>10</b>	<b>6.8 %</b>
Market dominant retail	16	8,164	23 %	37.0 %	97.0 %	5	6.2 %
Urban retail	2	1,119	3 %	40.0 %	92.8 %	6	5.8 %
<b>Retail</b>	<b>18</b>	<b>9,283</b>	<b>26 %</b>	<b>37.4 %</b>	<b>96.9 %</b>	<b>5</b>	<b>6.2 %</b>
<b>Total Super Core</b>	<b>34</b>	<b>\$ 19,598</b>	<b>55 %</b>	<b>46.0 %</b>	<b>96.0 %</b>	<b>8</b>	<b>6.5 %</b>

1. Calculated as the proportionate share of the total equity value of our real estate business.

Our 16 trophy office complexes include:

- Downtown New York properties such as Brookfield Place and Midtown New York properties including One/Two/Five Manhattan West, The Eugene, Pendry, Grace Building, and 300 Madison Avenue
- London properties such as 100 Bishopsgate and Canary Wharf estate which includes our One Canada Square, 1/20/40 Bank Street, One Churchill Place, Cabot Place, Canada Place, and Jubilee Place properties
- Other office such as Brookfield Place and Bay Adelaide Centres North, East and West towers in Toronto, Potsdamer Platz in Berlin, and ICD Brookfield Place in Dubai

Our 18 irreplaceable malls include:

- Market dominant retail such as Ala Moana Center in Hawaii, Fashion Show and Grand Canal Shoppes in Las Vegas, Park Meadows in Colorado, Oakbrook Center in Illinois, Glendale Galleria in California, and North Star Mall, The Shops at La Cantera, Stonebriar Centre, and The Woodlands Mall in Texas
- Urban retail centers such as 730 Fifth Ave in New York and the Miami Design District

# Operating Businesses cont'd

## REAL ESTATE (cont'd)

### Core Plus

Our **core plus** real estate portfolio is a collection of 57 premier assets in central locations with growing NOI that we expect to hold for a defined period and monetize at attractive returns over time.

- We own an interest in and operate 30 premier office and ancillary mixed-use complexes that are centrally located in commercial markets including New York City, London, Toronto, Tokyo, and Perth, covering 21 million square feet of leasable space.
- We also own 27 high-quality retail centers with 27 million square feet of retail space in the U.S., which are 97% leased and generate substantial and consistent cash flows.

**Core plus has many of the fundamental qualities of our super core portfolio including a strong occupancy rate which is currently 95%.**

AS AT MAR. 31, 2026	Number of Properties	Equity Value	% of Total Portfolio <sup>1</sup>	Property Level Loan-to-Value	Occupancy	Lease Life	Discount Rate
North America	13	\$ 1,548	4 %	43.0 %	89.1 %	10	6.9 %
Australia	6	692	2 %	60.6 %	94.4 %	7	6.6 %
London	4	545	2 %	59.8 %	98.8 %	5	6.2 %
Other	7	367	1 %	66.9 %	96.9 %	3	6.6 %
<b>Core Plus Office</b>	<b>30</b>	<b>3,152</b>	<b>9 %</b>	<b>54.6 %</b>	<b>91.7 %</b>	<b>8</b>	<b>6.6 %</b>
<b>Core Plus Retail</b>	<b>27</b>	<b>5,523</b>	<b>15 %</b>	<b>34.4 %</b>	<b>96.9 %</b>	<b>4</b>	<b>6.9 %</b>
<b>Total Core Plus</b>	<b>57</b>	<b>8,675</b>	<b>24 %</b>	<b>43.5 %</b>	<b>95.1 %</b>	<b>5</b>	<b>6.8 %</b>

1. Calculated as the proportionate share of the total equity value of our real estate business.

Our 30 premier office complexes include:

- One Liberty Plaza in New York
- Bankers Hall West, Suncor Energy Centre, Fifth Avenue Place, and Brookfield Place in Calgary, as well as First Canadian Place and the Exchange Tower in Toronto, Canada
- Brookfield Place in Perth and Sydney in Australia
- One Leadenhall and Principal Place Commercial in London, U.K.

Our 27 high quality malls include Alderwood Mall, Fashion Place, The Shops at the Bravern, and The Streets at Southpoint, all located in the U.S.

# Operating Businesses cont'd

## REAL ESTATE (cont'd)

### Value Add

Our **value add** portfolio consists of 48 assets primarily located in secondary markets that we expect to reposition to enhance NOI and monetize for value over time.

- We own interests and operate office assets in 5 major cities in North America, consisting of 8 properties totaling 5 million square feet of leasable space.
- We also own 40 quality retail properties with 37 million square feet of space in the U.S., which are strong retail centers and generate substantial and consistent cash flows but are not considered dominant irreplaceable centers.

These assets have an equity value of \$3.9 billion and represent approximately 11% of our total real estate portfolio. Also included in our value add portfolio are \$0.7 billion of investments in Catalyst Brands, Fairfield, Union Square Hospitality Group, and Authentic Luxury Group.

### North American Residential

Our North American residential business is a leading land developer and homebuilder, with operations in 25 principal markets in Canada and the U.S. and approximately 58,000 lots. As at March 31, 2026, we had 99 active housing communities (December 31, 2025 – 92) and 14 active land communities (December 31, 2025 – 14). Of the \$1.3 billion capital invested in this business, \$671 million relates to land held for development with the remainder associated with developed or in progress residential developments.

We create value in this business by monetizing consumer and commercial deliverables through home building, lot sales and development of commercial zones.

We measure value for this business based on a combination of IFRS values and comparable market data for our land and housing operations.

AS AT MAR. 31, 2026 AND DEC. 31, 2025  
AND FOR THE PERIODS ENDED MAR. 31  
(MILLIONS)

	IFRS		Blended		Operating FFO <sup>1</sup>				Annualized
					Three Months		LTM		
	2026	2025	2026	2025	2026	2025	2026	2025	
North American Residential	<b>\$ 1,292</b>	\$ 1,310	<b>\$ 2,615</b>	\$ 2,633	\$ —	\$ 77	<b>\$ 163</b>	\$ 405	<b>\$ 150</b>

LTM results decreased due to the impact of softer conditions as land and housing sales have moderated. While demand may be tempered in the near term, we expect ongoing supply constraints in housing will continue to drive long-term demand in markets in which we operate.

### Corporate and Other

Corporate and other includes \$3.0 billion of non-recourse borrowings (December 31, 2025 – \$2.9 billion), \$2.7 billion of medium-term corporate debt and net working capital (December 31, 2025 – \$2.9 billion), as well as \$465 million of investments with limited capital at risk that we expect to discontinue (December 31, 2025 – \$463 million).

See endnotes.

# Corporate Activities

Corporate activities include the investment of cash and financial assets, as well as the management of our corporate leverage, including corporate borrowings and preferred equity, which fund a portion of the capital invested in our other businesses

	IFRS		Blended	
	2026	2025	2026	2025
AS AT MAR. 31, 2026 AND DEC. 31, 2025 (MILLIONS)				
Working capital, net of corporate cash and other <sup>1,2</sup>	\$ (680)	\$ (38)	\$ (430)	\$ 212
Corporate borrowings / Interest expense	(14,271)	(14,301)	(14,271)	(14,301)
Perpetual preferred shares <sup>3,4</sup>	(4,320)	(4,320)	(3,544)	(3,589)
<b>Capital, net</b>	<b>\$ (19,271)</b>	<b>\$ (18,659)</b>	<b>\$ (18,245)</b>	<b>\$ (17,678)</b>

- **Working capital, net of corporate cash and other** includes accounts receivable, accounts payable, other assets and other liabilities, inclusive of deferred tax assets and liabilities, as well as corporate cash and financial assets; FFO also includes corporate costs and cash taxes. The decrease in working capital, net of corporate cash and other, was primarily due to a lower cash balance from share repurchases during the quarter.
- Our **corporate borrowings** reflect the amount of recourse debt held at the Corporation.
- **Perpetual preferred shares** represent permanent, non-participating equity that provide leverage to our common equity. As at March 31, 2026, blended value was \$3.5 billion and reflects the impact of foreign exchange on our Canadian dollar denominated preferred shares.

	Operating FFO <sup>5</sup> /DE before realizations			
	Three Months		LTM	
	2026	2025	2026	2025
AS AT AND FOR THE PERIODS ENDED MAR. 31 (MILLIONS)				
Working capital, net of corporate cash and other <sup>1</sup>	\$ 37	\$ (43)	\$ 235	\$ 41
Corporate borrowings / Interest expense	(183)	(179)	(746)	(733)
<b>Operating FFO</b>	<b>\$ (146)</b>	<b>\$ (222)</b>	<b>\$ (511)</b>	<b>\$ (692)</b>
Preferred share dividends	(47)	(43)	(181)	(174)
Add back: Equity-based compensation costs	31	26	115	107
<b>DE before realizations</b>	<b>\$ (162)</b>	<b>\$ (239)</b>	<b>\$ (577)</b>	<b>\$ (759)</b>

- Corporate operating FFO deficit decreased by \$181 million to \$511 million over the LTM primarily due to investment income on corporate cash and financial assets. Corporate costs and normal course cash taxes remained consistent over the LTM.

See endnotes.

# Disposition Gains on Principal Investments

FOR THE PERIODS ENDED MAR. 31  
(MILLIONS)

## Asset Management

Real estate direct investments  
Private equity direct investments

## Real Estate

Core plus

## Corporate

Other corporate

## Disposition gains on principal investments<sup>1</sup>

	Three Months		LTM	
	2026	2025	2026	2025
Real estate direct investments	\$ —	\$ —	\$ —	\$ 11
Private equity direct investments	—	7	3	8
Core plus	—	—	—	2
Other corporate	—	52	—	1,006
<b>Disposition gains on principal investments<sup>1</sup></b>	<b>\$ —</b>	<b>\$ 59</b>	<b>\$ 3</b>	<b>\$ 1,027</b>

- LTM 2025 corporate disposition gains primarily relate to the sale of a portion of our interest in BAM, which was used to support the acquisition of AEL in our wealth solutions business.

See endnotes.

# Capitalization

**Our underlying investments are typically financed at investment-grade levels on a non-recourse basis, with only 5% of total leverage having recourse to the Corporation**

AS AT MARCH 31, 2026 AND DECEMBER 31, 2025  
(MILLIONS)

	Corporate		Consolidated	
	2026	2025	2026	2025
Corporate borrowings	\$ 14,271	\$ 14,301	\$ 14,271	\$ 14,301
Non-recourse borrowings				
Subsidiary borrowings	—	—	19,221	16,897
Property-specific borrowings	—	—	230,240	228,414
	<b>14,271</b>	14,301	<b>263,732</b>	259,612
Accounts payable and other	5,736	5,389	55,268	56,457
Deferred income tax liabilities	284	340	26,826	27,009
Subsidiary equity obligations	—	—	3,735	3,808
Liabilities associated with assets held for sale	—	—	4,410	5,891
Equity				
Non-controlling interests	230	230	118,855	118,308
Preferred equity	4,090	4,090	4,090	4,090
Common equity	42,697	43,796	42,697	43,796
	<b>47,017</b>	48,116	<b>165,642</b>	166,194
<b>Total capitalization</b>	<b>\$ 67,308</b>	<b>\$ 68,146</b>	<b>\$ 519,613</b>	<b>\$ 518,971</b>
Debt to capitalization <sup>1</sup>	21%	21%	50%	50%

See endnotes.

# Common Share Information

## COMMON SHARE CONTINUITY

FOR THE PERIODS ENDED MAR. 31 (MILLIONS)	Three Months		LTM	
	2026	2025	2026	2025
Outstanding at beginning of period	<b>2,244.7</b>	2,259.8	<b>2,250.1</b>	2,269.4
Issued (repurchased)				
Issuances	—	1.5	<b>1.2</b>	5.1
Repurchases <sup>1</sup>	<b>(12.0)</b>	(12.8)	<b>(24.6)</b>	(33.0)
Long-term share ownership plans	<b>1.6</b>	1.5	<b>7.5</b>	8.5
Dividend reinvestment plan	—	0.1	<b>0.1</b>	0.1
Outstanding at end of period <sup>2</sup>	<b>2,234.3</b>	2,250.1	<b>2,234.3</b>	2,250.1
Unexercised options, other share-based plans and exchangeable shares of affiliate	<b>132.5</b>	136.9	<b>132.5</b>	136.9
Total diluted shares at end of period	<b>2,366.8</b>	2,387.0	<b>2,366.8</b>	2,387.0

- Cash value of unexercised options as at March 31, 2026 was \$794 million (March 31, 2025 – \$900 million).
- The company completed the previously announced three-for-two stock split on October 9, 2025. All share amounts are presented on a post-split basis.

## DE AND EARNINGS PER SHARE INFORMATION

FOR THE THREE MONTHS ENDED MAR. 31 (MILLIONS, EXCEPT PER SHARE AMOUNTS)	Distributable Earnings		Net Income	
	2026	2025	2026	2025
DE / Net income	<b>\$ 1,550</b>	\$ 1,549	<b>\$ 102</b>	\$ 73
Preferred share dividends <sup>3</sup>	—	—	<b>(44)</b>	(40)
DE / Net income available to shareholders	<b>1,550</b>	1,549	<b>58</b>	33
Dilutive impact of exchangeable shares of affiliate	—	—	—	—
DE / Net income available to shareholders including dilutive impact of exchangeable shares	<b>\$ 1,550</b>	\$ 1,549	<b>\$ 58</b>	\$ 33
Weighted average shares	<b>2,241.5</b>	2,256.0	<b>2,241.5</b>	2,256.0
Dilutive effect of conversion of options and other share-based plans using the treasury stock method and exchangeable shares of affiliate	<b>119.4</b>	118.8	<b>61.7</b>	59.3
Shares and share equivalents	<b>2,360.9</b>	2,374.8	<b>2,303.2</b>	2,315.3
Per share	<b>\$ 0.66</b>	\$ 0.65	<b>\$ 0.03</b>	\$ 0.01

See endnotes.

# Reconciliation of IFRS to Non-IFRS Measures

## OVERVIEW

We disclose certain non-IFRS financial measures in these supplemental schedules. Reconciliations of these non-IFRS financial measures to the most directly comparable financial measures calculated and presented in accordance with IFRS are presented below. Management assesses the performance of its business based on these non-IFRS financial measures. These non-IFRS financial measures should be considered in addition to, and not as a substitute for or superior to, net income or other financial measures presented in accordance with IFRS.

FOR THE THREE MONTHS ENDED MAR. 31  
(MILLIONS)

	<u>2026</u>	<u>2025<sup>2</sup></u>
<b>Net income</b>	<b>\$ 1,042</b>	<b>\$ 215</b>
Financial statement components not included in FFO		
Equity accounted fair value changes and other non-FFO items <sup>1</sup>	958	952
Fair value changes and other	273	869
Depreciation and amortization	2,631	2,455
Deferred income taxes	3	(159)
Realized disposition gains in fair value changes or prior periods	(27)	90
Non-controlling interests in FFO <sup>3</sup>	<u>(3,333)</u>	<u>(2,881)</u>
<b>Funds from operations</b>	<b>1,547</b>	<b>1,541</b>
Less: disposition gains in FFO	27	(125)
Less: realized carried interest, net	<u>(157)</u>	<u>(189)</u>
<b>Operating funds from operations</b>	<b>1,417</b>	<b>1,227</b>
Less: Operating FFO from BAM	(489)	(449)
Less: Operating FFO from Asset Management direct investments	(243)	(130)
Less: Operating FFO from Operating Businesses	(401)	(440)
Distributions from BAM	499	460
Distributions from Asset Management direct investments	266	224
Distributions from Operating Businesses	360	426
Add back: equity-based compensation costs	31	26
Preferred share dividends	<u>(47)</u>	<u>(43)</u>
<b>Distributable earnings before realizations</b>	<b>1,393</b>	<b>1,301</b>
Realized carried interest, net	157	189
Disposition gains from principal investments	—	59
<b>Distributable earnings</b>	<b><u>\$ 1,550</u></b>	<b><u>\$ 1,549</u></b>

See endnotes.

# Entity Basis – Reconciliation to Reportable Segments – Capital

AS AT MAR. 31, 2026  
(MILLIONS)

	Reportable Segments							Total
	Asset Management	Wealth Solutions	Infrastructure	Energy	Private Equity	Real Estate	Corporate Activities	
<b>Asset Management</b>								
Brookfield Asset Management <sup>1</sup>	\$ 4,517	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 4,517
Direct investments	10,816	—	—	—	—	—	—	10,816
	<u>15,333</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>15,333</u>
<b>Wealth Solutions</b>	—	12,315	—	—	—	—	—	12,315
<b>Operating Businesses</b>								
Brookfield Infrastructure Partners	—	—	2,215	—	—	—	—	2,215
Brookfield Renewable Partners	—	—	—	3,750	—	—	—	3,750
Brookfield Business Corporation	—	—	—	—	1,912	—	—	1,912
Brookfield Property Group <sup>2</sup>	—	—	—	—	—	25,542	—	25,542
Other	—	—	—	901	—	—	—	901
	<u>—</u>	<u>—</u>	<u>2,215</u>	<u>4,651</u>	<u>1,912</u>	<u>25,542</u>	<u>—</u>	<u>34,320</u>
<b>Corporate and other</b>	—	—	—	—	—	—	(680)	(680)
<b>Debt and preferred capital</b>								
Corporate borrowings	—	—	—	—	—	—	(14,271)	(14,271)
Perpetual preferred shares	—	—	—	—	—	—	(4,320)	(4,320)
	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>(18,591)</u>	<u>(18,591)</u>
	<u>\$ 15,333</u>	<u>\$ 12,315</u>	<u>\$ 2,215</u>	<u>\$ 4,651</u>	<u>\$ 1,912</u>	<u>\$ 25,542</u>	<u>\$ (19,271)</u>	<u>\$ 42,697</u>

See endnotes.

# Entity Basis – Reconciliation to Reportable Segments – Three Months DE

FOR THE THREE MONTHS ENDED MAR. 31, 2026  
(MILLIONS)

	Reportable Segments							Total
	Asset Management	Wealth Solutions	Infrastructure	Energy	Private Equity	Real Estate	Corporate Activities	
<b>Asset Management</b>								
Brookfield Asset Management <sup>1</sup>	\$ 499	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 499
Realized carried interest, net	157	—	—	—	—	—	—	157
Direct investments	266	—	—	—	—	—	—	266
	<u>922</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>922</u>
<b>Wealth Solutions</b>	—	430	—	—	—	—	—	430
<b>Operating Businesses</b>								
Brookfield Infrastructure Partners	—	—	94	—	—	—	—	94
Brookfield Renewable Partners	—	—	—	121	—	—	—	121
Brookfield Business Corporation	—	—	—	—	6	—	—	6
Brookfield Property Group	—	—	—	—	—	120	—	120
Other	—	—	—	19	—	—	—	19
	<u>—</u>	<u>—</u>	<u>94</u>	<u>140</u>	<u>6</u>	<u>120</u>	<u>—</u>	<u>360</u>
<b>Corporate and other</b>	—	—	—	—	—	—	68	68
<b>Debt and preferred capital</b>								
Corporate borrowings	—	—	—	—	—	—	(183)	(183)
Perpetual preferred shares	—	—	—	—	—	—	(47)	(47)
	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>(230)</u>	<u>(230)</u>
<b>Disposition gains</b>	—	—	—	—	—	—	—	—
	<u>\$ 922</u>	<u>\$ 430</u>	<u>\$ 94</u>	<u>\$ 140</u>	<u>\$ 6</u>	<u>\$ 120</u>	<u>\$ (162)</u>	<u>\$ 1,550</u>

See endnotes.

# Entity Basis – Reconciliation to Reportable Segments – LTM DE

FOR THE LTM ENDED MAR. 31, 2026  
(MILLIONS)

	Reportable Segments							
	Asset Management	Wealth Solutions	Infrastructure	Energy	Private Equity	Real Estate	Corporate Activities	Total
<b>Asset Management</b>								
Brookfield Asset Management <sup>1</sup>	\$ 1,930	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,930
Realized carried interest, net	528	—	—	—	—	—	—	528
Direct investments	918	—	—	—	—	—	—	918
	<u>3,376</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>3,376</u>
<b>Wealth Solutions</b>	—	1,671	—	—	—	—	—	1,671
<b>Operating Businesses</b>								
Brookfield Infrastructure Partners	—	—	361	—	—	—	—	361
Brookfield Renewable Partners	—	—	—	462	—	—	—	462
Brookfield Business Corporation	—	—	—	—	24	—	—	24
Brookfield Property Group	—	—	—	—	—	642	—	642
Other	—	—	—	47	—	—	—	47
	<u>—</u>	<u>—</u>	<u>361</u>	<u>509</u>	<u>24</u>	<u>642</u>	<u>—</u>	<u>1,536</u>
<b>Corporate and other</b>	—	—	—	—	—	—	350	350
<b>Debt and preferred capital</b>								
Corporate borrowings	—	—	—	—	—	—	(746)	(746)
Perpetual preferred shares	—	—	—	—	—	—	(181)	(181)
	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>(927)</u>	<u>(927)</u>
<b>Disposition gains</b>	3	—	—	—	—	—	—	3
	<u>\$ 3,379</u>	<u>\$ 1,671</u>	<u>\$ 361</u>	<u>\$ 509</u>	<u>\$ 24</u>	<u>\$ 642</u>	<u>\$ (577)</u>	<u>\$ 6,009</u>

See endnotes.

# Entity Basis – Reconciliation to Reportable Segments – Three Months FFO

FOR THE THREE MONTHS ENDED MAR. 31, 2026  
(MILLIONS)

	Reportable Segments							
	Asset Management	Wealth Solutions	Infrastructure	Energy	Private Equity	Real Estate	Corporate Activities	Total
<b>Asset Management</b>								
Brookfield Asset Management <sup>1</sup>	\$ 489	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 489
Realized carried interest, net	157	—	—	—	—	—	—	157
Direct investments	243	—	—	—	—	—	—	243
	<u>889</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>889</u>
<b>Wealth Solutions</b>	—	430	—	—	—	—	—	430
<b>Operating Businesses</b>								
Brookfield Infrastructure Partners	—	—	163	—	—	—	—	163
Brookfield Renewable Partners	—	—	—	151	—	—	—	151
Brookfield Business Corporation	—	—	—	—	112	—	—	112
Brookfield Property Group	—	—	—	—	—	(44)	—	(44)
Other	—	—	—	19	—	—	—	19
	<u>—</u>	<u>—</u>	<u>163</u>	<u>170</u>	<u>112</u>	<u>(44)</u>	<u>—</u>	<u>401</u>
<b>Corporate and other</b>	—	—	—	—	—	—	37	37
<b>Debt and preferred capital</b>								
Corporate borrowings	—	—	—	—	—	—	(183)	(183)
	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>(183)</u>	<u>(183)</u>
<b>Disposition gains</b>	—	—	—	—	7	(34)	—	(27)
	<u>\$ 889</u>	<u>\$ 430</u>	<u>\$ 163</u>	<u>\$ 170</u>	<u>\$ 119</u>	<u>\$ (78)</u>	<u>\$ (146)</u>	<u>\$ 1,547</u>

See endnotes.

# Entity Basis – Reconciliation to Reportable Segments – LTM FFO

FOR THE LTM ENDED MAR. 31, 2026  
(MILLIONS)

	Reportable Segments							Total
	Asset Management	Wealth Solutions	Infrastructure	Energy	Private Equity	Real Estate	Corporate Activities	
<b>Asset Management</b>								
Brookfield Asset Management <sup>1</sup>	\$ 1,926	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,926
Realized carried interest, net	528	—	—	—	—	—	—	528
Direct investments	1,029	—	—	—	—	—	—	1,029
	<u>3,483</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>3,483</u>
<b>Wealth Solutions</b>	—	1,671	—	—	—	—	—	1,671
<b>Operating Businesses</b>								
Brookfield Infrastructure Partners	—	—	618	—	—	—	—	618
Brookfield Renewable Partners	—	—	—	566	—	—	—	566
Brookfield Business Corporation	—	—	—	—	403	—	—	403
Brookfield Property Group	—	—	—	—	—	60	—	60
Other	—	—	—	47	—	—	—	47
	<u>—</u>	<u>—</u>	<u>618</u>	<u>613</u>	<u>403</u>	<u>60</u>	<u>—</u>	<u>1,694</u>
<b>Corporate and other</b>	—	—	—	—	—	—	235	235
<b>Debt and preferred capital</b>								
Corporate borrowings	—	—	—	—	—	—	(746)	(746)
	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>(746)</u>	<u>(746)</u>
<b>Disposition gains</b>	—	—	119	—	29	(690)	—	(542)
	<u>\$ 3,483</u>	<u>\$ 1,671</u>	<u>\$ 737</u>	<u>\$ 613</u>	<u>\$ 432</u>	<u>\$ (630)</u>	<u>\$ (511)</u>	<u>\$ 5,795</u>

See endnotes.

# Endnotes

## Performance Highlights – Page 5

1. Adjusted to reflect the three-for-two stock split completed on October 9, 2025.
2. 2025 LTM DE includes disposition gains of \$954 million related to the sale of a portion of our interest in BAM, which was used to support the acquisition of AEL in our wealth solutions business.
3. Adjusted for the special distribution of a 25% interest in BAM in December 2022.
4. Represents the special distribution of a 25% interest in BAM in December 2022, and our wealth solutions business in June 2021.

## Distributable Earnings – Page 6

3. BAM DE excludes \$14 million (2025 – \$14 million) and \$44 million (2025 – \$42 million) of equity-based compensation costs for the three months and LTM ended March 31, 2026, respectively.
4. Annualized cash flow from our listed investments is calculated by multiplying shares or units held as at March 31, 2026 by the current distribution rates per share or unit, as applicable. Distributions on our unlisted investments is generally equal to the total distributions received over the LTM or forecasted earnings over the next twelve months. Corporate and other primarily includes interest expense on our corporate borrowings, corporate costs, and cash taxes.
5. Includes \$3 million (2025 – \$3 million) and \$10 million (2025 – \$10 million) of dividends paid on perpetual subordinated notes for the three months and LTM ended March 31, 2026, respectively.
6. Corporate and other DE excludes \$31 million (2025 – \$26 million) and \$115 million (2025 – \$107 million) of equity-based compensation costs for the three months and LTM ended March 31, 2026, respectively.
7. Refer to page 30 for a reconciliation of IFRS to non-IFRS measures.
8. Average number of shares outstanding on a fully diluted, time-weighted average basis for the three months and LTM ended March 31, 2026 were 2,360.9 million and 2,364.2 million, respectively (March 31, 2025 – 2,374.8 million and 2,376.1 million, respectively). All share amounts reflect the three-for-two stock split completed on October 9, 2025.

## Capital – Page 7

1. Quoted based on March 31, 2026 and December 31, 2025 public pricing, respectively.
2. We determine the blended value of our capital using the quoted value of listed investments, combination of IFRS value and comparable market data for BPG, IFRS values for direct investments, and a multiple (10x) for target carried interest of our asset management business.
3. Annualized cash flow from our listed investments is calculated by multiplying shares or units held as at March 31, 2026 by the current distribution rates per share or unit, as applicable. Distributions on our unlisted investments are generally equal to the total distributions received over the LTM or forecasted earnings over the next twelve months. Corporate and other primarily includes interest expense on our corporate borrowings, corporate costs, and cash taxes.
4. BAM quoted, IFRS, and blended values are presented net of a \$1 billion non-recourse loan issued to a large institutional partner in December 2024.
5. BAM units, quoted and blended values represent our combined 74% ownership of BAM, which is held 70% directly and 4% through BWS as the BAM shares are held within corporate accounts and are not invested assets in BWS' insurance portfolio.
6. Carried interest, net includes target carried interest and accumulated unrealized carried interest, which is presented net of direct costs and amounts not attributable to the Corporation. Refer to page 13 for details on carried interest.
7. Our IFRS capital in our wealth solutions business includes distributable earnings retained in this business, mark-to-market movements on our investment portfolio and reserves and other adjustments required under IFRS.
8. We determine the blended value of our wealth solutions business based on a 15x multiple of annualized distributable earnings, which represents management's view of the fair value of the business.
9. On a combined basis, we hold a 69% ownership interest in BBUC, which is held 43% directly in BBUC and 26% through BWS.
10. Corporate and other blended values includes \$250 million of financial assets contributed to our wealth solutions business in the third quarter of 2025 as these investments are held within corporate accounts and are not invested assets in BWS' insurance portfolio.
11. Includes \$230 million of perpetual subordinated notes issued in November 2020 by a wholly owned subsidiary of Brookfield, included within non-controlling interest.

# Endnotes cont'd

## Capital – Page 7

12. Blended value reflects the impact of foreign exchange on Canadian dollar denominated preferred shares.
13. The number of shares outstanding on a fully diluted basis as at March 31, 2026 and December 31, 2025 were 2,366.8 million and 2,383.2 million, respectively.

## Capital Allocation – Page 8

1. Refer to page 30 for a reconciliation of IFRS to non-IFRS measures.
2. Subject to timing differences between period when earned and period when cash is received.
3. Represents repurchases of Corporation common shares.
4. Includes cash used to fund capital calls and seed investments, net of returns of capital and other items.
5. \$54 million and \$1.7 billion of changes in our share of BAM's cash over the three months and LTM ended March 31, 2025 were reclassified from capital allocated to Asset Management to Other.
6. Includes adjustments for accrued items, impact of financial asset mark-to-market changes, working capital, changes in our share of BAM's cash, and timing differences.
7. Per share amount is adjusted to reflect the three-for-two stock split completed on October 9, 2025.

## Liquidity Profile and Capital Structure – Page 9

1. Refer to Glossary of Terms starting on page 41.
2. Corporate cash and financial assets includes approximately \$769 million of our proportionate share of BAM's cash (December 31, 2025 – \$1.2 billion). This ownership percentage is inclusive of our stake held through our wealth solutions business. Also included is \$250 million of financial assets contributed to our wealth solutions business in the third quarter of 2025 as these investments are held within corporate accounts and are not invested assets in BWS' insurance portfolio.
3. Includes \$230 million of perpetual subordinated notes issued in November 2020 by a wholly owned subsidiary of Brookfield, included within non-controlling interest.

## Distributable Earnings and Net Income – Page 10

1. Includes disposition gains (net of losses) recorded in net income and the realization of valuation gains and losses recorded in prior periods.
2. Includes amounts attributable to consolidated entities and equity accounted investments.
3. Certain prior period amounts have been revised to reflect an update to FFO for direct investments. Prior to Q1 2026, FFO was calculated as net income attributable to shareholders excluding the effect of fair value changes, depreciation and amortization, deferred income taxes, and included disposition gains that were not recorded in net income as required under IFRS. Beginning Q1 2026, FFO for direct investments in private funds is calculated as return on capital from cash distributions received as this better reflects the economic return the Corporation receives as a limited partner in these funds.
4. All amounts in the distributable earnings and net income reconciliation exclude amounts attributable to non-controlling interests. Refer to page 30 for a reconciliation of IFRS to non-IFRS measures.
5. For distributable earnings per share purposes, average number of shares outstanding on a fully diluted, time-weighted average basis for the three months and LTM ended March 31, 2026 were 2,360.9 million and 2,364.2 million, respectively (March 31, 2025 – 2,374.8 million and 2,376.1 million, respectively). All share amounts reflect the three-for-two stock split effective October 9, 2025.
6. For net income per share purposes, average number of shares outstanding on a fully diluted, time-weighted average basis for the three months and LTM ended March 31, 2026 were 2,303.2 million and 2,364.2 million, respectively (March 31, 2025 – 2,315.3 million and 2,375.7 million, respectively). All share amounts reflect the three-for-two stock split effective October 9, 2025.
7. Net income per share includes the effects of preferred share dividends, which for the three months and LTM ended March 31, 2026 were \$44 million and \$171 million, respectively (March 31, 2025 – \$40 million and \$166 million, respectively).

## Asset Management – Page 12

1. Fee-bearing capital from Oaktree is shown on a 100% basis.
2. For planning purposes, we have assumed a consolidated margin of 56% in determining annualized fee-related earnings, in line with existing margins.

# Endnotes cont'd

## Asset Management cont'd – Page 12

3. Annualized direct costs include \$952 million related to Oaktree (2025 – \$934 million).
5. Fee-related earnings margin, including our 74% share of Oaktree's fee-related earnings, was 57% for the current period. Our fee-related earnings margin, including 100% of Oaktree's fee-related earnings, was 56% for the current period. Refer to page 26 of Brookfield Asset Management Ltd.'s Q1 2026 Supplemental Information for further details on fee-related earnings margins.

## Carried Interest – Page 13

1. Represents management estimate of carried interest based on investment performance to date measured at the funds' liquidation values.
2. Carried interest in respect of third-party capital.
3. Includes carried interest not attributable to our combined 74% ownership of BAM, which is held 70% directly and 4% through BWS. Our share of BAM's carry is reflected in BAM's blended value on page 7.

## Target Carried Interest – Page 14

2. Carried interest is generated once a private fund exceeds its preferred return typically ranging from 5% – 9%. It will typically go through a catch-up period until the fund manager and limited partners are earning carry at their respective allocation.
3. Gross target return is before annual fund management fees ranging from 90 bps for core plus funds to 200 bps for certain opportunistic funds.
4. Based on carry eligible capital.
5. Uncalled fund commitments from carry eligible funds.
6. Target carry on uncalled fund commitments is discounted for two years at 10%, reflecting gross target return and average carried interest rate for uncalled fund commitments.
7. Includes uncalled fund commitments and target carry on uncalled fund commitments from Brookfield and Oaktree.
8. Includes target carried interest attributable to the 26% of Oaktree that we do not own as at March 31, 2026. The Corporation retains 100% of the net carried interest earned on mature funds and is entitled to receive 33.3% of the gross carried interest earned on new funds of our asset management business.
9. Includes target carried interest not attributable to our combined 74% ownership of BAM, which is held 70% directly and 4% through BWS. Our share of BAM's carry is reflected in BAM's blended value on page 7.

## Direct Investments – Page 15

1. Prior period amounts have been revised to reflect an update to FFO for direct investments. Prior to Q1 2026, FFO was calculated as net income attributable to shareholders prior to fair value changes, depreciation and amortization, deferred income taxes, and includes disposition gains that were not recorded in net income as determined under IFRS. Beginning Q1 2026, FFO for direct investments in private funds is calculated as return on capital from cash distributions received as this better reflects the economic return as a limited partner in these funds.
2. Amounts invested in flagship real estate private funds represents the Corporation's investments in the funds.
3. Brookfield Strategic Real Estate Partners ("BSREP").

## New Business Investments – Page 16

1. Hark Labs is an investment that was funded in the second quarter of 2026.
2. In the second quarter of 2026, Brookfield agreed to invest \$500 million in The OpenAI Deployment Company, a newly formed AI deployment platform established in partnership with OpenAI and a group of leading global investors. Brookfield Business Corporation will lead Brookfield's investment in the partnership.

## Wealth Solutions – Page 17

2. Total group capital of approximately \$19.8 billion includes capital within insurance subsidiaries of \$14.5 billion calculated on an aggregate basis, one quarter in arrears, and in accordance with applicable insurance regulations. It also includes \$1.7 billion of capital in group holding companies. There are also approximately \$3.6 billion BAM shares held in corporate holding companies available to support the future growth of BWS' insurance subsidiaries.

# Endnotes cont'd

## Wealth Solutions cont'd – Page 18

1. Included in LTM results are net investment income and realized and unrealized gains on real asset strategies of \$5,812 million and \$442 million, as well as cost of funds of \$3,975 million and \$38 million, within life & annuities and P&C segments, respectively. Life & annuities and P&C average invested assets for the LTM were \$102,086 million and \$7,963 million, respectively.
2. Corporate & Other invested assets exclude certain Brookfield equity securities, including 65 million BAM shares transferred to BWS in the second quarter of 2025 and financial assets in the third quarter of 2025.
3. Deferred policy acquisition costs are capitalized expenses incurred to issue new insurance policies, such as commissions, marketing, and underwriting, amortized over the life of the related policies.
4. Reinsurance recoverables and deposit assets are balances due from reinsurers for their portion of policy liabilities, including deposits and collateral securing those obligations.
5. Based upon net insurance reserves, including policyholders' account balances, future policy benefits, policy and contract claims, market risk benefits and deposit liabilities, net of amounts ceded to third-party reinsurers.
6. Includes cash and liquid investments of maturities of 90 days or less.
7. Over 95% of our public credit and approximately 65% of our private credit are investment-grade assets.

## Operating Businesses – Pages 19, 20, 21

1. Blended value represents the quoted value of our publicly listed investments as at March 31, 2026 and December 31, 2025. Our energy business also includes the IFRS value of the energy contracts, which we revalue on an annual basis.
2. Operating FFO excludes disposition gains, which are gains (net of losses) recorded in net income, directly in equity, as well as the realization of valuation gains recorded in prior years.
3. In the fourth quarter of 2024, BWS acquired a \$1 billion economic interest in BBUC from the Corporation. On a combined basis, we hold a 69% ownership interest in BBUC, which is held 43% directly in BBUC and 26% through BWS.

## Operating Businesses cont'd – Page 22

1. Includes development projects.
2. In the prior year, value add included \$14 million of investments that are now presented in Corporate and Other alongside similar investments with limited capital at risk that we expect to be discontinued. These investments contributed NOI of \$nil and a deficit of \$2 million for the three and twelve months ended March 31, 2026, respectively (2025 – NOI of \$29 million and \$29 million, respectively) and FFO of \$nil and deficit of \$1 million for the three and twelve months ended March 31, 2026, respectively (2025 – \$18 million and \$19 million, respectively).
3. Capital represents IFRS values with the exception of our North American Residential business, whose capital of \$2.6 billion (December 31, 2025 – \$2.6 billion) represents a combination of its \$1.3 billion IFRS value (December 31, 2025 – \$1.3 billion) and comparable market data for our land and housing operations.
4. Corporate and other NOI relates to investments with limited capital at risk that are expected to be discontinued. Corporate and other operating FFO is primarily comprised of interest expense on corporate debt, general and administrative expenses, dividends paid on perpetual preferred shares, and contributions from investments with limited capital at risk. These investments contributed a deficit of \$3 million and earnings of \$7 million for the three and twelve months ended March 31, 2026 (2025 – \$28 million and \$58 million).
5. Operating FFO excludes disposition gains, which are gains (net of losses) recorded in net income, directly in equity, as well as the realization of valuation gains recorded in prior years.

## Operating Businesses cont'd – Page 25

1. Operating FFO excludes disposition gains, which are gains (net of losses) recorded in net income, directly in equity, as well as the realization of valuation gains recorded in prior years.

## Corporate Activities – Page 26

1. Invested capital includes a net deferred income tax asset of \$175 million (December 31, 2025 – asset of \$127 million). FFO includes normal course current tax expense of \$1 million and \$7 million for the three months and LTM ended March 31, 2026 (2025 – tax recovery of \$2 million and \$2 million).
2. Corporate and other blended values include \$250 million of financial assets contributed to our wealth solutions business in the third quarter of 2025 as these investments are held within corporate accounts and are not invested assets in BWS' insurance portfolio.

# Endnotes cont'd

## **Corporate Activities – Page 26**

3. Includes \$230 million of perpetual subordinated notes issued in November 2020 by a wholly owned subsidiary of Brookfield, included within non-controlling interest.
4. Perpetual preferred shares blended values reflect the impact of foreign exchange on Canadian dollar denominated preferred shares.
5. Operating FFO excludes disposition gains, which are gains (net of losses) recorded in net income, directly in equity, as well as the realization of valuation gains recorded in prior years.

## **Disposition Gains on Principal Investments – Page 27**

1. Disposition gains on principal investments are included in DE.

## **Capitalization – Page 28**

1. Determined as the aggregate of corporate borrowings and non-recourse borrowings divided by total capitalization. Draws on revolving facilities and commercial paper issuances are excluded from the debt to capitalization ratios as they are not permanent sources of capital.

## **Common Share Information – Page 29**

1. Includes shares repurchased net of restricted share grants and other.
2. The Corporation holds 167 million common shares from share repurchases that have not been cancelled, which have been deducted from the total number of shares outstanding.
3. Preferred share dividends are included in DE.

## **Reconciliation of IFRS to Non-IFRS Measures – Page 30**

1. Other non-FFO items correspond to amounts that are not directly related to revenue earning activities and are not normal or recurring items necessary for business operations. In addition, this adjustment is to back out non-FFO expenses (income) that are included in consolidated equity accounted income including depreciation and amortization, deferred taxes and fair value changes from equity accounted investments.
2. Certain prior period amounts have been revised to reflect an update to FFO for direct investments. Prior to Q1 2026, FFO was calculated as net income attributable to shareholders excluding the effect of fair value changes, depreciation and amortization, deferred income taxes, and included disposition gains that were not recorded in net income as required under IFRS. Beginning Q1 2026, FFO for direct investments in private funds is calculated as return on capital from cash distributions received as this better reflects the economic return the Corporation receives as a limited partner in these funds.
3. Amounts attributable to non-controlling interests are calculated based on the economic ownership interests held by non-controlling interests in consolidated subsidiaries. By adjusting FFO attributable to non-controlling interests, we are able to remove the portion of FFO earned at non-wholly owned subsidiaries that is not attributable to Brookfield.

## **Entity Basis – Reconciliation to Reportable Segments – Pages 31, 32, 33, 34, 35**

4. BAM quoted, IFRS, and blended values are presented net of a \$1 billion non-recourse loan issued to a large institutional partner in December 2024.
5. Includes \$16 million of BPY preferred shares.

# Glossary of Terms

The “Corporation,” “Brookfield” or “BN” refers to our business which is comprised of our asset management, wealth solutions and operating businesses.

This Supplemental Information contains key performance measures that we employ in analyzing and discussing our results. These measures include non-IFRS measures. We describe our key financial measures below and include a complete list of our performance measures on pages 133 through 139 of our 2025 annual report.

- **Assets under management** refers to the total fair value of assets calculated as: investments that Brookfield, which includes Brookfield Corporation, Brookfield Asset Management, our wealth solutions business, or our affiliates, either: i) consolidates for accounting purposes (generally, investments in respect of which Brookfield has a significant economic interest and unilaterally directs day-to-day operating, investing and financing activities); or ii) does not consolidate for accounting purposes but over which Brookfield has significant influence by virtue of one or more attributes (e.g., being the largest investor in the investment, having the largest representation on the investment’s governance body, being the primary manager and/or operator of the investment, and/or having other significant influence attributes); iii) are calculated at 100% of the total fair value of the investment taking into account its full capital structure—equity and debt—on a gross asset value basis, even if Brookfield does not own 100% of the investment, with the exception of investments held through our perpetual funds, which are calculated at its proportionate economic share of the investment’s net asset value. All other investments are calculated at Brookfield’s proportionate economic share of the total fair value of the investment taking into account its full capital structure—equity and debt—on a gross asset value basis, with the exception of investments held through our perpetual funds, which are calculated at Brookfield’s proportionate economic share of the investment’s net asset value. Our methodology for determining AUM differs from the methodology that is employed by other alternative asset managers as well as the methodology for calculating regulatory AUM that is prescribed for certain regulatory filings (e.g., Form ADV and Form PF).
- **Fee-bearing capital** represents the capital committed, pledged or invested in the perpetual affiliates, our wealth solutions business, private funds and liquid strategies that our asset management business manages which entitles this business to earn fee revenues. Fee-bearing capital includes both called (“invested”) and uncalled (“pledged” or “committed”) amounts. When reconciling period amounts, we utilize the following definitions:
  - Inflows include capital commitments and contributions to our private and liquid strategies funds and equity issuances in our perpetual affiliates.
  - Outflows represent distributions and redemptions of capital from within the liquid strategies capital.
  - Distributions represent quarterly distributions from perpetual affiliates as well as returns of committed capital (excluding market valuation adjustments), redemptions and expiry of uncalled commitments within our private funds.
  - Market activity includes gains (losses) on portfolio investments, perpetual affiliates and liquid strategies based on market prices.
  - Other includes changes in net non-recourse debt included in the determination of perpetual affiliate capitalization and the impact of foreign exchange fluctuations on non-U.S. dollar commitments.
- **Carry eligible capital** represents the capital committed, pledged or invested in the private funds that our asset management business manages and which entitles this business to earn carried interest. The Corporation retains 100% of the carried interest earned on mature funds and is entitled to receive 33.3% of the carried interest on new funds of our asset management business. Carry eligible capital includes both invested and uninvested (i.e., uncalled) private fund amounts as well as those amounts invested directly by investors (co-investments) if those entitle us to earn carried interest. We believe this measure is useful to investors as it provides additional insight into the capital base upon which we have potential to earn carried interest once minimum investment returns are sufficiently assured.
- **Fee revenues** include base management fees, incentive distributions, performance fees and transaction fees presented within our asset management segment. Fee revenues exclude carried interest.
- **Base management fees**, which are determined by contractual arrangements, are typically equal to a percentage of fee-bearing capital and are accrued quarterly.
- **Incentive distributions** are determined by contractual arrangements and are paid to our asset management business by BEP and BIP and represent a portion of distributions paid by perpetual affiliates above a predetermined hurdle.
- **Fee-related earnings** is comprised of fee revenues less direct costs associated with earning those fees, which include employee expenses and professional fees as well as business related technology costs, other shared services and taxes. We use this measure to provide additional insight into the operating profitability of our asset management business.
- **Annualized fees** include annualized base management fees, which are determined by the contractual fee rate multiplied by the current level of fee-bearing capital, annualized incentive distributions based on our perpetual affiliates’ current annual distribution policies, annualized performance and catch-up fees equal to simple averages of the last three years’ fees as well as annualized transaction fees equal a simple average of the last two years’ revenues.

# Glossary of Terms cont'd

- **Internal rate of return (“IRR”)** is the annualized compounded rate of return of the fund, calculated since initial investment date.
- **Carried interest** is a contractual arrangement whereby we receive a fixed percentage of profits generated within a private fund provided that the investors receive a predetermined minimum return. Carried interest is typically paid towards the end of the life of a fund after the capital has been returned to investors and may be subject to “clawback” until all investments have been monetized and minimum investment returns are sufficiently assured. This is referred to as **realized carried interest**. We defer recognition of carried interest in our financial statements until they are no longer subject to adjustment based on future events. Unlike fees and incentive distributions, we only include carried interest earned in respect of third-party capital when determining our segment results.
  - **Unrealized carried interest** is the change in accumulated unrealized carried interest from prior period and represents the amount of carried interest generated during the period. We use this measure to provide insight into the value our investments have created in the period.
  - **Accumulated unrealized carried interest** is based on carried interest that would be receivable under the contractual formula at the period end date as if a fund was liquidated and all investments had been monetized at the values recorded on that date. We use this measure to provide insight into our potential to realize carried interest in the future.
  - **Accumulated unrealized carried interest, net** is after direct costs, which include employee expenses and taxes.
  - **Annualized target carried interest** represents the annualized carried interest we would earn on third-party private fund capital subject to carried interest based on the assumption that our asset management business achieves the targeted returns on the private funds. It is determined by multiplying the target gross return of a fund by the percentage carried interest and by the amount of third-party capital.
- **Capital** is the amount of common equity in our businesses.
- **Corporate capitalization** represents the amount of debt issued by the Corporation, accounts payable and deferred tax liability in our Corporate Activities segment as well as our issued and outstanding common and preferred shares.
- **Distributable earnings (“DE”)** is our primary performance measure and a non-IFRS measure that provides insight into earnings received by the Corporation that are available for distribution to common shareholders or to be reinvested into the business. It is calculated as the sum of the DE from our asset management business and wealth solutions business, distributions received from our ownership of investments, realized carried interest and disposition gains from principal investments, net of earnings from our corporate activities, preferred share dividends and equity-based compensation costs.
  - Distributable earnings before realizations from our asset management business is comprised of fee-related earnings and other income (expenses), net of cash taxes and equity-based compensation costs from BAM, as well as FFO on direct investments.
  - Distributable earnings from our wealth solutions business is calculated as net income from our wealth solutions business, excluding the impact of depreciation and amortization, deferred income taxes, net income from our equity accounted investments, mark-to-market on investments and derivatives, breakage and transaction costs, and is inclusive of our proportionate share of DE from investments in associates.

We also make reference to DE before realizations, which refers to DE before realized carried interest and realized disposition gains from principal investments. We use DE before realizations to provide additional insight regarding recurring DE of the business.

# Glossary of Terms cont'd

- **Funds from operations (“FFO”)** is a non-IFRS measure that includes the fees that we earn from our asset management business managing capital as well as our share of revenues earned and costs incurred within our operations, which include interest expense and other costs. With the exception of our direct investments into private funds managed by BAM, FFO is defined as net income attributable to shareholders prior to fair value changes, depreciation and amortization, deferred income taxes, and includes disposition gains that are not recorded in net income as determined under IFRS. FFO for our direct investments is measured using return on capital from cash distributions received. FFO also includes the company's share of equity accounted investments' funds from operations on a fully diluted basis. We use FFO to assess our operating results and we believe that many of our shareholders and analysts also find this measure valuable to them.
  - **Operating FFO** represents the company's share of revenues less operating costs and interest expenses: it excludes realized carried interest, disposition gains, fair value changes, depreciation and amortization, deferred income taxes, and includes our proportionate share of similar items recorded by equity accounted investments. For our direct investments into private funds, Operating FFO represents return on capital from cash distributions received. We present this measure as we believe it assists in describing our results and reconciling variances within FFO.
  - **Realized carried interest** represents our share of investment returns based on realized gains within a private fund. Realized carried interest earned is recognized when an underlying investment is profitably disposed of and the fund's cumulative returns are in excess of preferred returns, in accordance with the respective terms set out in the fund's governing agreements, and when the probability of clawback is remote. Realized carried interest is determined on third-party capital that is no longer subject to future investment performance.
  - **Performance fees** are generated by our asset management business when the unit price performance of BBUC exceeds a prescribed high-water mark. In addition, performance fees are earned on certain liquid strategy portfolios. BBUC performance fees are based on the quarterly volume-weighted average increase in BBUC share price over the previous threshold and are accrued on a quarterly basis, whereas performance fees within liquid strategy funds are typically determined on an annual basis. These fees are not subject to clawback.
  - **Realized disposition gains/losses** is a component of FFO and includes gains or losses arising from transactions during the reporting period together with any fair value changes and revaluation surplus recorded in prior periods and are presented net of cash taxes payable or receivable. Realized disposition gains include amounts that are recorded in net income, other comprehensive income and as ownership changes in our consolidated statements of equity, and exclude amounts attributable to direct investments and non-controlling interests unless otherwise noted.
- **Invested Insurance Assets** refer to the subset of assets on the Brookfield Wealth Solutions (“BWS”) balance sheet that are yield-generating and support BWS' insurance portfolios. These assets include (a) cash and cash equivalents; (b) investments; (c) reinsurance funds withheld; and (d) accrued investment income at their values consistent with US GAAP.
- **Reinsurance recoverables and deposit assets** are the estimated amounts due to BWS from reinsurers related to paid and unpaid ceded claims and claims adjustment expenses, and are presented net of a reserve for collectability. Refer to BWS' most recent annual report for a full definition and additional detail.
- **Insurance assets** refer to the subset of assets on the BWS balance sheet that support related insurance liabilities and include: (a) cash and cash equivalents; (b) investments; (c) reinsurance recoverables and deposit assets; (d) reinsurance funds withheld; (e) accrued investment income; and (f) deferred policy acquisition costs. Sometimes also referred to as 'float.' These balances are included at their values consistent with US GAAP.
- **Adjusted earnings before interest, taxes, depreciation, and amortization (“Adjusted EBITDA”)** is a non-IFRS measure that refers to our private equity business' net income and equity accounted income at its share, excluding the impact of interest income (expense), net, income taxes, depreciation and amortization, gains (losses) on dispositions, net, transaction costs, restructuring charges, revaluation gains or losses, impairment expenses or reversals, other income (expense), net and distributions to preferred equity holders. We believe that Adjusted EBITDA is a measure of our private equity business' ability to generate recurring earnings. Refer to pages 24 to 25 of BBUC's Q1 2026 Supplemental Information for a reconciliation of its Adjusted EBITDA to its net income.
- **Net Operating Income (“NOI”)** is a non-IFRS measure of our Real Estate segment's financial performance that refers to our share of the revenues from our operations less direct expenses before the impact of depreciation and amortization within our real estate business. We present this measure as we believe it is a key indicator of our ability to impact the operating performance of our properties. As NOI excludes non-recurring items and depreciation and amortization of real estate assets, it provides a performance measure that, when compared to prior periods, reflects the impact of operations from trends in occupancy rates and rental rates.

# Notice to Readers

Brookfield Corporation is not making any offer or invitation of any kind by communication of this Supplemental Information and under no circumstance is it to be construed as a prospectus or an advertisement.

This Supplemental Information contains “forward-looking information” within the meaning of Canadian provincial securities laws and “forward-looking statements” within the meaning of the U.S. Securities Act of 1933, the U.S. Securities Exchange Act of 1934, “safe harbor” provisions of the United States Private Securities Litigation Reform Act of 1995 and in any applicable Canadian securities regulations (collectively, “forward-looking statements”). Forward-looking statements include statements that are predictive in nature, depend upon or refer to future results, events or conditions, and include, but are not limited to, statements which reflect management’s current estimates, beliefs and assumptions regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies, capital management and outlook of Brookfield Corporation and its subsidiaries, as well as the outlook for North American and international economies for the current fiscal year and subsequent periods, and which in turn are based on our experience and perception of historical trends, current conditions and expected future developments, as well as other factors management believes are appropriate in the circumstances. The estimates, beliefs and assumptions of Brookfield Corporation are inherently subject to significant business, economic, competitive and other uncertainties and contingencies regarding future events and as such, are subject to change. Forward-looking statements are typically identified by words such as “expect,” “anticipate,” “believe,” “foresee,” “could,” “estimate,” “goal,” “intend,” “plan,” “seek,” “strive,” “will,” “may” and “should” and similar expressions. In particular, the forward-looking statements contained in this Supplemental Information include statements referring to the future state of the economy or the securities market, the anticipated allocation and deployment of our capital, our liquidity and ability to access and raise capital, our fundraising targets, our target growth objectives, and our target carried interest, all statements relating to the proposed combination of Brookfield Corporation and Brookfield Wealth Solutions Ltd. and the acquisition of Just Group and its expected impact on our business.

Although Brookfield Corporation believes that such forward-looking statements are based upon reasonable estimates, beliefs and assumptions, actual results may differ materially from the forward-looking statements. Factors that could cause actual results to differ materially from those contemplated or implied by forward-looking statements include, but are not limited to: (i) returns that are lower than target; (ii) the impact or unanticipated impact of general economic, political and market factors in the countries in which we do business; (iii) the behavior of financial markets, including fluctuations in interest and foreign exchange rates and heightened inflationary pressures; (iv) global equity and capital markets and the availability of equity and debt financing and refinancing within these markets; (v) strategic actions including acquisitions and dispositions; the ability to complete and effectively integrate acquisitions into existing operations and the ability to attain expected benefits; (vi) changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates); (vii) the ability to appropriately manage human capital; (viii) the effect of applying future accounting changes; (ix) business competition; (x) operational and reputational risks; (xi) technological change; (xii) changes in government regulation and legislation within the countries in which we operate; (xiii) governmental investigations and sanctions; (xiv) litigation; (xv) changes in tax laws; (xvi) ability to collect amounts owed; (xvii) catastrophic events, such as earthquakes, hurricanes and epidemics/pandemics; (xviii) the possible impact of international conflicts and other developments including terrorist acts and cyberterrorism; (xix) the introduction, withdrawal, success and timing of business initiatives and strategies; (xx) the failure of effective disclosure controls and procedures and internal controls over financial reporting and other risks; (xxi) health, safety and environmental risks; (xxii) the maintenance of adequate insurance coverage; (xxiii) the existence of information barriers between certain businesses within our asset management operations; (xxiv) risks specific to our business segments including asset management, wealth solutions, energy, infrastructure, private equity, real estate, and corporate activities; and (xxv) factors detailed from time to time in our documents filed with the securities regulators in Canada and the United States.

We caution that the foregoing list of important factors that may affect future results is not exhaustive and other factors could also adversely affect future results. Readers are urged to consider these risks, as well as other uncertainties, factors and assumptions carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements, which are based only on information available to us as of the date of this Supplemental Information or such other date specified herein. Except as required by law, Brookfield Corporation undertakes no obligation to publicly update or revise any forward-looking statements, whether written or oral, that may be as a result of new information, future events or otherwise.

## **Statement Regarding Past and Future Performance and Target Returns**

Past performance is not indicative nor a guarantee of future results. There can be no assurance that comparable results will be achieved in the future, that future investments will be similar to historic investments discussed herein, that targeted returns, growth objectives, diversification or asset allocations will be met or that an investment strategy or investment objectives will be achieved (because of economic conditions, the availability of appropriate opportunities or otherwise).

Target returns and growth objectives set forth in this Supplemental Information are for illustrative and informational purposes only and have been presented based on various assumptions made by Brookfield Corporation in relation to the investment strategies being pursued, any of which may prove to be incorrect. There can be no assurance that targeted returns or growth objectives will be achieved. Due to various risks, uncertainties and changes (including changes in economic, operational, political or other circumstances) beyond Brookfield Corporation’s control, the actual performance of the business could differ materially from the target returns and growth objectives set forth herein. In addition, industry experts may disagree with the assumptions used in presenting the target returns and growth objectives. No assurance, representation or warranty is made by any person that the target returns or growth objectives will be achieved, and undue reliance should not be put on them.

## **Statement Regarding Use of Non-IFRS Measures**

We disclose a number of financial measures in this Supplemental Information that are calculated and presented using methodologies other than in accordance with International Financial Reporting Standards (“IFRS”), as issued by the International Accounting Standards Board which include but are not limited to Funds from Operations (“FFO”), Distributable Earnings (“DE”) and Net Operating Income (“NOI”). We utilize these measures in managing the business, including for performance measurement, capital allocation and valuation purposes and believe that providing these performance measures on a supplemental basis to our IFRS results is helpful to investors in assessing the overall performance of our businesses. These non-IFRS measures have limitations as analytical tools and should not be considered as the sole measure of our performance and should not be considered in isolation from, or as a substitute for, similar financial measures calculated in accordance with IFRS. We caution readers that these non-IFRS financial measures or other financial metrics may differ from the calculations disclosed by other businesses and, as a result, may not be comparable to similar measures presented by other issuers and entities.