BROOKFIELD ASSET MANAGEMENT INC.

# Q3 2020 Supplemental Information

## 2020 Third Quarter Highlights

\$578B

UNDER MANAGEMENT

TOTAL ASSETS

\$290B

FEE-BEARING CAPITAL

\$76B

**DEPLOYABLE CAPITAL** 

#### **ASSET MANAGEMENT**

Fee-bearing capital as at September 30, 2020 was \$290 billion, an increase of \$16 billion over the LTM, driving fee-related earnings growth of 22% over the prior year quarter and 36% over the prior LTM.

- Over the LTM period, we added \$43 billion to fee-bearing capital, including \$22 billion from Oaktree, \$4 billion from our latest infrastructure flagship fund, and additional fundraising and deployment across our perpetual private funds, private credit funds, co-investments and separately managed accounts. During this period, we also returned more than \$18 billion of capital to investors.
  - We raised \$18 billion of private fund capital during the quarter, including \$12 billion of capital raised for the first close of our latest flagship distressed debt fund, as well as \$6 billion of additional fundraising across the other strategies. The majority of the capital raised during the quarter becomes fee bearing when invested. Today, in total we have approximately \$30 billion of additional capital that is committed and will earn annual fees of approximately \$300 million once invested.
- Growth in fee-bearing capital during the quarter included \$10 billion of growth across our listed affiliates, as well as \$4 billion of capital invested across our credit and perpetual private funds.
- Fee-related earnings were \$372 million during the quarter and \$1.4 billion for the LTM, an increase of 22% and 36% from the prior periods, and included contributions from our credit business of \$49 million during the quarter, and \$161 million over the LTM period.

We realized \$42 million (\$27 million, net of costs) of carried interest during the quarter and \$482 million (\$252 million attributable to Brookfield, net of costs) over the LTM. Current unrealized carried interest now totals \$3.5 billion (\$2.3 billion attributable to Brookfield, net of costs).

- We generated unrealized carried interest of \$703 million in the quarter from value enhancements within operating businesses in our private funds and value uplifts on publicly traded securities within our credit strategies.
- Real asset transactions slowed meaningfully over the last six months as a result of the economic shutdown, but we
  expect asset sale activity to increase in the coming quarters, which will lead to higher levels of carried interest being
  recognized into income.

#### We invested a total of \$14 billion in the quarter and \$48 billion over the LTM.

- During the quarter we invested \$9 billion of private fund capital and \$3 billion of co-investment capital, bringing our latest infrastructure, real estate and private equity flagship funds to approximately 60% invested or committed, in aggregate, positioning us to be in the market with our next round of these funds in early 2021.
- Outside of our funds, we deployed approximately \$1 billion of capital, including third-party co-investment capital, into
  purchasing BPY units through substantial and normal-course issuer bids. We also repurchased approximately
  \$100 million of BAM shares since quarter-end, and we will remain active with repurchases as long as the shares
  continue to trade at such a significant discount to their underlying value.
- Since quarter-end, we announced a strategic partnership with American Equity Life, a leading retirement planning annuity provider, in which we will acquire a 19.9% interest and reinsure up to \$10 billion in annuity liabilities. We believe our alternative asset strategies will enable us to earn strong returns on this capital.

## 2020 Third Quarter Highlights cont'd

#### **OPERATING RESULTS**

We generated a record \$2.8 billion of free cash flow in the LTM, including \$747 million during the quarter.

Cash available for distribution or reinvestment ("CAFDR")<sup>1</sup> increased by 32% in the quarter and 13% over the LTM, driven by higher earnings from our asset management business and increased distributions from our listed affiliates and directly held investments. Our listed affiliates and private funds continue to contribute stable distributions and fee revenues that are perpetual or long-dated which are resilient through cycles.

#### FFO<sup>1</sup> was \$1.0 billion in the guarter and \$4.3 billion over the LTM.

- Total FFO for the quarter was 26% higher than the prior year quarter. Included in the quarter was a \$140 million gain on the sale of 5 million shares of Brookfield Infrastructure Corporation.
- Our operating FFO increased by 28%, driven by strong performance across the majority of our businesses, particularly our asset management business and Norbord within our private equity segment.
- For the LTM, our operating FFO increased by 11%, as higher fee-related earnings in our asset management business, contributions from new businesses acquired and same-store growth were partially offset by decreased FFO from invested capital due to the disruption from the economic shutdown in the first half of 2020.

#### Net income to BAM¹ shareholders was \$172 million in the quarter and \$69 million over the LTM.

 Net income was lower in the quarter and over the LTM, as the prior periods benefited from fair value gains and deferred income tax recoveries.

#### **LIQUIDITY**

#### Deployable capital at September 30, 2020 was \$76 billion, benefiting from strong private fundraising.

At September 30, 2020, we had \$16 billion of core liquidity which includes \$6 billion at BAM, as well as \$60 billion of uncalled private fund commitments. Subsequent to the quarter-end, we further enhanced our liquidity at BAM by completing a secondary offering of Brookfield Renewable Corporation for proceeds of approximately \$285 million and issuing \$400 million of green subordinated notes, the proceeds of which will be invested in eligible green projects.

## Our balance sheet continues to be extremely conservatively capitalized, with a corporate debt to market capitalization ratio of 14% at quarter-end.

- As of September 30, 2020, our corporate debt totaled \$9 billion, with a weighted-average interest rate of 4.4% and a
  weighted-average remaining term of 12 years, which was extended to 14 years with the issuance of the green
  subordinated notes subsequent to the quarter-end.
- Our corporate debt is supplemented with \$4 billion of perpetual preferred shares, which carry an average cost of 3.9%.

#### 1. Refer to the Glossary of Terms.

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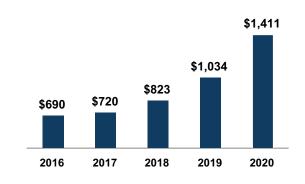
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## Performance Highlights

#### **Fee-Bearing Capital** AS AT SEP. 30 (BILLIONS) \$290 \$274 \$114 \$141 \$80 \$120 \$77 \$111 \$67 \$58 \$85 \$80 \$49 2016 2017 2018 2019 2020 Long-term private funds Perpetual strategies Credit strategies Public securities

#### Fee-Related Earnings<sup>1</sup>

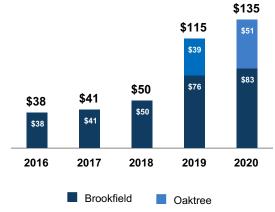
FOR THE LTM ENDED SEP. 30 (MILLIONS)



1. Excludes performance fees.

#### **Carry Eligible Capital**

AS AT SEP. 30 (BILLIONS)



#### **Accumulated Unrealized Carried Interest**

AS AT SEP. 30 (MILLIONS)



Accumulated unrealized carried interest, gross

## Cash Available for Distribution and/or Reinvestment<sup>1</sup> FOR THE LTM ENDED SEP. 30 (MILLIONS)

# \$2,750 \$2,428 \$2,439 \$2,562 \$1,738 \$1,779 \$1,965 \$2,012 2016 2017 2018 2019 2020

Excluding realized carried interest, net; and performance fees

Realized carried interest, net, and performance fees

#### 1. Excludes special dividends.

## Distributions to Common Shareholders<sup>1</sup> FOR THE LTM ENDED SEP. 30 (MILLIONS)



<sup>1.</sup> Excludes special dividends.

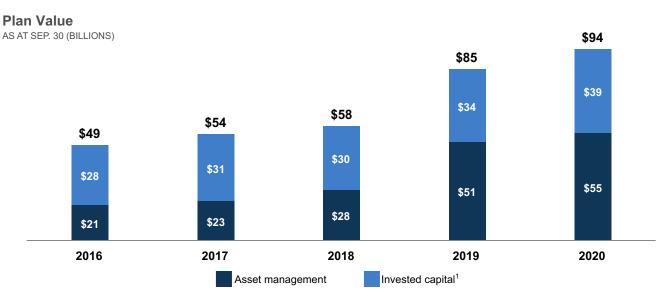
## Financial Profile

We measure value creation for business planning and performance measurement using a consistent set of metrics as set out in the table below. This analysis is similar to that used by our management team and board of directors when assessing performance and growth in our business. We provide it to you in order to assist you in understanding how we think about our business. These plan values are for illustrative purposes only and not intended to forecast or predict future events, or measure intrinsic value.

FEE-RELATED EARNINGS VALUE	0	CARRIED VAL		REST	0	INVESTED VAL	 ITAL	9	BROOKF MANAGEI		
				Base	e <sup>1</sup>	Plan Value Factor <sup>2</sup>	Sep. 30 2020		Dec. 31 2019		Sep. 30 2019
				(MILLIO	NS)		(BILLIONS	, EXCI	EPT PER SHARE	AMO	JNTS)
Asset management activit	ties										
Annualized fee-related earn	ings <sup>3</sup>		\$	1,41	9	25x	\$ 35.5	\$	35.9	\$	33.4
Target carried interest, net <sup>3</sup>				1,68	4	10x	16.8		15.5		14.9
Accumulated unrealized car	2.3		2.4		2.4						
							54.6		53.8		50.7
Invested capital <sup>4</sup>											
Listed investments							41.2		37.8		35.8
Unlisted investments and ne	et wor	king capital					10.6		9.2		9.2
Invested capital							51.8	_	47.0		45.0
Total asset management a	activit	ies and inve	sted o	capital			106.4		100.8		95.7
Debt and preferred capital				•			(12.7)		(11.2)		(11.2)
Total plan value							\$ 93.7	\$	89.6	\$	84.5
Total plan value (per share	e)						\$ 59.65	\$	56.73	\$	53.43

<sup>1.</sup> Base fee-related earnings and carried interest represent our annualized fee revenues and target carried interest, as at September 30, 2020. We assume a fee-related earnings margin of 60% and 30% for Brookfield and Oaktree, respectively. We assume a 70% and a 50% margin on gross target carried interest for Brookfield and Oaktree, respectively. See further details on annualized fees and target carry details on page 6.

<sup>4.</sup> See Invested Capital details on page 7.



<sup>1.</sup> Invested capital is presented net of total debt and preferred capital.

Reflects our estimates of appropriate multiples applied to fee-related earnings and carried interest in the alternative asset management industry based on, among other things, current industry reports. These factors are used to translate earnings metrics into value in order to measure performance and value creation for business planning purposes.

<sup>3.</sup> See definition in the Glossary of Terms starting on page 37.

## Asset Management

# Fee-bearing capital totaled \$290 billion as at September 30, 2020, with approximately \$30 billion additional capital committed that will become fee bearing when invested

#### **LONG-TERM PRIVATE FUNDS (\$85 billion)**

• Long-term private funds fee-bearing capital increased by \$5 billion during the LTM with growth coming from our latest round of flagship funds, as well as other fund strategies and co-investments. This was partially offset by the investment period ending for three flagship funds which resulted in capital becoming non-fee bearing until it is invested.

#### PERPETUAL STRATEGIES (\$80 billion)

 Perpetual strategies fee-bearing capital increased by \$2 billion over the LTM as a result of higher market valuation, inflows relating to capital market issuances across our listed affiliates and capital raised across our core real estate and infrastructure private fund strategies, partially offset by distributions to unitholders/shareholders and higher working capital balances in the listed affiliates.

#### **CREDIT STRATEGIES (\$114 billion)**

• Oaktree fee-bearing capital increased by \$12 billion over the LTM as a result of fundraising and deployment activity.

#### **PUBLIC SECURITIES (\$11 billion)**

Public securities fee-bearing capital decreased due to market valuation impacts across the funds.

	Fee-Bearii	ng Capital <sup>1</sup>	Act	tual		Annu	alize	ed
AS AT AND FOR THE LTM ENDED SEP. 30 (MILLIONS)	2020	2019	2020		2019	2020		2019
Fee revenues <sup>2</sup>								
Base management fees								
Long-term private funds <sup>3</sup>	\$ 84,766	\$ 79,527	\$ 794	\$	685	\$ 766	\$	770
Perpetual strategies	79,520	77,248	707		593	807		750
Credit Strategies <sup>4</sup>	113,897	102,061	860		_	911		805
Public securities	11,430	15,257	90		113	79		115
Incentive distributions	n/a	n/a	296		249	305		264
Performance fees	n/a	n/a	_		_	90		65
Transaction and advisory fees	n/a	n/a	48		26	37		18
	\$ 289,613	\$ 274,093	2,795		1,666	2,995		2,787
Direct costs <sup>5</sup>			(1,282)		(632)	(1,471)		(1,357)
			1,513		1,034	 1,524		1,430
Oaktree earnings not attributable to BAM			(102)			 (105)		(94)
			1,411		1,034	1,419		1,336
Carried interest						 		
Carried interest <sup>6,7,8</sup>			353		761	3,097		2,640
Direct costs <sup>5</sup>			 (163)		(178)	 (1,176)		(975)
			190		583	 1,921		1,665
Oaktree carried interest not attributable to BAM	Л		(16)			(237)		(178)
			174		583	1,684		1,487
Total fee-related earnings and carried interes	\$ 1,585	\$	1,617	\$ 3,103	\$	2,823		

<sup>1.</sup> Fee-bearing capital from Oaktree is shown on a 100% basis.

<sup>2.</sup> We use a 55% – 65% range for margin on Brookfield fee revenue and a range of 25% – 35% on Oaktree fee revenue for planning purposes. We have assumed a mid-point fee-related earnings margin of 60% and 30% for Brookfield and Oaktree, respectively. Refer to pages 16, 17 and 18 for details on the determination of annualized fees.

<sup>3.</sup> Long-term private fund fees included \$34 million of catch-up fees related to funds that held their first closes in the prior year period.

<sup>4.</sup> Includes fee revenues from Oaktree shown on a 100% basis.

<sup>5.</sup> Direct costs related to annualized fee revenues and annualized carried interest include \$638 million and \$617 million related to Oaktree, respectively.

<sup>6.</sup> Actual carried interest is unrealized carried interest generated in the period (refer to page 19). Annualized carried interest is target carried interest.

<sup>7.</sup> Annualized carried interest includes \$1.2 billion of target carried interest related to Oaktree, shown on a 100% basis

<sup>8.</sup> We use a margin range of 65% – 75% on Brookfield carried interest and a range of 45% – 55% on Oaktree carried interest for planning purposes. We have assumed a mid-point target carried interest margin of 70% and 50% for Brookfield and Oaktree funds, respectively. Refer to page 20.

## **Invested Capital**

Invested capital was \$51.8 billion on a blended basis as at September 30, 2020 with 80% invested in our public affiliates (BPY, BIP, BEP, BBU) and other publicly traded investments, in which we earn diversified, long-term, stable cash flows via dividends. We received \$1.7 billion in distributions from our investments over the last twelve months (September 30, 2019 – \$1.5 billion) representing an approximate 4% yield on invested capital. The balance of the cash flow was retained for reinvestment.

Unlisted investments include a commercial office portfolio in New York, residential development operations in North America and Brazil, opportunistic real estate, energy contracts, timber and agricultural assets and other corporate investments.

The following table provides a breakdown of our invested capital as at September 30, 2020 and December 31, 2019. We provide three methods for you to review: quoted prices, our IFRS values, and the blended values. We recommend you focus on the blended values as we do have control over these assets and believe we could liquidate for IFRS values. To the extent quoted prices are less than IFRS values, those values may be relevant to a stock investor, but not to us as a control investor. Nonetheless, we provide this information so you can choose how to assess the numbers.

AS AT SEP. 30, 2020 AND DEC. 31, 2019 (MILLIONS)		Quoted <sup>1</sup>					IFI	RS		Blen	de	d <sup>2</sup>		Cash Flow
_	No. of Units		2020		2019		2020		2019	2020		2019	C	urrent <sup>3</sup>
BPY	560.4	\$	6,742	\$	9,564	\$	15,193	\$	15,786	\$ 15,193	\$	15,786	\$	745
BEP <sup>4</sup>	222.7		11,971		8,784		3,856		4,810	11,971		8,784		387
BIP <sup>5</sup>	132.5		6,376		6,189		1,674		2,141	6,376		6,189		257
BBU	94.5		2,847		3,901		1,891		2,389	2,847		3,901		24
Other listed	Various		1,177		930		1,390		1,368	1,177		930		67
			29,113		29,368		24,004		26,494	37,564		35,590		1,480
Corporate cash and financial assets <sup>6</sup>	Various		3,675		2,181		3,675		2,181	3,675		2,181		221
Total listed investments		\$	32,788	\$	31,549		27,679		28,675	41,239		37,771		1,701
Unlisted investments <sup>7</sup>							8,250		8,024	9,654		8,740		56
Working capital, net							895		470	895		470		n/a
Invested capital							36,824		37,169	51,788		46,981	\$	1,757
Debt and preferred capital							(12,732)		(11,228)	(12,732)		(11,228)		
Invested capital, net						\$	24,092	\$	25,941	\$ 39,056	\$	35,753		

- 1. Quoted based on September 30, 2020 and December 31, 2019 public pricing, respectively.
- For performance measurement purposes, we consider the value of invested capital to be the quoted value of listed investments and IFRS value of unlisted investments, subject to two adjustments. First, we reflect BPY at its IFRS value as we believe that this best reflects the fair value of the underlying properties. Second, we adjust Brookfield Residential values to approximate public pricing using industry comparables.
- 3. Distributed cash flow (current) from our listed investments is calculated by multiplying units held as at September 30, 2020 by the current distribution rates per unit. Corporate cash and financial asset distribution is calculated by applying an 8% total return on the average balance over the last four quarters. Distributions on our unlisted investments is four times the current quarter's distribution.
- 4. On July 30, 2020, we completed the creation of BEPC in which the holders of BEP's LP units received one class A share of BEPC for every four BEP units held. As at September 30, 2020, we held approximately 44.5 million of BEPC class A shares (December 31, 2019 nil) and 178.1 million of BEP units (December 31, 2019 188.4 million).
- 5. On March 31, 2020, we completed the creation of BIPC in which the holders of BIP's LP units received one class A share of BIPC for every nine BIP units held. On July 29, 2020, we completed the sale of approximately 5.1 million class A shares of BIPC for gross proceeds of approximately C\$316 million (or \$237 million). As at September 30, 2020, we held approximately 8.7 million of BIPC class A shares (December 31, 2019 nil) and 123.8 million of BIP units (December 31, 2019 123.8 million).
- 6. Corporate cash and financial assets is inclusive of \$2.3 billion of cash and cash equivalents (December 31, 2019 \$789 million).
- 7. Includes \$654 million of investments related to our share of Oaktree.

## Summary of Results – Funds from Operations

# We generated \$4.3 billion in FFO over the last twelve months, including \$1.0 billion in the current quarter

		Three I	Montl	ns		L.	ТМ		Page
FOR THE PERIODS ENDED SEP. 30 (MILLIONS, EXCEPT PER SHARE AMOUNTS)		2020		2019		2020		2019	Ref.
Operating FFO									
Fee-related earnings									
Long-term private funds	\$	180	\$	183	\$	760	\$	651	page 16
<ul><li>Catch-up fees</li></ul>		_		1		34		34	page 16
Perpetual strategies		202		174		707		593	page 16
Credit strategies		232		_		860		_	page 17
Public securities		20		29		90		113	page 17
Base management fees		634		387		2,451		1,391	
Incentive distributions ("IDRs")		77		67		296		249	
Transaction and advisory fees		17		14		48		26	
Total fee revenues		728		468		2,795		1,666	
Direct costs		(325)		(162)		(1,282)		(632)	
Fee-related earnings		403		306		1,513		1,034	
Fee-related earnings not attributable to BAM		(31)				(102)			
		372		306		1,411		1,034	page 15
Invested capital									
Listed affiliates									
BPY		79		168		522		740	page 28
BEP		72		72		409		449	page 28
BIP		90		84		349		351	page 28
BBU		132		132		466		479	page 28
		373		456		1,746		2,019	page = 0
Other listed investments		106		19		170		100	page 29
Corporate cash and financial assets		80		(32)		236		57	page 29
Co. por a lo cacin a la manoral accord		559		443		2,152		2,176	page = 0
Unlisted investments									
Residential		37		42		104		90	
Energy contracts		(11)		(31)		(158)		(185)	
Other		28		(2)		90		119	
		54		9		36		24	page 29
Corporate activities									1.3.
Corporate interest expense		(98)		(87)		(370)		(342)	
Corporate costs and taxes		(37)		(9)		(166)		(139)	
·		(135)		(96)		(536)		(481)	page 26
		478		356		1,652		1,719	
Total operating FFO		850		662		3,063		2,753	
Realized carried interest, net									
Realized carried interest		42		59		482		595	
Direct costs		(13)		(20)		(191)		(168)	
Direct costs		29		39		291		427	page 19
Realized carried interest, net, not attributable to BAM		(2)				(39)		721	page 13
Realized carried interest, net, not attributable to DAM		27		39		252		427	
Disposition gains		162		125		973		1,161	page 27
Total funds from operations <sup>1,2</sup>	\$	1,039	\$	826	\$	4,288	\$	4,341	-
Per share									
Total operating FFO	\$	0.53	\$	0.42	\$	1.90	\$	1.78	
Total FFO	*	0.65	T	0.54	*	2.70	7	2.86	

<sup>1.</sup> FFO excludes preferred share distributions of \$34 million (2019 – \$38 million) for the three months ended September 30 and \$144 million (2019 – \$150 million) for the LTM.

<sup>2.</sup> Refer to page 32 for reconciliations of IFRS to non-IFRS measures.

## Cash Available for Distribution and/or Reinvestment

## We generated \$2.6 billion in CAFDR before carried interest, an increase of 27% over the last twelve months

	Three I	Mon	ths		L1	ГМ			
FOR THE PERIODS ENDED SEP. 30 (MILLIONS, EXCEPT PER SHARE AMOUNTS)	2020		2019		2020		2019	-	Annualized <sup>1</sup>
Fee-related earnings, excluding Oaktree <sup>2</sup>	\$ 323	\$	306	\$	1,250	\$	1,034	\$	1,250
Our share of Oaktree's distributed earnings <sup>3</sup>	41		_		196		_		164
Distributions from investments									
Listed affiliates <sup>4</sup>	342		337		1,377		1,349		1,413
Corporate cash and financial assets <sup>5</sup>	94		(32)		250		57		221
Other investments <sup>6</sup>									
Norbord	8		11		19		48		63
Other	15		17		60		85		60
	459		333		1,706		1,539		1,757
Other invested capital earnings									
Corporate activities	(135)		(96)		(536)		(481)		(576)
Other wholly owned investments	46		1		(3)		(14)		(3)
	(89)		(95)		(539)		(495)		(579)
Preferred share dividends	(34)		(38)		(144)		(150)		(136)
Add back: equity-based compensation costs	23		20		93		84		92
Cash available for distribution and/or reinvestment before	700				0.500		0.040	_	0.540
carried interest	723		526		2,562		2,012	<u>\$</u>	2,548
Realized carried interest, net, excluding Oaktree <sup>2</sup>	 24		39		188		427		
Cash available for distribution and/or reinvestment <sup>7</sup>	\$ 747	\$	565	<u>\$</u>	2,750	\$	2,439		
Cash available for distribution and/or reinvestment per share	\$ 0.49	\$	0.38	\$	1.79	\$	1.66		

- 1. Current distributions are calculated by multiplying units held as at September 30, 2020 by the current distribution rates per unit.
- 2. Excludes our share of Oaktree's fee-related earnings and carried interest. See page 15 and page 19 for details.
- 3. Oaktree's policy is to distribute 85% of distributable earnings each period. Oaktree annualized distributable earnings is based on 85% of the last twelve month distributable earnings, at our share.
- 4. Inclusive of distributions received from BPY preferred shares, which distributed nominal amounts (2019 nominal amounts) for the three months ended September 30 and nominal amounts (2019 \$21 million) for the LTM. We redeemed substantially all our BPY preferred shares in Q2-19.
- 5. FFO for the three months ended September 30, 2020 includes realized disposition gains of \$14 million. Annualized distributions for corporate cash and financial assets is calculated as an estimated 8% total return on the weighted average balance of the last four quarters.
- 6. Includes cash distributions from our other listed investments and BAM-sponsored real estate venture that owns operating and development properties in New York. See definitions of our publicly listed investments in the Invested Capital Overview section on page 25.
- 7. Refer to page 32 for reconciliations of IFRS to non-IFRS measures.
- CAFDR represents the deconsolidated earnings of the corporation. It is predominantly made up of the asset manager
  earnings as well as the cash flow we receive from the investments on our balance sheet.
- Cash flow from invested capital primarily relates to distributions from the listed affiliates that target annual distribution growth rates of 5% – 9% and payout ratios of approximately 70% (BPY, BIP, and BEP) of FFO.
- Unlike BPY, BIP and BEP which pay out a meaningful portion of their FFO, BBU pays a modest distribution as the
  majority of its FFO is reinvested within the business. For comparability across these entities and industry metrics, below
  we have provided a proxy distribution for BBU as an indication of the cash flows attributable to BAM based on its
  ownership in BBU that, for simplicity, is calculated using an assumed payout ratio of 70% of BBU's FFO and disposition
  gains that is aligned to the payout ratios of the other listed affiliates.

	Three	Month:	s	L1	ΓМ	
FOR THE PERIODS ENDED SEP. 30 (MILLIONS, EXCEPT PER SHARE AMOUNTS)	2020		2019	2020		2019
Cash available for distribution and/or reinvestment	\$ 747	\$	565	\$ 2,750	\$	2,439
Add: proxy for BBU distribution payout, at our share	92		93	325		336
Add: proxy for payout of disposition gains at BBU, at our share	_		4	73		188
Less: distributions from BBU currently within CAFDR	(6)		(6)	(24)		(22)
Distributable earnings	\$ 833	\$	656	\$ 3,124	\$	2,941
Distributable earnings per share	\$ 0.54	\$	0.45	\$ 2.04	\$	2.01

## Funds from Operations and Net Income

			Three I	Mor	nths					L1	ГΜ			
FOR THE PERIODS ENDED SEP. 30 (MILLIONS, EXCEPT PER SHARE AMOUNTS)	FF	O <sup>1</sup>			Net In	con	ne <sup>1</sup>	FF	O <sup>1</sup>			Net In	com	ne <sup>1</sup>
	2020		2019		2020		2019	2020		2019		2020		2019
Operating activities														
Fee-related earnings	\$ 372	\$	306	\$	372	\$	306	\$ 1,411	\$	1,034	\$	1,411	\$	1,034
Invested capital	478		356		478		356	1,652		1,719		1,652		1,719
	<b>850</b> 66		662		850		662	3,063		2,753		3,063		2,753
Realized carried interest, net	27		39		27		39	252		427		252		427
Realized disposition gains <sup>2</sup>	162		125		13		(46)	973		1,161		102		296
Fair value changes <sup>3</sup>	_		_		(340)		114	_		_		(1,693)		339
Depreciation and amortization <sup>3</sup>	_		_		(446)		(347)	_		_		(1,694)	(	(1,289)
Deferred income taxes <sup>3</sup>	_		_		68		525	_		_		39		1,319
	\$ 1,039	\$	826	\$	172	\$	947	\$ 4,288	\$	4,341	\$	69	\$	3,845
Per share	\$ 0.65	\$	0.54	\$	0.10	\$	0.61	\$ 2.70	\$	2.86	\$	(0.02)	\$	2.48

<sup>1.</sup> Net of non-controlling interests. Refer to page 32 for reconciliations of IFRS to non-IFRS measures.

FFO includes gains (net of losses) recorded in net income, directly in equity and the realization of appraisal gains and losses recorded in prior periods.
 Includes amounts attributable to consolidated entities and equity accounted investments.

## Liquidity and Capital Structure

We manage our liquidity and capital resources on a group-wide basis; however, it is organized into three principal tiers:

- 1. The Corporation<sup>1</sup>;
- 2. Our listed affiliates (BPY, BEP, BIP and BBU); and
- 3. Managed funds or investments, either held directly or within listed affiliates.

#### **LIQUIDITY**

The Corporation has very few non-discretionary capital requirements. We maintain significant liquidity (\$6 billion in the form of corporate cash and financial assets and undrawn credit facilities) at the corporate level to further enable the growth of the broader business. This does not include our ability to issue debt at the Corporation to replenish our cash resources on an otherwise very low leveraged corporate balance sheet.

On a group basis, as at September 30, we had approximately \$76 billion of group liquidity, which included corporate liquidity, listed affiliate liquidity, and uncalled private fund commitments. Uncalled fund commitments include third-party commitments available for drawdown in our private funds.

	 Corporate	e Liqu	idity	 Group L	_iquid	dity
AS AT SEP. 30, 2020 AND DEC. 31, 2019 (MILLIONS)	2020		2019	2020		2019
Cash and financial assets, net	\$ 3,675	\$	2,181	\$ 5,637	\$	3,575
Undrawn committed credit facilities	2,525		2,524	10,212		9,808
Core liquidity	6,200		4,705	15,849		13,383
Third-party uncalled private fund commitments				 59,864		50,735
Total liquidity	\$ 6,200	\$	4,705	\$ 75,713	\$	64,118

#### CAPITAL STRUCTURE

Virtually all of the debt within our business is issued by entities within the funds or other investing entities that we manage, which are predominantly at the operating asset level which generally has no recourse to the Corporation. Only 6% of our consolidated debt is issued by, or has recourse to, the Corporation.

Our Corporate capitalization was \$46 billion as at September 30, 2020, with a debt to capitalization level of ~19% at the corporate level based on book values, which excludes virtually all of the value of our asset management operations (see page 30 for details). Based on our market capitalization the corporate debt to capitalization level was 14%.

- Corporate borrowings totaled \$9 billion, with a weighted-average term of 12 years, and a weighted-average interest rate of 4.4%.
- Our corporate borrowings are supplemented by \$4 billion of perpetual preferred shares with a weighted-average cost of 3.9%.

	Average Term		Maturity												
AS AT SEP. 30, 2020 (MILLIONS)	(Years)	Total		2020		2021		2022		2023		2024		2025+	
Corporate borrowings															
Term debt	12	\$ 8,587	\$	_	\$	_	\$	_	\$	450	\$	1,125	\$	7,012	
Revolving facilities <sup>2</sup>	4														
		8,587		_		_		_		450		1,125		7,012	
Perpetual preferred shares	perp.	4,145												n/a	
		\$ 12,732	\$		\$		\$		\$	450	\$	1,125	\$	7,012	

<sup>1.</sup> Refer to the Glossary of Terms.

<sup>2.</sup> Revolving credit facilities of \$2.6 billion support commercial paper issuances.

## Liquidity Profile

#### CORE AND TOTAL LIQUIDITY

AS AT SEP. 30, 2020 AND DEC. 31, 2019 (MILLIONS)	Со	rporate <sup>1</sup>	Real Estate <sup>1</sup>	R	lenewable Power	In	frastructure	Private Equity <sup>1</sup>	Oaktree	Total 2020	Dec. 2019
Cash and financial assets, net	\$	3,675	\$ 17	\$	512	\$	435	\$ 348	\$ 650	\$ 5,637	\$ 3,575
Undrawn committed credit facilities		2,525	2,246		1,892		1,162	1,737	650	 10,212	9,808
Core liquidity		6,200	2,263		2,404		1,597	2,085	1,300	15,849	13,383
Uncalled private fund commitments <sup>2</sup>			12,702		3,531		10,860	6,204	26,567	59,864	50,735
Total liquidity	\$	6,200	\$ 14,965	\$	5,935	\$	12,457	\$ 8,289	\$ 27,867	\$ 75,713	\$ 64,118

<sup>1.</sup> We secured an incremental \$1 billion two-year credit facility in April 2020 to support growth initiatives; BBU and BPY can each draw up to \$500 million or BAM can draw up to \$1 billion. Undrawn commitments of \$500 million are reported within each Real Estate and Private Equity, respectively.

- Corporate credit facilities totaled \$2.6 billion, of which \$nil was utilized for short-term bank or commercial paper borrowings and \$65 million was drawn and utilized for letters of credit as at September 30, 2020.
- Core liquidity represents our principal sources of short-term liquidity (consists of our cash and financial assets, net of deposits and other associated liabilities, and undrawn committed credit facilities).

#### **UNCALLED FUND COMMITMENTS – EXPIRY PROFILE**

AS AT SEP. 30, 2020 AND DEC. 31, 2019 (MILLIONS)	2020	2021	2022	2023	 2024+	To	otal 2020 <sup>1</sup>	ec. 2019
Real estate	\$ 	\$ _	\$ 	\$ 379	\$ 12,323	\$	12,702	\$ 13,113
Infrastructure and renewable power	_	6	304	_	14,081		14,391	14,119
Private equity	_	_	37	_	6,167		6,204	7,597
Oaktree	 	 236	 601	 111	 25,619		26,567	 15,906
	\$ 	\$ 242	\$ 942	\$ 490	\$ 58,190	\$	59,864	\$ 50,735

<sup>1.</sup> Total uncalled fund commitments includes capital callable from fund investors, including funds outside of their investment period, for which capital is callable for follow-on investments. As at September 30, 2020, \$10.1 billion of uncalled fund commitments related to funds outside of their investment period.

- Approximately \$22 billion of the uncalled fund commitments are currently earning fees. The remainder will become fee bearing once the capital is invested.
  - During the quarter, approximately \$2.5 billion of uncalled commitments became no longer fee earning as a result of the end of the investment period of our third infrastructure flagship fund. The majority of this capital was reserved for expected follow-on investments and will become fee bearing once invested.
- We invested approximately \$9.3 billion of third-party fund capital (including private funds and co-investments) during the quarter and \$32.7 billion during the last twelve months.
- \$4.3 billion of third-party capital is committed to investments not yet funded as at September 30, 2020 (real estate -\$2.4 billion; infrastructure and renewable power – \$0.5 billion; private equity – \$0.4 billion; and Oaktree – \$1.0 billion).

<sup>2.</sup> Third-party private fund uncalled commitments.

# Detailed Analysis

## **Asset Management Operating Results**

#### **FEE-BEARING CAPITAL**

	Three Months						LTM									
AS AT AND FOR THE PERIODS ENDED SEP 30, 2020 (MILLIONS)	ong-Term		Perpetual trategies <sup>1</sup>	S	Public Securities	Credit Strategies	Pr	Long-Term rivate Funds <sup>1</sup>		Perpetual trategies <sup>1</sup>	S	Public ecurities	Credit Strategies		Total	
Opening	\$ 84,620	\$	69,201	\$	11,693	\$ 111,688	\$	79,527	\$	77,248	\$	15,257	\$ 102,061	\$	274,093	
Inflows	2,350		2,963		586	2,050		11,592		5,456		3,961	21,579		42,588	
Outflows	_		_		(843)	(1,326)		_		_		(4,309)	(6,593)		(10,902)	
Distributions	(110)		(1,082)		_	(783)		(1,035)		(4,443)		_	(2,086)		(7,564)	
Market valuation	(16)		10,656		(4)	1,432		2		3,243		(3,461)	1,360		1,144	
Other	 (2,078)		(2,218)		(2)	836		(5,320)		(1,984)		(18)	(2,424)		(9,746)	
Change	146		10,319		(263)	2,209		5,239		2,272		(3,827)	11,836		15,520	
End of period <sup>2</sup>	\$ 84,766	\$	79,520	\$	11,430	\$ 113,897	\$	84,766	\$	79,520	\$	11,430	\$ 113,897	\$	289,613	

<sup>1.</sup> Long-term private funds and perpetual strategies include \$22.3 billion of co-investment capital (Jun. 30, 2020 – \$20.4 billion, Sep. 30, 2019 – \$16.5 billion), which earns minimal or no base fees.

Inflows to fee-bearing capital represent additional capital which began earning fees in the period. Today, we have an additional \$30 billion of committed capital not currently within fee-bearing capital, that will earn approximately \$300 million of fees once invested.

Long-term private funds: Inflows in the third quarter relate to \$2.0 billion of co-investment capital for new investments, primarily from our investment in the Indian Telecom Tower Business, \$0.3 billion of capital invested within separately managed accounts, as well as \$0.1 billion invested in our second infrastructure debt fund.

Over the LTM period, we had inflows that totaled \$11.6 billion, which included \$4.1 billion from our latest flagship infrastructure fund, \$6.2 billion of co-investment capital, and \$1.3 billion of capital across numerous other strategies.

The decrease in other of \$5.3 billion primarily relates to uninvested capital in three flagship funds that ended their investment periods during the LTM. This capital will become fee-earning again once it is invested.

**Perpetual strategies:** Price appreciation at our listed affiliates increased fee-bearing capital by \$10.7 billion and \$3.2 billion over the quarter and LTM, respectively. Inflows of \$3.0 billion and \$5.5 billion during the quarter and over the LTM, respectively, were primarily from capital market transactions at BIP, BPY and BEP, as well as capital deployed across our core and core plus perpetual funds.

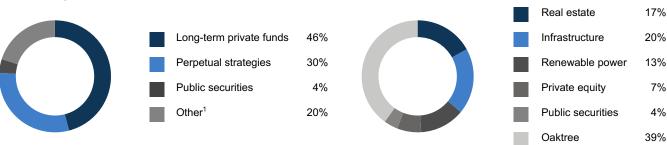
This was partially offset by the decrease in third-party fee-bearing capital as a result of the TERP privatization in the quarter and quarterly distributions from our listed affiliates, as well as redemptions made by investors in our core and core plus perpetual funds over the LTM. For further details on listed affiliate fee-bearing capital in the period, refer to page 16.

Public securities: Fee-bearing capital decrease in the quarter is primarily due to net outflows of \$0.3 billion. Decrease in LTM fee-bearing capital of \$3.8 billion is mainly due to market valuation impacts and \$0.3 billion of net outflows.

Credit strategies: Fee-bearing capital growth during the quarter reflects inflows and capital deployed across various strategies of \$2.1 billion, as well as \$1.4 billion of increases in market valuation since June 2020, partially offset by outflows and distributions. Over the LTM, inflows of \$21.6 billion relate to fundraising and deployment, including \$7 billion from the previous distressed debt fund, which became fee earning on committed capital in the period.

#### **Fee-Bearing Capital Diversification**

AS AT SEP. 30, 2020



Other represents Oaktree's open-end funds and Oaktree's share of its investment in DoubleLine's fee-bearing capital.

<sup>2.</sup> Fee-bearing capital includes Brookfield capital of \$34 billion (Jun. 30, 2020 – \$28 billion, Sep. 30, 2019 – \$33 billion) in perpetual strategies and \$0.2 billion (Jun. 30, 2020 – \$0.2 billion, Sep. 30, 2019 – \$0.2 billion) in long-term private funds.

## Asset Management Operating Results cont'd

#### **FEE-RELATED EARNINGS**

	7	Γhre	e Month	s			LTM		
FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	 2020		2019	Va	ariance	2020	2019	V	ariance
Base management fees									,
Long-term private funds	\$ 180	\$	183	\$	(3)	\$ 760	\$ 651	\$	109
<ul><li>Catch-up fees</li></ul>	_		1		(1)	34	34		_
Perpetual strategies	202		174		28	707	593		114
Credit strategies	232		_		232	860	_		860
Public securities	20		29		(9)	90	113		(23)
Incentive distributions	77		67		10	296	249		47
Transaction and advisory fees	 17		14		3	48	26		22
	 728		468		260	2,795	1,666		1,129
Direct costs									
Compensation and benefits	(251)		(121)		(130)	(980)	(453)		(527)
Other expenses	 (74)		(41)		(33)	 (302)	(179)		(123)
	 (325)		(162)		(163)	(1,282)	(632)		(650)
Fee-related earnings <sup>1</sup>	\$ 403	\$	306	\$	97	\$ 1,513	\$ 1,034	\$	479
Margin	55%		65%			54%	62%		
Fee-related earnings attributable to:									
Brookfield	\$ 372	\$	306	\$	66	\$ 1,411	\$ 1,034	\$	377
Non-Brookfield shareholders <sup>2</sup>	31		_		31	102	_		102
Total fee-related earnings	\$ 403	\$	306	\$	97	\$ 1,513	\$ 1,034	\$	479
Margin – at our share <sup>3</sup>	58%		65%			57%	 62%		

<sup>1.</sup> Oaktree contributed fee revenues of \$232 million for the three months ended September 30, 2020 and \$860 million over the LTM. Included in the fee-related earnings are Oaktree's compensation and benefits of \$119 million and \$452 million for the three months and LTM period, respectively, and other direct costs of \$33 million and \$145 million for the three months and LTM period, respectively.

Long-term private funds: Growth in fee revenues over the LTM is attributable to capital raised within our latest series of flagship funds. See page 16 for further details.

Perpetual strategies: Higher fee revenues as a result of increased capitalization from higher prices at BEP and BIP, capital market transactions within the listed affiliates, and new capital raised and deployed in our perpetual private fund strategies. See page 16 for further details.

Credit strategies: Fee revenues are attributable to the inclusion of Oaktree's management fees, following the acquisition on September 30, 2019.

Public securities: Fee revenues decreased due to lower fee-bearing capital compared to the prior year periods. See page 17 for further details.

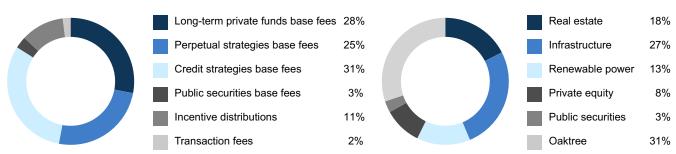
Incentive distributions: Reflects increased distribution levels at BIP, BEP and BPY. See page 18 for further details.

Transaction and advisory fees: Transaction fees in the quarter relate to the close of a co-investment in our latest infrastructure flagship fund.

Direct costs: Direct costs increased as we continue to grow our asset management franchise, both in fundraising, client service and new product development. Our investment in Oaktree also contributed to additional increases in direct costs.

#### **Fee Revenue Diversification**

FOR THE LTM ENDED SEP. 30, 2020



<sup>2.</sup> Represents Oaktree fee-related earnings attributable to the 38% of Oaktree not held by Brookfield.

<sup>3.</sup> Margin at our share is calculated using our 62% share of Oaktree's fee revenues and costs. Brookfield margin on a standalone basis was 65% for the three months ended September 30, 2020 (2019 – 65%) and 65% for the LTM ended September 30, 2020 (2019 – 62%).

### Fee Revenues

#### LONG-TERM PRIVATE FUNDS

ACATAND FOR THE REPIGES ENDED OF A	Three I	Mont	ths	L7	ГΜ		Annua	alized	d <sup>1</sup>
AS AT AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	2020		2019	2020		2019	2020		2019
Base management fees									
Flagship funds									
Real estate	\$ 53	\$	59	\$ 224	\$	233	\$ 215	\$	232
Infrastructure	76		68	320		208	313		318
Private equity	 29		30	 125		112	 128		135
	 158		157	 669		553	 656		685
Co-investments and other funds	 22		26	 91		98	 110		85
Total base management fees	 180		183	 760		651	 766		770
Catch-up fees	_		1	34		34	_		_
Transaction and advisory fees	 17		14	 48		26	 37		18
	\$ 197	\$	198	\$ 842	\$	711	\$ 803	\$	788

<sup>1.</sup> Refer to details on annualized fees on page 22.

- Flagship fee revenues were in line with the prior year quarter. Additional capital raised over the LTM was offset as a
  result of three flagship funds ending their investment periods during the LTM. This capital will become fee-generating
  again once invested. Over the LTM, our flagship funds generated \$116 million of additional fees from third-party
  commitments raised within our latest flagship infrastructure and private equity funds.
- Co-investments and other fund fees were relatively stable on a quarterly and LTM basis, primarily due to lower fees
  earned on our sustainable resources funds, partially offset by new co-investment capital raised.
- Annualized fees increased due to co-investment and separately managed account capital raised in the current quarter, as well as higher transaction fees.

#### PERPETUAL STRATEGIES

	Three I	Mont	hs	L1	ГΜ		Annua	alized	d <sup>1</sup>
AS AT AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	2020		2019	2020		2019	2020		2019
Base management fees									
Listed affiliates									
BPY	\$ 30	\$	43	\$ 117	\$	152	\$ 126	\$	215
BEP	59		30	159		87	239		120
BIP	83		73	284		242	335		290
BBU	15		14	66		55	61		55
Other	4		6	33		24	_		30
	191		166	659		560	761		710
Core and core plus funds	11		8	48		33	46		40
Total base management fees	202		174	707		593	807		750
Incentive distributions	77		67	296		249	305		264
Performance fees	_			_		_	90		65
	\$ 279	\$	241	\$ 1,003	\$	842	\$ 1,202	\$	1,079

<sup>1.</sup> Refer to details on annualized fees on page 22.

- Listed affiliate base management fees increased by \$25 million from the prior year quarter as a result of price increases at BEP and BIP and capital markets activity across the affiliates. Fee revenues increased by \$99 million over the LTM as a result of the strong price performance over the period.
- Other listed affiliate fees decreased by \$2 million from the prior year quarter as a result of the TERP privatization in the quarter which decreased third-party fee-bearing capital. This was offset by increased fees from equity issued by BEP to fund the privatization.
- Core and core plus funds increased by \$3 million and \$15 million over the prior year quarter and LTM, respectively, as a
  result of fees earned from fundraising and deployment across our perpetual private real estate and infrastructure funds.
- Base management fee revenues from listed affiliates include \$84 million (2019 \$76 million) and \$297 million (2019 \$262 million) from Brookfield capital for the three months and LTM period, respectively.
- The increase in incentive distributions reflects higher distributions per unit at BIP, BEP and BPY.

## Fee Revenues

#### **CREDIT STRATEGIES**

	Three	Mont	:hs	L1	ГΜ		Annua	alized	i <sup>1</sup>
AS AT AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	 2020		2019	2020		2019	2020		2019
Long-term private funds	\$ 147	\$	_	\$ 547	\$		\$ 584	\$	488
Perpetual strategies	35		_	124		_	129		124
Other <sup>2</sup>	50		_	189		_	198		193
	\$ 232	\$		\$ 860	\$		\$ 911	\$	805
Fee revenues attributable to:									
Brookfield	\$ 143	\$	_	\$ 530	\$	_	\$ 561	\$	492
Non-Brookfield shareholders <sup>3</sup>	 89		_	330			 350		313
	\$ 232	\$		\$ 860	\$		\$ 911	\$	805

- Base management fee revenue of \$232 million was earned during the quarter, or \$143 million at our share. Annualized fees on Oaktree's fee-bearing capital are \$911 million, or \$561 million at our share.
- As of September 30, 2020, we own an approximate 62% interest in Oaktree.

#### **PUBLIC SECURITIES**

Three I	Mont	hs		Lī	ГМ			Annua	alized	j'
 2020		2019		2020		2019		2020		2019
\$ 9	\$	16	\$	46	\$	69	\$	33	\$	65
10		11		40		38		41		45
 1		2		4		6		5		5
\$ 20	\$	29	\$	90	\$	113	\$	79	\$	115
\$	2020 \$ 9 10 1	2020 \$ 9 \$ 10 1	\$ 9 \$ 16 10 11 1 2	2020     2019       \$     9     \$     16     \$       10     11     2	2020       2019       2020         \$ 9 \$ 16 \$ 46         10 11 40         1 2 4	2020     2019     2020       \$ 9 \$ 16 \$ 46 \$       10 11 40       1 2 4	2020         2019         2020         2019           \$ 9         16         \$ 46         \$ 69           10         11         40         38           1         2         4         6	2020         2019         2020         2019           \$ 9         16         \$ 46         \$ 69         \$           10         11         40         38           1         2         4         6	2020         2019         2020         2019         2020           \$ 9 \$ 16 \$ 46 \$ 69 \$ 33           10 11 40 38 41           1 2 4 6 5	2020         2019         2020         2019         2020         2019         2020           \$ 9 \$ 16 \$ 46 \$ 69 \$ 33 \$           10 11 40 38 41           1 2 4 6 5

<sup>1.</sup> Refer to details on annualized fees on page 22.

Refer to details on annualized fees on page 22.
 Represents Oaktree's open-end funds and its share of DoubleLine's net fee revenues.

<sup>3.</sup> Represents Oaktree fee revenues attributable to the 38% of Oaktree not held by Brookfield.

Fee revenues decreased as a result of lower fee-bearing capital over the LTM period, predominantly in our mutual fund strategies.

## **Incentive Distributions**

We receive a portion of increases in the distributions by BIP, BEP and BPY as an incentive to increase FFO per unit, which should lead to increased unitholder distributions over time. The following table provides the current distribution levels of BIP, BEP and BPY:

#### **ANNUALIZED INCENTIVE DISTRIBUTIONS**

		Per Unit			Annualized
AS AT SEP. 30, 2020 (MILLIONS, EXCEPT PER UNIT)	Annualized Distributions	Distribution Hurdles	Incentive Distributions <sup>1</sup>	Units Outstanding	Incentive Distributions
Brookfield Infrastructure (BIP) <sup>2</sup>	\$ 1.94	\$ 0.73 / \$0.79	15% / 25%	465.0	\$ 181
Brookfield Renewable (BEP) <sup>3</sup>	1.74	1.20 / 1.35	15% / 25%	430.3	67
Brookfield Property (BPY) <sup>4</sup>	1.33	1.10 / 1.20	15% / 25%	935.8	57
					\$ 305

- 1. Incentive distributions equate to 18% and 33% of limited partner distribution increases over the first and second hurdles, respectively.
- 2. Incentive distributions from Brookfield Infrastructure are earned on distributions made by BIP and BIPC.
- 3. Incentive distributions from Brookfield Renewable are earned on distributions made by BEP and BEPC.
- 4. Incentive distributions from Brookfield Property are earned on distributions made by BPY and BPYU.

#### LISTED AFFILIATE DISTRIBUTIONS (PER UNIT)

	BPY	BEP		BIP
Long-term target:				
FFO payout	80%	70%	60	0% to 70%
Distribution growth	5% to 8%	5% to 9%		5% to 9%
2020 <sup>1</sup>	\$ 1.33	\$ 1.74	\$	1.94
2019	1.32	1.65		1.81
2018	1.26	1.57		1.69
2017	1.18	1.50		1.57
2016	1.12	1.42		1.40

<sup>1.</sup> Annualized based on the most recently announced distribution levels.

#### BPY/BEP/BIP

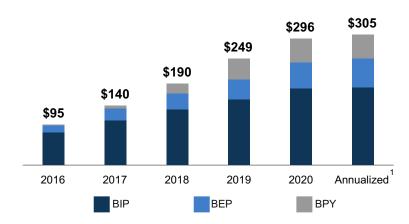
 Distribution policies target a distribution level that is sustainable on a long-term basis while retaining sufficient liquidity for capital expenditures and general purposes.

#### **BBU**

 BBU's performance fee is calculated as 20% of the increase in weighted average unit price for the quarter, over the highest previous threshold. There are 149.6 million BBU units outstanding and the current threshold is \$41.96.

#### **Incentive Distributions (LTM)**

SEP. 30 (MILLIONS)



<sup>1.</sup> Annualized IDR based on most recently announced distribution levels.

## **Carried Interest**

Carried interest represents our share, as manager, of investment performance in our private funds

We generated carried interest of \$502 million during the LTM based on investment returns. Cumulative gross unrealized carried interest now stands at \$4.0 billion

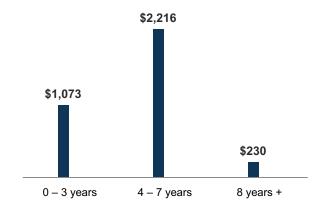
#### UNREALIZED CARRIED INTEREST CONTINUITY<sup>1,2</sup>

	Three Months						LTM						
AS AT AND FOR THE PERIODS ENDED SEP. 30, 2020 (MILLIONS)	Un	realized Carried Interest		Direct Costs		Net	Uı	nrealized Carried Interest		Direct Costs		Net	
Accumulated unrealized, beginning of period	\$	3,334	\$	(1,244)	\$	2,090	\$	4,124	\$	(1,517)	\$	2,607	
In period change													
Generated in period		679		(254)		425		502		(208)		294	
Foreign currency revaluation		24		(4)		20		(149)		45		(104)	
		703		(258)		445		353		(163)		190	
Less: realized		(42)		13		(29)		(482)		191		(291)	
		661		(245)		416		(129)		28		(101)	
Accumulated unrealized, end of period		3,995		(1,489)		2,506		3,995		(1,489)		2,506	
Oaktree carried interest not attributable to BAM shareholders		(476)		251		(225)		(476)		251		(225)	
Accumulated unrealized, end of period, net	\$	3,519	\$	(1,238)	\$	2,281	\$	3,519	\$	(1,238)	\$	2,281	

<sup>1.</sup> Amounts dependent on future investment performance are deferred. Represents management estimate of carried interest if funds were wound up at period end.

## Unrealized Carried Interest – Expected Realization Timeline

AS AT SEP. 30, 2020 (MILLIONS)



 Of the \$1.1 billion of carried interest expected to be recognized within the next three years, \$0.9 billion relates to carried interest from our flagship real estate, infrastructure and private equity funds, and \$0.2 billion relates to Oaktree's funds, at our share.

#### **THREE MONTHS**

- Unrealized carried interest before foreign exchange and associated costs increased \$679 million during the current quarter. The increase is primarily related to increased valuations in our infrastructure, private equity and credit funds during the quarter.
- We realized \$42 million of carried interest in the quarter, primarily from the sale of shares in one of our private equity businesses.

#### LTM

 In addition to the realized carried interest noted above, over the LTM we earned carried interest income from the return of capital from our fourth flagship private equity fund and real estate funds, as well as realization within the Oaktree funds.

<sup>2.</sup> Carried interest in respect of third-party capital.

## **Target Carried Interest**

#### Target carried interest reflects our estimate of the carried interest earned on a straight-line basis over the life of a fund, assuming target returns are achieved

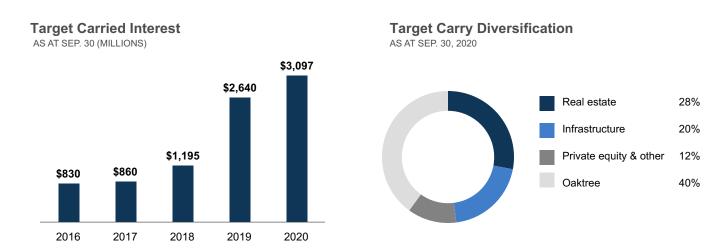
			Gross	Average	/	Annualized
	Ca	rry Eligible	Target	Carried	Tar	get Carried
AS AT SEP. 30, 2020 (MILLIONS)		Capital <sup>1</sup>	Return <sup>2,3</sup>	Interest		Interest <sup>4</sup>
Opportunistic	\$	21,093	18% – 23%	~20%	\$	706
Value add		20,641	10% – 15%	~20%		420
Credit, core plus and other		13,763	10% – 15%	~15%		168
Oaktree		30,331	10% – 20%	~20%		779
		85,828				2,073
Uncalled fund commitments <sup>5,6</sup>						
Brookfield		27,977				569
Oaktree		20,831				455
Total carry eligible capital/target carried interest	\$	134,636				3,097
Target carried interest not attributable to BAM shareholders <sup>7</sup>						(474)
					\$	2,623

- 1. As at September 30, 2020, \$85.8 billion of carry eligible capital has been invested and an additional \$48.8 billion of committed capital will become carry
- 2. Carried interest is generated once a private fund exceeds its preferred return typically ranging from 5% 9%. It will typically go through a catch-up period until the manager and limited partner (LP) are earning carry at their respective allocation.
- 3. Gross target return is before annual fund management fees ranging from 90 bps for core plus funds to 200 bps for certain opportunistic funds.
- 4. Based on carry eligible capital.
- 5. Uncalled fund commitments from carry eligible funds.
- 6. Target carry on uncalled fund commitments is discounted for two years at 10%, reflecting gross target return and average carried interest rate for uncalled fund commitments.
- 7. Represents Oaktree target carried interest attributable to the 38% of Oaktree not held by Brookfield.

#### ANNUALIZED TARGET CARRIED INTEREST

For planning purposes, we use current carry eligible capital multiplied by target fund returns and our average carried interest rate to determine annualized carried interest, and then subtract associated direct costs to arrive at a 70% margin for Brookfield, and 50% margin for Oaktree, which is "net target carried interest."

Target carried interest on capital currently invested is \$2.1 billion per annum, and \$1.0 billion on capital not yet invested. Total target carried interest is \$2.6 billion at our share, or \$1.7 billion net of costs.



## **Private Funds Carried Interest**

#### Virtually all of our funds are tracking to meet or exceed target returns

The below returns are actuals and illustrate how we are tracking toward target:

AS AT SEP. 30, 2020 (MILLIONS)	Strategy	Vintage <sup>1</sup>	Target Gross IRR <sup>2,3</sup>	Gross Actual IRR <sup>4</sup>	Comr	Uncalled Fund mitments <sup>5</sup>	Invested < 3 years	Invested > 3 years	Total	Accumulated Unrealized Carried Interest
Real estate	Opportunistic – BSREP	2013 – 2019	20%	17%	\$	6,792	\$ 8,051	\$ 3,871	\$ 18,714	\$ 649
	Credit – BREF	2005 – 2017	12% – 15%	9%		1,196	1,573	179	2,948	52
	Other <sup>6</sup>	2008 – 2018				2,317	6,193	4,163	12,673	49
Infrastructure	Value add – BIF	2010 – 2020	13% – 15%	14%		8,875	10,493	9,133	28,501	1,244
	Other <sup>6</sup>	2008 – 2018				3,257	2,390	679	6,326	23
Private equity	Opportunistic – BCP	2007 – 2019	20%	28%		3,918	3,347	1,675	8,940	693
	Other <sup>6</sup>	2015 – 2018				1,622	1,721	2,029	5,372	81
Oaktree						20,831	17,935	12,396	51,162	728
Total private fund carry	eligible capital					48,808	\$ 51,703	\$ 34,125	134,636	\$ 3,519
Non-carry eligible capita	l <sup>7</sup>					11,056			82,265	
					\$	59,864			\$ 216,901	

<sup>1.</sup> Year of final close.

<sup>2.</sup> Gross target return is before annual fund management fees ranging from 90 bps for core plus funds to 200 bps for certain opportunistic funds.

<sup>3.</sup> Carried interest is generated once a private fund exceeds its preferred return. It will typically go through a catch-up period until the manager and LP are earning carry at their respective allocation.

<sup>4.</sup> On existing carry eligible funds, excluding perpetual funds.

<sup>5.</sup> Uncalled fund commitments from carry eligible funds. Additional \$11.1 billion of uncalled fund commitments relate to funds not eligible to earn carry.

<sup>6.</sup> Other represents funds and co-investments across the asset classes.

<sup>7.</sup> Non-carry eligible capital includes various co-investments, separately managed accounts and funds that are not entitled to carry.

## Annualized Fees and Target Carried Interest

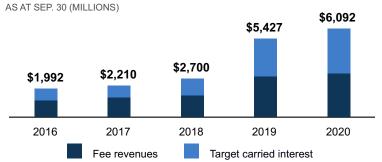
#### ANNUALIZED FEES AND TARGET CARRY

AS AT (MILLIONS) Base management fees	Sep.	30, 2020	Dec. 31, 2	2019	Sep. 30	), 2019
Long-term private funds	\$	766	\$	823	\$	770
Perpetual strategies <sup>1,2</sup>	•	807	•	753	•	750
Credit strategies		911		910		805
Public securities		79		118		115
Incentive distributions <sup>3</sup>		305		298		264
		2,868	2,	902		2,704
Performance fee <sup>4</sup>		90		90		65
Transaction and advisory <sup>5</sup>		37		29		18
Fee revenues		2,995	3,	021		2,787
Target carried interest <sup>6</sup>						
Brookfield funds		1,863	1,	801		1,720
Oaktree funds		1,234		959		920
		3,097	2,	760		2,640
		6,092	5,	781		5,427
Oaktree revenues not attributable to BAM shareholders						
Management fees		(350)	(	353)		(313)
Target carried interest		(474)	(	372)		(357)
	\$	5,268	\$ 5,	056	\$	4,757

- 1. Perpetual strategies base management fees include \$333 million of annualized base fees on Brookfield capital from listed affiliates.
- 2. For details on perpetual strategies base fee calculations, refer to the Glossary of Terms on page 38.
- 3. Based on most recent quarterly distributions declared.
- 4. Annualized BBU performance fees assume 10% annualized unit price appreciation from the \$25.00 initial spin-out value in 2016, adjusted for current BBU units outstanding.
- 5. Annualized transaction and advisory fees based on simple average of the last two
- 6. Based on prescribed carried interest for private funds and target gross return. Includes only

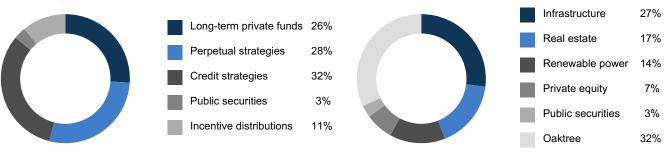
- We have approximately \$30 billion of additional capital not in fee-bearing today that will approximately \$300 million of fees and \$200 million of target carried interest once invested.
- BBU's performance fee is calculated as 20% of the increase in weighted average unit price for the guarter, over the highest previous threshold. There are 149.6 million BBU units outstanding and the current threshold is \$41.96.
- We include base fees on the capital invested by us in our listed affiliates in order to present operating margins investment returns consistent basis. FFO from the associated invested capital is shown net of these fees.
- We use a margin range of 55% -65% on Brookfield fee revenue and a range of 25% - 35% on Oaktree fee revenue for planning purposes.
- We use a margin range of 65% -75% on Brookfield carried interest and a range of 45% - 55% on Oaktree carried interest for planning purposes.

#### **Annualized Fees and Target Carry**



#### Fee Revenue Diversification<sup>1</sup>

AS AT SEP. 30, 2020



<sup>1.</sup> Fee revenues based on annualized fees as at September 30, 2020, excluding transaction fees, performance fees and target carried interest.

## Private Fund Listing<sup>1</sup>

AS AT SEP. 30, 2020 (MILLIONS, USD UNLESS OTHERWISE NOTED)		Committed Capital <sup>2</sup>	Brookfield Participation <sup>2</sup>	Year <sup>3</sup>
BROOKFIELD REAL ESTATE FUNDS				
Opportunistic				
Real Estate Turnaround	\$	5,570	18%	2010
Strategic Real Estate Partners I <sup>4</sup>		4,350	31%	2013
Strategic Real Estate Partners II <sup>4</sup>		9,000	26%	2016
Strategic Real Estate Partners III <sup>4</sup>		15,000	25%	2019
Thayer VI		306	48%	2014
Opportunity Zone		1,011	—%	2019
Value Add				
U.S. Multifamily Value Add II	\$	805	37%	2014
U.S. Multifamily Value Add III		1,005	30%	2018
Core Plus				
U.S. Office	\$	2,200	83%	2006
DTLA		1,100	45%	2013
Premier Real Estate Partners <sup>5</sup>		3,363	12%	2016
Premier Real Estate Partners Australia <sup>5</sup>	A \$	676	39%	2018
BROOKFIELD INFRASTRUCTURE FUNDS				
Value Add				
Global Infrastructure I <sup>4</sup>	\$	2,660	25%	2010
Global Infrastructure II <sup>4</sup>		7,000	40%	2013
Global Infrastructure III <sup>4</sup>		14,000	29%	2016
Global Infrastructure IV <sup>4</sup>		20,000	25%	2020
Super-Core Infrastructure Partners <sup>5</sup>	\$	3,288	2%	2018
	Φ	3,200	2 /0	2010
Sustainable Resources Timberlands Fund V	\$	351	25%	2013
Brazil Timber I	Ψ	280	18%	2013
Brazil Timber II		95	19%	2013
Brazil Agriculture I		330	31%	2010
Brazil Agriculture II		500	22%	2016
BROOKFIELD PRIVATE EQUITY FUNDS		000	2270	2010
Opportunistic Capital Partners II <sup>4</sup>	C \$	1,000	40%	2007
Capital Partners III <sup>4</sup>	ΟΨ	1,000	25%	2012
Capital Partners IV <sup>4</sup>		4,000	26%	2016
Capital Partners V <sup>4</sup>		9,000	33%	2019
BROOKFIELD CREDIT FUNDS				
Credit Funds				
Real Estate Finance I	\$	600	33%	2005
Real Estate Finance IV	·	1,375	18%	2014
Real Estate Finance V		2,949	14%	2017
Senior Mezzanine Real Estate Finance <sup>5</sup>		1,193	1%	2017
Infrastructure Debt		884	17%	2017
Infrastructure Debt – Euro	€	202	30%	2018
Peninsula Brookfield India Real Estate		95	—%	2013

<sup>1.</sup> Excludes Oaktree funds. Includes discretionary funds managed by Brookfield Asset Management Inc. or a management affiliate thereof and all investments made by a consortium of investors formed and managed by Brookfield. Excludes direct investments made through managed accounts, joint ventures, co-investments, publicly listed affiliates or investment funds for which Brookfield did not serve as the manager during the investment period. Also excludes closed-end funds currently in the market and fully divested funds.

<sup>2.</sup> Inclusive of Brookfield commitments; Brookfield participation includes commitments from Brookfield directly held as well as BPY, BEP, BIP and BBU.

3. Year of final close. For perpetual funds, year of first close.

<sup>4.</sup> Flagship funds.

<sup>5.</sup> Perpetual funds.

## Capital Invested or Committed

#### Invested \$48 billion of capital during the LTM including \$14 billion in the quarter

#### **CAPITAL INVESTED OR COMMITTED (FUNDING SOURCE)**

FOR THE LTM ENDER OFF 00					Renewable	Pr	rivate Equity		
FOR THE LTM ENDED SEP. 30 (MILLIONS)	F	Real Estate	Inf	rastructure	 Power		and Other	Oaktree	Total
Perpetual strategies <sup>1</sup>	\$	3,193	\$	2,790	\$ 2,166	\$	2,195	\$ 4,911	\$ 15,255
Long-term private funds <sup>2</sup>		3,088		6,131	744		1,142	12,585	23,690
Co-investments <sup>2</sup>		324		4,894	_		2,020	710	7,948
Direct <sup>3</sup>							1,431	 	 1,431
Total invested		6,605		13,815	2,910		6,788	18,206	48,324
Committed – new <sup>4</sup>		3,696		483	645		999	961	6,784
Committed – invested <sup>4</sup>		(3,195)		(6,540)	(541)		(2,955)	 	 (13,231)
Total <sup>4</sup>	\$	7,106	\$	7,758	\$ 3,014	\$	4,832	\$ 19,167	\$ 41,877

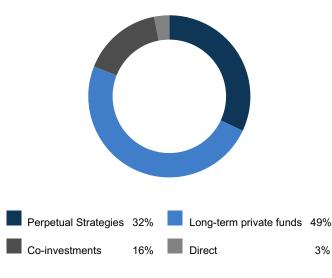
- 1. Includes investments made by listed affiliates (BPY, BIP, BEP and BBU) and Oaktree on their balance sheets, or investments in perpetual private funds.
- 2. Reflects third-party investments in long-term private funds managed by Brookfield and Oaktree.
- 3. Investments made by Brookfield in financial assets or on balance sheet assets other than the listed affiliates.

#### **CAPITAL INVESTED (GEOGRAPHY)**

FOR THE LTM ENDED SEP. 30 (MILLIONS)	 Real Estate	In	frastructure	 Renewable Power	Pr	rivate Equity and Other	Oaktree	Total
North America	\$ 4,198	\$	8,150	\$ 204	\$	5,106	\$ 14,498	\$ 32,156
South America	26		255	58		104	711	1,154
Europe	1,102		798	2,391		2	2,386	6,679
Asia and other	 1,279		4,612	257		1,576	 611	8,335
Total invested	\$ 6,605	\$	13,815	\$ 2,910	\$	6,788	\$ 18,206	\$ 48,324

#### Capital Invested (by capital type)

FOR THE LTM ENDED SEP. 30, 2020



#### SIGNIFICANT INVESTMENTS

- Genesee & Wyoming (\$5.3 billion)
- Indian Telecom Towers (\$3.4 billion)
- TerraForm privatization (\$1.9 billion)
- Sagen (formerly "Genworth Canada") (\$1.7 billion)
- Cheniere Energy (\$1.3 billion)
- BrandSafway (\$1.3 billion)
- BPY repurchases (\$0.7 billion)
- Aveo (\$0.7 billion)

#### SIGNIFICANT COMMITMENTS

- New York real estate project (\$0.6 billion)
- JC Penney (\$0.2 billion)
- Brazil solar development (\$0.2 billion)

<sup>4.</sup> New commitments represent those commitments entered into during the period. Invested commitments represent the amounts invested during the period for commitments which were entered into during the prior period (shown as an outflow to commitments and an inflow to invested). Where capital was both committed and invested in the same period, it will be presented as invested only.

## Invested Capital – Overview

#### LISTED INVESTMENTS

Our **listed affiliates** are BPY, BEP, BIP and BBU, the flagship entities that hold most of the investments in our four largest operating segments. Each of our flagship entities is publicly traded in the United States and Canada.

- We own 60% (56% fully diluted) of Brookfield Property Partners (BPY), a diversified global real estate company that
  owns, operates and develops one of the largest portfolios of office, retail, multifamily, logistics, hospitality, triple net
  lease, self-storage, student housing and manufactured housing assets.
- We own 52% of Brookfield Renewable Partners (BEP), one of the world's largest publicly traded renewable power
  platforms with generating facilities in North America, South America, Europe and Asia. During the third quarter of 2020,
  we completed the privatization of TERP in conjunction with the distribution of BEPC units. As a result, Brookfield's
  ownership in BEP decreased from 57% to 52%.
- We own 28% of Brookfield Infrastructure Partners (BIP), one of the largest owners and operators of critical and diverse global infrastructure networks which facilitate the movement and storage of energy, water, freight, passengers and data.
- We own 63% of Brookfield Business Partners (BBU), our flagship private equity perpetual strategy that invests primarily in business services and industrial companies focused on long-term capital appreciation.

In addition to our flagship entities, we have the following investments that are also publicly traded:

- Norbord Inc. ("Norbord"): an international producer of wood-based panels which trades on the TSX and the NYSE.
   We own 43% of Norbord's shares and equity account for the investment as we exercise significant influence.
- Vistra: an integrated power company based in Texas that trades on the NYSE. Together with our institutional partners, we own approximately 4% of the company which is treated as a financial asset on our balance sheet.

Our corporate cash and financial assets portfolio includes corporate cash, assets held as part of our liquidity management operations, seeding investments in new strategies and financial contracts to manage market risk.

#### **UNLISTED INVESTMENTS**

- Residential: in North America, we develop land for building homes or selling lots to other homebuilders while in Brazil
  we develop and construct residential and commercial towers.
- Energy contracts: our contractual arrangement with BEP to purchase power generated by certain North American hydro assets at a fixed price that is then resold on a contracted or uncontracted basis.
- Other real estate: BAM's direct investment in the third flagship real estate fund, a 27.4% interest in a BAM-sponsored venture that owns operating and development properties in New York and investments in assets in the multifamily sector.
- Sustainable resources and other: investments in sustainable resources, mainly timber and agricultural assets, in Brazil.
- Other private equity: direct investments in various operating companies within the Private Equity segment.
- Other corporate investments: includes our share of Oaktree's balance sheet investments and investments in insurance businesses whose investment portfolios are primarily held in support of the insurance premium liabilities.

#### **CORPORATE ACTIVITIES**

- Our corporate borrowings reflect the amount of recourse debt held in the corporation.
- Net working capital includes accounts receivable, accounts payable, other assets and other liabilities, including deferred tax assets and liabilities; FFO includes corporate costs and cash taxes.
- Preferred equity represents permanent, non-participating equity that provides leverage to our common equity.

## Invested Capital – Operating Results

				Operations <sup>1</sup>	perations <sup>1</sup>			
AS AT SEP.30, 2020 AND DEC. 31, 2019 AND FOR THE PERIODS ENDED SEP. 30	Investe	d Capital	Three	Months	LT	ГМ		
(MILLIONS, EXCEPT PER SHARE AMOUNTS)	2020	2019	2020	2019	2020	2019		
Listed investments								
Listed affiliates								
BPY	\$ 15,177	\$ 15,770	\$ 79	\$ 168	\$ 522	\$ 719		
BPY preferred shares	16	16	_	_	_	21		
BEP	3,856	4,810	72	72	409	449		
BIP	1,674	2,141	90	84	349	351		
BBU	1,891	2,389	132	132	466	479		
Other listed investments								
Norbord	1,239	1,185	105	15	166	80		
Other	151	183	1	4	4	20		
Corporate cash and financial assets <sup>2</sup>	3,675	2,181	80	(32)	236	57		
	27,679	28,675	559	443	2,152	2,176		
Unlisted investments								
Residential	2,525	2,859	37	42	104	90		
Energy contracts	509	510	(11)	(31)	(158)	(185)		
Other	5,216	4,655	28	(2)	90	119		
	8,250	8,024	54	9	36	24		
Corporate activities								
Corporate borrowings / Interest expense	(8,587)	(7,083)	(98)	(87)	(370)	(342)		
Working capital / Corporate costs and taxes <sup>3</sup>	895	470	(37)	(9)	(166)	(139)		
Perpetual preferred shares <sup>4</sup>	(4,145)	(4,145)	_	_	_	_		
	(11,837)	(10,758)	(135)	(96)	(536)	(481)		
Invested capital, net / FFO	\$ 24,092	\$ 25,941	\$ 478	\$ 356	\$ 1,652	\$ 1,719		
Per share	\$ 15.34	\$ 16.43	\$ 0.29	\$ 0.22	\$ 0.98	\$ 1.07		

<sup>1.</sup> Excludes realized disposition gains.

<sup>2.</sup> Corporate cash and financial assets is inclusive of \$2.3 billion of cash and cash equivalents (2019 - \$789 million).

<sup>3.</sup> Invested capital includes net deferred income tax asset of \$2.0 billion (2019 – \$2.2 billion); FFO includes current tax expense of \$12 million (2019 – tax recovery of \$14 million) for the three months ended September 30, 2020 and current tax expense of \$64 million (2019 – \$39 million) for the LTM.

<sup>4.</sup> FFO excludes preferred shares distributions of \$34 million (2019 – \$38 million) for the three months ended September 30, 2020 and \$144 million (2019 – \$150 million) for the LTM.

## **Disposition Gains**

	Three Months							LTM								
		FF	O <sup>1,2</sup>			Net In	con	ne²		FF	O <sup>1,2</sup>			Net In	com	e <sup>2</sup>
FOR THE PERIODS ENDED SEP. 30 (MILLIONS)		2020		2019		2020		2019		2020		2019		2020		2019
Real estate																
Core office	\$	_	\$	143	\$	_	\$	(8)	\$	60	\$	338	\$	12	\$	(21)
Core retail portfolio		1		12		1		12		36		18		6		9
LP investments																
IDI		_		_		_		_		_		135		_		(29)
Other LP investments		(12)		(16)		2		(6)		32		84		(30)		1
Other Directly Held		4		(39)		2		(49)		6		123		43		63
		(7)		100		5		(51)		134		698		31		23
Infrastructure																
BIPC Secondary Offering		140		_				_		140		_		_		_
WETT		12		_		5		_		12				5		_
EBSA		_		_		_		_		19		_		1		_
AVN (Chilean toll road)		_		_		_		_		28		91		_		_
Other infrastructure				16				(1)		11		(14)		8		6
		152		16		5		(1)		210		77		14		6
Private equity																
BGIS		_		_		_		_		_		66		_		93
BGRS		_		_		_		_		_		142		_		109
Nova Cold		_		_		_		_		26		_		26		_
GrafTech		_		_		_		_		55				_		_
Other Private Equity				6				6		23		61		27		60
				6				6		104		269		53		262
Renewable power																
BEP Secondary Offering		_		_		_		_		479		_		_		_
Other Renewable Power		3		3		3				32		117		4		5
		3		3		3				511		117		4		5
Corporate																
Other Corporate		14								14						
		14								14						
	\$	162	\$	125	\$	13	\$	(46)	\$	973	\$	1,161	\$	102	\$	296

<sup>1.</sup> FFO includes gains (net of losses) recorded in net income, directly in equity, as well as the realization of appraisal gains recorded in prior years.

2. Net of non-controlling interests.

## Listed Affiliates Results

#### BPY (NASDAQ: BPY, TSX: BPY.UN) - 60% (56% fully diluted) ownership interest

					rulius Irolli Operations							
AS AT SEP. 30, 2020 AND DEC. 31, 2019	Invested	d Capit	tal	Three I	Months	3		LT	М			
AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	2020		2019	2020		2019		2020		2019		
Core office	\$ 13,867	\$	14,240	\$ 141	\$	150	\$	587	\$	647		
Core retail	12,915		14,138	97		201		649		825		
LP investments	4,973		5,126	23		74		147		316		
Corporate	(6,466)		(4,974)	(100)		(101)		(356)		(406)		
Attributable to unitholders	25,289		28,530	161		324		1,027		1,382		
Non-controlling interests	(10,112)		(12,760)	(67)		(146)		(453)		(633)		
Segment reallocation and other <sup>1</sup>	_		_	(15)		(10)		(52)		(30)		
Brookfield's interest	15,177		15,770	79		168		522		719		
Preferred shares	16		16	_		_		_		21		
	\$ 15,193	\$	15,786	\$ 79	\$	168	\$	522	\$	740		

#### BEP (NYSE: BEP, TSX: BEP.UN) - 52% ownership interest

, -	,						F	unds from	Оре	rations		
AS AT SEP. 30, 2020 AND DEC. 31, 2019		Invested	d Capita	ıl		Three	Month	s		L7	М	
AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)		2020		2019	2020		2019		2020			2019
Proportionate generation (GWh)	-											
Actual		n/a		n/a		5,753		5,213		25,446		27,113
Long-term average (LTA)		n/a		n/a		6,618		5,821		27,205		26,308
Hydroelectric generation	\$	7,971	\$	8,961	\$	113	\$	125	\$	679	\$	747
Wind energy		2,011		1,591		50		36		189		184
Solar, storage and other		1,732		1,081		78		42		176		125
Corporate		(4,260)		(3,681)		(84)		(70)		(267)		(260)
Attributable to unitholders	-	7,454		7,952		157		133		777		796
Incentive distributions		_		_		(17)		(12)		(60)		(46)
Non-controlling interests		(3,598)		(3,142)		(65)		(49)		(294)		(296)
Segment reallocation and other <sup>2</sup>		_		_		(3)		_		(14)		(5)
Brookfield's interest	\$	3,856	\$	4,810	\$	72	\$	72	\$	409	\$	449

#### BIP (NYSE: BIP, TSX: BIP.UN) – 28% ownership interest

					Fu	unds from	Opera	ations			
AS AT SEP. 30, 2020 AND DEC. 31, 2019	Invested	d Capit	al	Three	Months	;	LTM				
AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	 2020		2019	2020		2019		2020		2019	
Utilities	\$ 1,802	\$	2,178	\$ 139	\$	145	\$	567	\$	563	
Transport	3,578		3,991	135		128		491		531	
Energy	2,953		3,128	115		100		445		393	
Data infrastructure	1,832		1,318	50		36		177		114	
Corporate and other	(4,421)		(3,486)	(74)		(71)		(266)		(249)	
Attributable to unitholders	 5,744		7,129	365		338		1,414		1,352	
Incentive distributions	_		_	(46)		(41)		(179)		(151)	
Non-controlling interests	(4,070)		(4,988)	(226)		(210)		(874)		(847)	
Segment reallocation and other <sup>2</sup>	_		_	(3)		(3)		(12)		(3)	
Brookfield's interest	\$ 1,674	\$	2,141	\$ 90	\$	84	\$	349	\$	351	

#### BBU (NYSE: BBU, TSX: BBU.UN) - 63% ownership interest

		Operations									
AS AT SEP. 30, 2020 AND DEC. 31, 2019	Invested Capital				Three I	Months		LTM			
AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)		2020	2019		2020	201	9		2020		2019
Business services	\$	2,082	\$ 2,161	\$	62	\$ 3	1	\$	170	\$	427
Infrastructure services		753	470		78	9	5		332		322
Industrials		893	947		86	10	3		368		403
Corporate and other		(642)	214		(18)	(1	0)		(52)		(45)
Attributable to unitholders		3,086	3,792		208	21	9		818		1,107
Non-controlling interests		(1,195)	(1,403)		(76)	3)	2)		(304)		(367)
Segment reallocation and other <sup>2</sup>							5)		(48)		(261)
Brookfield's interest	\$	1,891	\$ 2,389	\$	132	\$ 13	2	\$	466	\$	479
							_				

<sup>1.</sup> Reflects fee-related earnings and net carried interest reclassified to asset management segment and asset management expenses not included in operating FFO.

2. Relates to disposition gains, net of NCI, included in operating FFO.

## Other Investments

In addition to being invested in our four flagship listed affiliates, we hold a number of other listed and unlisted investments

#### OTHER LISTED INVESTMENTS AND CORPORATE CASH AND FINANCIAL ASSETS

						Funds from Operations							
AS AT SEP. 30, 2020 AND DEC. 31, 2019		Invested Capital					Three Months				LTM		
AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	Segment		2020		2019		2020		2019		2020		2019
Other listed													
Norbord	Private Equity	\$	1,239	\$	1,185	\$	105	\$	15	\$	166	\$	80
Other listed	Private Equity		151		183		1		4		4		20
			1,390		1,368		106		19		170		100
Corporate cash and financial assets	Corporate		3,675		2,181		80		(32)		236		57
		\$	5,065	\$	3,549	\$	186	\$	(13)	\$	406	\$	157

#### **UNLISTED INVESTMENTS**

						Funds from Operations							
AS AT SEP. 30, 2020 AND DEC. 31, 2019		Invested Capital					Three	Mon	ths	LTM			
AND FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	Segment		2020		2019		2020		2019		2020		2019
Residential development													
North America	Residential	\$	1,983	\$	2,083	\$	36	\$	41	\$	109	\$	137
Brazil and other	Residential		542		776		1		1		(5)		(47)
			2,525		2,859		37		42		104		90
Energy contracts	Renewable Power		509		510		(11)		(31)		(158)		(185)
Sustainable resources and other	Infrastructure		563		651		2		2		11		21
Other corporate	Corporate		726		680		(3)		(5)		(11)		(2)
Other unlisted	Various		3,927		3,324		29		1		90		100
		\$	8,250	\$	8,024	\$	54	\$	9	\$	36	\$	24

## Capitalization

# Our corporate debt has a weighted-average term to maturity of 12 years, while our recourse debt to corporate capitalization remains below 20%

	Average	Average	Leverage					
AS AT SEP. 30, 2020 AND DEC. 31, 2019 (MILLIONS)	Rate	Term (Years)		2020		2019		
Corporate borrowings								
Term debt	4.4%	12	\$	8,587	\$	7,083		
Revolving facilities <sup>1</sup>	n/a	4						
Total corporate borrowings				8,587		7,083		
Perpetual preferred shares	3.9%	perp.		4,145		4,145		
Debt and preferred capital			\$	12,732	\$	11,228		

<sup>1.</sup> Revolving credit facilities of \$2.6 billion support commercial paper issuances.

#### **DEBT TO CAPITALIZATION**

			Consolidated				
AS AT SEP. 30, 2020 AND DEC. 31, 2019 (MILLIONS)		2020	2019		2020		2019
Corporate borrowings	\$	8,587	\$ 7,083	\$	8,587	\$	7,083
Non-recourse borrowings							
Subsidiary borrowings		_	_		10,584		8,423
Property specific borrowings					129,646		127,869
		8,587	 7,083	<u> </u>	148,817		143,375
Accounts payable and other		4,196	4,708		45,153		43,077
Deferred income tax liabilities		383	279		14,314		14,849
Subsidiary equity obligations		_	_		3,989		4,132
Liabilities associated with assets held for sale		_	_		1,503		1,690
Equity							
Non-controlling interests		_	_		80,156		81,833
Preferred equity		4,145	4,145		4,145		4,145
Common equity	2	29,006	30,868		29,006		30,868
	3	33,151	 35,013		113,307		116,846
Total capitalization	\$ 4	16,317	\$ 47,083	<u>\$</u> :	327,083	\$	323,969
Debt to capitalization <sup>1</sup>		19%	15%		45%		44%

<sup>1.</sup> Determined as the aggregate of corporate borrowings and non-recourse borrowings divided by total capitalization. Subsequent to September 30, 2020, we issued \$400 million of 4.625% green subordinated notes with a 2080 maturity. Factoring in this issuance, our debt to capitalization at Corporate and Consolidated would be 19% and 46%, respectively.

## Sources and Uses of Cash

# We continue to source significant cash flows with few corporate borrowing maturities in the near term

	Three	Mont	hs	LTM				
FOR THE PERIODS ENDED SEP. 30 (MILLIONS)	2020		2019	2020		2019		
Corporate cash and financial assets, beginning of period	\$ 3,229	\$	4,023	\$ 1,641	\$	2,341		
Sources								
Cash available for distribution and/or reinvestment <sup>1</sup>	747		565	2,750		2,439		
Secondary offerings of listed affiliates	227		_	706		_		
Disposition of investments	117		143	722		497		
BPY preferred share redemption						985		
	1,091		708	4,178		3,921		
Uses								
Acquisition of Oaktree, net of distribution <sup>2</sup>	_		(2,095)	_		(2,095)		
Share repurchases <sup>3</sup>	(17)	)	(25)	(485)		(336)		
Dividends paid to common shareholders	(182)	)	(153)	(706)		(603)		
Temporary and other investments <sup>4</sup>	(387)	)	(171)	(2,009)		(1,229)		
Listed affiliate unit/share purchases	(433)		(250)	(479)		(668)		
	(1,019)		(2,694)	(3,679)		(4,931)		
Net financing activities	495		_	1,554		446		
Other sources / (uses) <sup>5</sup>	(121)		(396)	(19)		(136)		
In-period change	446		(2,382)	2,034		(700)		
Corporate cash and financial assets, end of period	\$ 3,675	\$	1,641	\$ 3,675	\$	1,641		

<sup>1.</sup> Refer to page 32 for reconciliations of IFRS to non-IFRS measures.

<sup>2.</sup> Net of a \$306 million dividend received from Oaktree subsequent to our acquisition.

<sup>3.</sup> Includes repurchases of BAM common and preferred shares.

<sup>4.</sup> This includes cash used to fund capital calls, seed investments and cash used on various risk management trades.

<sup>5.</sup> Includes adjustments for accrued items, carried interest proceeds subject to clawback, financial asset mark-to-market changes and other items.

## Reconciliation of IFRS to Non-IFRS Measures

FOR THE THREE MONTHS ENDED SEP. 30 (MILLIONS)	2020	2019
Net income	\$ 542	\$ 1,756
Financial statement components not included in FFO		
Equity accounted fair value changes and other non-FFO items	602	180
Fair value changes	31	(394)
Depreciation and amortization	1,470	1,299
Deferred income taxes	21	(464)
Realized disposition gains in fair value changes or prior periods	161	190
Non-controlling interests	 (1,788)	(1,741)
Funds from operations	1,039	826
Less: total disposition gains	(162)	(125)
Less: net invested capital FFO	(478)	(356)
Less: realized carried interest, net	(27)	(39)
Corporate activities	(135)	(96)
Other wholly owned investments <sup>1</sup>	46	1
Distributions from investments	459	333
Our share of Oaktree's fee-related earnings	(49)	_
Our share of Oaktree's distributable earnings	41	_
Equity-based compensation	23	20
Preferred share dividends	(34)	(38)
Cash available for distribution and/or reinvestment before realized carried interest	 723	526
Realized carried interest, net, excluding Oaktree	24	39
Cash available for distribution and/or reinvestment <sup>2</sup>	\$ 747	\$ 565

<sup>1.</sup> Relates to FFO from other wholly owned investments used as a proxy for cash generated.

#### **OVERVIEW**

We disclose certain non-IFRS financial measures in these supplemental schedules. Reconciliations of these non-IFRS financial measures to the most directly comparable financial measures calculated and presented in accordance with IFRS are presented above. Management assesses the performance of its business based on these non-IFRS financial measures. These non-IFRS financial measures should be considered in addition to, and not as a substitute for or superior to, net income or other financial measures presented in accordance with IFRS.

<sup>2.</sup> Comparative numbers have been revised to reflect new definition. Refer to Glossary of Terms starting on page 37.

## **Common Share Information**

#### **COMMON SHARE CONTINUITY**

Three Mo	nths	LTM				
2020	2019	2020	2019			
1,511.5	1,433.8	1,510.8	1,438.3			
	79.1		79.1			
(0.7)	(3.9)	(9.8)	(13.6)			
1.4	1.8	11.1	6.8			
0.1		0.2	0.2			
1,512.3	1,510.8	1,512.3	1,510.8			
58.6	70.7	58.6	70.7			
1,570.9	1,581.5	1,570.9	1,581.5			
	2020 1,511.5 — (0.7) 1.4 0.1 1,512.3 58.6	1,511.5     1,433.8       —     79.1       (0.7)     (3.9)       1.4     1.8       0.1     —       1,512.3     1,510.8       58.6     70.7	2020         2019         2020           1,511.5         1,433.8         1,510.8           -         79.1         -           (0.7)         (3.9)         (9.8)           1.4         1.8         11.1           0.1         -         0.2           1,512.3         1,510.8         1,512.3           58.6         70.7         58.6			

- The company holds 61.5 million common shares for management share ownership plans, which have been deducted from the total number of shares outstanding.
  - 8.7 million shares would be issued in respect of these plans if exercised based on current market prices and the balance would be canceled.
- Cash value of unexercised options as at September 30, 2020 was \$1.2 billion (September 30, 2019 \$1.2 billion).
- The company completed the previously announced 3-for-2 stock split on April 1, 2020. All share amounts are presented on a post-split basis.

#### FFO AND EARNINGS PER SHARE INFORMATION

	Funds from Operations					Net Income					
FOR THE THREE MONTHS ENDED SEP. 30 (MILLIONS, EXCEPT PER SHARE AMOOUNTS)		2020		2019		2020		2019			
FFO / Net income	\$	1,039	\$	826	\$	172	\$	947			
Preferred share dividends		(34)		(38)		(34)		(38)			
Dilutive effect of conversion of subsidiary preferred shares		<u> </u>				9		(17)			
FFO / Net income available for shareholders	\$	1,005	\$	788	\$	147	\$	892			
Weighted average shares  Dilutive effect of the conversion of options and other share-		1,511.7		1,434.1		1,511.7		1,434.1			
based plans using treasury stock method		24.7		36.1		24.7		36.1			
Shares and share equivalents		1,536.4		1,470.2		1,536.4		1,470.2			
Per share	\$	0.65	\$	0.54	\$	0.10	\$	0.61			

## Entity Basis – Reconciliation to Reportable Segments – Invested Capital

Reportable Segments													
	Asset			Re				Private			_		
			Estate		Power					<u>al</u> _	Corporate		Total
\$	4,914	\$	_	\$	_	\$ -	- \$	_	\$ -	– \$	· —	\$ 4	4,914
	_		15,193		_	-	_	_	_	_	_	15	5,193
	_		_		3,856	-	_	_	-	_	_	3	3,856
	_		_		_	1,67	4	_	_	_	_	1	1,674
			_		_	-	_	1,891	_	_	_	1	1,891
	_		_		_	_	_	1,239	_	_		1	1,239
	_		_		_	_	_	151	_	_	_		151
			15,193		3,856	1,67	4 _	3,281				24	4,004
	_		· —		_	-	_	_	_	_	3,675	3	3,675
			15,193		3,856	1,67	4 -	3,281			3,675		7,679
								<del></del>					<del></del>
	_		_		_	_	_		2,52	5		2	2,525
	_		_		509	-	_	_	_	_			509
	_		3,590		_	56	3	337	_	_	726	5	5,216
	_		3,590		509	56	3	337	2,52	5	726		3,250
	_		_		_	-	_	_	-	_	895		895
	_		_		_	-	_	_	_	_	(8,587)	(8	3,587)
	_		_		_	-	_	_	_	_		-	4,145)
								_	_				2,732)
\$	4,914	\$	18,783	\$	4,365	\$ 2,23	7 \$	3,618	\$ 2,52	5 \$			9,006
		Management \$ 4,914	Management Real \$ 4,914 \$	Management         Real Estate           \$ 4,914         \$ —           —         15,193           —         —	Management         Real Estate           \$ 4,914         \$ —           —         15,193           —         —	Asset Management         Real Estate         Renewable Power           \$ 4,914         \$ —         \$ —           —         15,193         —           —         —         —	Asset Management         Real Estate         Renewable Power         Infrastructure           4,914         \$ -         \$ -         \$ -           -         15,193         -         -         -           -         -         3,856         -         -         -           -	Asset Management         Real Estate         Renewable Power         Infrastructure           \$ 4,914         \$ —         \$ —         \$           —         15,193         —         —         \$           —         —         3,856         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —           —	Asset Management         Real Estate         Renewable Power         Infrastructure         Private Equity           4,914         \$ —         —         —           —         15,193         —         —         —           —         —         3,856         —         —         —           —         —         —         1,674         —         —           —         —         —         —         151         — <td< td=""><td>Management         Real Estate         Renewable Power         Infrastructure         Private Equity         Residentic           4,914         \$ —         —         —         —         —           —         15,193         —         —         —         —           —         —         —         —         —         —           —         —         —         1,674         —         —           —         —         —         —         151         —           —         —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —         —           —</td><td>Management Management \$ 4,914         Real Estate \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>Management         Real Estate         Renewable Power         Infrastructure         Private Equity         Residential         Corporate           \$ 4,914         \$ —         \$ —         —         —         —           —         15,193         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —         —           —         —         —         —         —         —         —         —           —         —         —         —         —         —         —         —</td><td>Asset Management         Real Estate         Renewable Power         Infrastructure         Private Equity         Residential         Corporate           4,914         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -</td></td<>	Management         Real Estate         Renewable Power         Infrastructure         Private Equity         Residentic           4,914         \$ —         —         —         —         —           —         15,193         —         —         —         —           —         —         —         —         —         —           —         —         —         1,674         —         —           —         —         —         —         151         —           —         —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —         —           —	Management Management \$ 4,914         Real Estate \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Management         Real Estate         Renewable Power         Infrastructure         Private Equity         Residential         Corporate           \$ 4,914         \$ —         \$ —         —         —         —           —         15,193         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —           —         —         —         —         —         —           —         —         —         —         —         —         —           —         —         —         —         —         —         —         —           —         —         —         —         —         —         —         —	Asset Management         Real Estate         Renewable Power         Infrastructure         Private Equity         Residential         Corporate           4,914         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

<sup>1.</sup> Includes 16 million of BPY preferred shares.

## Entity Basis – Reconciliation to Reportable Segments – Three Months FFO

Asset Management   Real Estate   Real Esta
Fee-related earnings
Carried interest, net
Invested capital
Listed investments
Listed investments       Brookfield Property Partners¹       -       79       -       -       -       79         Brookfield Renewable Partners       -       -       72       -       -       -       72         Brookfield Infrastructure Partners       -       -       -       90       -       -       -       90         Brookfield Business Partners       -       -       -       -       132       -       -       90         Brookfield Business Partners       -       -       -       -       -       132       -       -       -       90         Brookfield Business Partners       -       -       -       -       -       132       -       -       -       90         Brookfield Business Partners       -       -       -       -       105       -       -       -       132       -       -       -       105         Other listed investments       -       -       -       -       -       -       -       105       -       -       -       479       -       -       -       -       80       80         Unlisted investments       -       -       - <td< th=""></td<>
Brookfield Property Partners¹         —         79         —         —         —         —         79           Brookfield Renewable Partners         —         —         72         —         —         —         72           Brookfield Infrastructure Partners         —         —         —         90         —         —         —         90           Brookfield Business Partners         —         —         —         —         —         90         —         —         —         90           Other listed investments         —
Brookfield Renewable Partners         —         —         72         —         —         —         72           Brookfield Infrastructure Partners         —         —         —         90         —         —         —         90           Brookfield Business Partners         —         —         —         —         —         132         —         —         —         132           Other listed investments         —         —         —         —         —         —         105         —         —         —         105           Other listed investments         —         —         —         —         —         —         1         —         —         —         105         —         —         —         105         —         —         —         105         —         —         —         105         —         —         —         105         —         —         —         105         —         —         —         105         —         —         —         105         —         —         105         —         —         —         105         —         —         105         —         —         —         105
Brookfield Infrastructure Partners         —         —         —         90         —         —         —         90           Brookfield Business Partners         —
Brookfield Business Partners       — <td< td=""></td<>
Other listed investments       Norbord     —     —     —     —     105     —     —     105       Other listed – private equity     —     —     —     —     1     —     —     1       Financial assets     —     —     79     72     90     238     —     —     80     80       Unlisted investments       Residential development     —     —     —     —     37     —     37       Energy contracts     —     —     (11)     —     —     —     (11       Other     —     18     —     2     11     —     (3)     28
Norbord         —         —         —         —         105         —         —         105           Other listed – private equity         —         —         —         —         —         1         —         —         —         1           Financial assets         —         —         —         —         —         —         479           Financial assets         —         —         —         —         —         —         80         80           Unlisted investments         —         79         72         90         238         —         80         559           Unlisted investments         —         —         —         —         —         37         —         37           Energy contracts         —
Other listed – private equity         —         —         —         —         1         —         —         1479           Financial assets         —         79         72         90         238         —         80         80           Unlisted investments         —         79         72         90         238         —         80         559           Unlisted investments         —         —         —         —         37         —         37           Energy contracts         —         —         (11)         —         —         —         —         (11           Other         —         18         —         2         11         —         (3)         28
Financial assets     —     79     72     90     238     —     —     479       Financial assets     —     —     —     —     —     —     —     80     80       Unlisted investments     —     —     —     —     90     238     —     80     559       Unlisted investments     —     —     —     —     —     37     —     37       Energy contracts     —     —     —     —     —     —     —     —     (11       Other     —     18     —     2     11     —     (3)     28
Financial assets         —         —         —         —         —         —         80         80           Unlisted investments         —         79         72         90         238         —         80         559           Unlisted investments         —         —         —         —         —         37         —         37           Energy contracts         —         —         (11)         —         —         —         (11           Other         —         18         —         2         11         —         (3)         28
—         79         72         90         238         —         80         559           Unlisted investments           Residential development         —         —         —         —         —         37         —         37           Energy contracts         —         —         (11)         —         —         —         (11           Other         —         18         —         2         11         —         (3)         28
Unlisted investments         Residential development       —       —       —       —       37       —       37         Energy contracts       —       —       (11)       —       —       —       (11)         Other       18       —       2       11       —       (3)       28
Residential development       —       —       —       —       —       37       —       37         Energy contracts       —       —       (11)       —       —       —       (11)         Other       —       18       —       2       11       —       (3)       28
Energy contracts       —       —       —       (11)       —       —       —       (11)         Other       —       18       —       2       11       —       (3)       28
Other 18 2 11 (3) 28
Disposition gains         —         (7)         3         152         —         —         14         162
Corporate activities <sup>2</sup>
Interest expense — — — — — — — — (98) <b>(98</b>
Corporate costs and taxes — — — — — — — — — — — (37)
<u> </u>
\$ 399 \$ 90 \$ 64 \$ 244 \$ 249 \$ 37 \$ (44) <b>\$ 1,039</b>

<sup>1.</sup> Includes nominal amounts of BPY preferred share distributions.

<sup>2.</sup> Excludes \$34 million of preferred share distributions for the three months, which are included in determining per share results.

## Entity Basis – Reconciliation to Reportable Segments – LTM FFO

	Reportable Segments							
FOR THE LTM ENDED SEP. 30, 2020 (MILLIONS)	Asset Management	Real Estate	Renewable Power	Infrastructure	Private Equity	Residential	Corporate	Total
Asset management	Management	Teal Estate	1 OWEI	IIIIastructure	Lquity	residential	Corporate	iotai
Fee-related earnings	\$ 1,411	\$ —	s —	\$ —	\$ —	\$	\$ —	\$ 1,411
Carried interest, net	ψ 1, <del>4</del> 11	Ψ —	Ψ	Ψ	Ψ —	Ψ	Ψ —	252
danied interest, net	1,663							1,663
Invested capital								
Listed investments								
Brookfield Property Partners <sup>1</sup>	_	522	_	_	_	_	_	522
Brookfield Renewable Partners	_	_	409	_	_	_	_	409
Brookfield Infrastructure Partners	_	_	_	349	_	_	_	349
Brookfield Business Partners	_	_	_	_	466	_	_	466
Other listed investments								
Norbord	_	_	_	_	166	_	_	166
Other listed – private equity	_	_	_	_	4	_	_	4
		522	409	349	636			1,916
Financial assets	_	_	_	_	_	_	236	236
		522	409	349	636		236	2,152
Unlisted investments								
Residential development	_	_	_	_	_	104	_	104
Energy contracts	_	_	(158)	_	_	_	_	(158)
Other	_	90	_	11	_	_	(11)	90
		90	(158)	11		104	(11)	36
Disposition gains	_	134	511	210	104	_	14	973
Corporate activities <sup>2</sup>								
Interest expense	_	_	_		_	_	(370)	(370)
Corporate costs and taxes	_	_	_	_	_	_	(166)	(166)
							(536)	(536)
	\$ 1,663	\$ 746	\$ 762	\$ 570	\$ 740	\$ 104	\$ (297)	\$ 4,288

<sup>1.</sup> Includes nominal amounts of BPY preferred share distributions.

<sup>2.</sup> Excludes \$144 million of preferred share distributions for the LTM, which are included in determining per share results.

## Glossary of Terms

The "Corporation," "Brookfield" or "BAM" refers to our asset management business which is comprised of our asset management and corporate business segments.

This Supplemental Information contains key performance measures that we employ in analyzing and discussing our results. These measures include non-IFRS measures. We describe our key financial measures below and include a complete list of our performance measures on pages 115 through 120 of our December 31, 2019 annual report.

- Fee-bearing capital represents the capital committed, pledged or invested in the listed affiliates, private funds and
  public securities that we manage which entitles us to earn fee revenues. Fee-bearing capital includes both called
  ("invested") and uncalled ("pledged" or "committed") amounts. When reconciling period amounts, we utilize the following
  definitions:
  - Inflows include capital commitments and contributions to our private and public securities funds and equity issuances in our listed affiliates.
  - Outflows represent distributions and redemptions of capital from within the public securities capital.
  - Distributions represent quarterly distributions from listed affiliates as well as returns of committed capital (excluding market valuation adjustments), redemptions and expiry of uncalled commitments within our private funds.
  - Market activity includes gains (losses) on portfolio investments, listed affiliates and public securities based on market prices.
  - Other include changes in net non-recourse debt included in the determination of listed affiliate capitalization and the impact of foreign exchange fluctuations on non-U.S. dollar commitments.
- Cash available for distribution and/or reinvestment ("CAFDR") is a non-IFRS measure that provides insight into earnings received by the Corporation that are available for distribution to common shareholders or to be reinvested into the business. It is calculated as the sum of our Asset Management segment FFO (i.e., fee-related earnings and realized carried interest, net); distributions from our listed affiliates, other investments that pay regular cash distributions and FFO from our corporate cash and financial assets; other invested capital earnings, which include FFO from our residential operations, energy contracts, sustainable resources and other real estate, private equity, corporate investments that do not pay regular cash distributions, corporate costs and corporate interest expense, excluding equity compensation; net of preferred share dividend payments.
- Annualized fees include annualized base management fees, which are determined by the contractual fee rate multiplied
  by the current level of fee-bearing capital, annualized incentive distributions based on our listed affiliates' current annual
  distribution policies, annualized transaction and public securities performance fees equal a simple average of the last
  two years' revenues.
- Fee-related earnings is comprised of fee revenues less direct costs associated with earning those fees, which include
  employee expenses and professional fees as well as business related technology costs, other shared services and
  taxes. We use this measure to provide additional insight into the operating profitability of our asset management
  activities.
- Carried interest is a contractual arrangement whereby we receive a fixed percentage of investment gains generated
  within a private fund provided that the investors receive a pre-determined minimum return. Carried interest is typically
  paid towards the end of the life of a fund after the capital has been returned to investors and may be subject to
  "clawback" until all investments have been monetized and minimum investment returns are sufficiently assured. This is
  referred to as realized carried interest. We defer recognition of carried interest in our financial statements until they are
  no longer subject to adjustment based on future events. Unlike fees and incentive distributions, we only include carried
  interest earned in respect of third-party capital when determining our segment results.
  - Accumulated unrealized carried interest is based on carried interest that would be receivable under the
    contractual formula at the period end date as if a fund was liquidated and all investments had been monetized at
    the values recorded on that date. Unrealized carry refers to the change in unrealized carry during a specified period,
    adjusted for realized carry.
  - Annualized target carried interest represents the annualized carried interest we would earn on third-party private fund capital subject to carried interest based on the assumption that we achieve the targeted returns on the private funds. It is determined by multiplying the target gross return of a fund by the percentage carried interest and by the amount of third-party capital, and discounted by a utilization factor representing the average invested capital over the fund life.

## Glossary of Terms cont'd

- Invested capital is the amount of common equity in our operating segments.
- Fee revenues include base management fees, incentive distributions, performance fees and transaction fees presented within our Asset Management segment. Fee revenues exclude carried interest.
- Funds from operations ("FFO") is a key measure of financial performance. FFO includes the fees that we earn from managing capital as well as our share of revenues earned and costs incurred within our operations, which include interest expense and other costs. FFO is defined as net income attributable to shareholders prior to fair value changes, depreciation and amortization, deferred income taxes, and includes disposition gains that are not recorded in net income as determined under IFRS. FFO also includes the company's share of equity accounted investments' funds from operations on a fully diluted basis. Brookfield uses FFO to assess its operating results and believes that many of its shareholders and analysts also find this measure valuable to them.

FFO and its per share equivalent are non-IFRS measures which do not have any standard meaning prescribed by IFRS and therefore may not be comparable to similar measures presented by other companies. Net income is reconciled to FFO on page 32.

- FFO from operating activities represents the company's share of revenues less operating costs and interest expenses: it excludes realized carried interest, disposition gains, fair value changes, depreciation and amortization, deferred income taxes, and includes our proportionate share of similar items recorded by equity accounted investments. We present this measure as we believe it assists in describing our results and reconciling variances within FFO.
- Realized carried interest represents our share of investment returns based on realized gains within a private
  fund. Realized carried interest earned is recognized when an underlying investment is profitably disposed of and the
  fund's cumulative returns are in excess of preferred returns, in accordance with the respective terms set out in
  the fund's governing agreements, and when the probability of clawback is remote. Realized carried interest is
  determined on third-party capital that is no longer subject to future investment performance.
- Performance fees are paid to us when we exceed predetermined investment returns within BBU. BBU performance fees are accrued quarterly based on the volume-weighted average increase in BBU unit price. Performance fees are not subject to clawback.
- Realized disposition gains/losses are included in FFO as the purchase and sale of assets is a normal part of the company's business. They include gains or losses arising from transactions during the reporting period together with any fair value changes and revaluation surplus recorded in prior periods and are presented net of cash taxes payable or receivable. Realized disposition gains include amounts that are recorded in net income, other comprehensive income and as ownership changes in our consolidated statements of equity, and exclude amounts attributable to non-controlling interests unless otherwise noted.
- Incentive distributions are determined by contractual arrangements and are paid to us by BPY, BEP and BIP and represent a portion of distributions paid by listed affiliates above a predetermined hurdle.
- Base management fees are determined by contractual arrangements, are typically equal to a percentage of fee-bearing capital and are accrued quarterly.
  - Private fund base fees are typically earned on fee-bearing capital from third-party investors only and are earned on
    invested and/or uninvested fund capital, depending on the stage of the fund life.
  - Listed affiliate base fees are earned on the total capitalization of the listed affiliates, which includes our investment. Base fees for BPY, BEP and TERP include a quarterly fixed fee amount of \$12.5 million, \$5 million and \$3 million, respectively. BPY and BEP each pay additional fees of 1.25% on the increase in capitalization above their initial capitalization of \$11.5 billion and \$8 billion, respectively. TERP paid an additional fee of 1.25% on the increase above initial unit price at the time of acquisition. As of July 31, 2020, TERP was privatized by BEP and will no longer pay base fees upon the privatization. Base fees for BPYU, BIP and BBU are 1.25% of total capitalization. Listed affiliate capitalization as at September 30, 2020, was as follows: BPY/BPYU \$16.7 billion; BEP/BEPC \$25.7 billion; BIP/BIPC \$26.6 billion; and BBU \$5.0 billion.
- Internal rate of return ("IRR") is the annualized compounded rate of return of the fund, calculated since initial
  investment date.

## Notice to Readers

Brookfield is not making any offer or invitation of any kind by communication of this Supplemental Information and under no circumstance is it to be construed as a prospectus or an advertisement.

This Supplemental Information contains "forward-looking information" within the meaning of Canadian provincial securities laws and "forward-looking statements," within the meaning of certain securities laws including Section 27A of the U.S. Securities Act of 1933, as amended, Section 21E of the U.S. Securities Exchange Act of 1934, as amended, "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995 and in any applicable Canadian securities regulations. We may make such statements in this profile, in other filings with Canadian regulators and the Securities Exchange Commission or in other communications. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions and include statements which reflect management's expectations regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of the corporation and its subsidiaries, capital committed to our funds, our liquidity and ability to access and raise capital, our ability to capitalize on investment opportunities, the potential growth of our asset management business and the related revenue streams therefrom, the prospects for increasing our cash flow from or continued achievement of targeted returns on our investments, as well as the outlook for North American and international economies for the current fiscal year and subsequent periods, and include words such as "expects," "anticipates," "plans," "believes," "estimates," "seeks," "intends," "targets," "projects," "forecasts" or negative versions thereof and other similar expressions, or future or conditional verbs such as "mav," "will," "should," "would," and "could." In particular, the forward-looking statements contained within this Supplemental Information include statements referring to the future state of the economy or the securities market and expected future deployment of capital, dispositions and associated realized carried interest, as well as statements regarding the results of future fundraising efforts.

Although we believe that our anticipated future results, performance or achievements expressed or implied by the forward-looking statements and information are based upon reasonable assumptions and expectations, the reader should not place undue reliance on forward-looking statements and information because they involve known and unknown risks, uncertainties and other factors, many of which are beyond our control (including the ongoing and developing COVID-19 pandemic), which may cause the actual results, performance or achievements of the company to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements and information.

Some of the factors, many of which are beyond Brookfield's control and the effects of which can be difficult to predict, but may cause actual results to differ materially from those contemplated or implied by forward-looking statements include, but are not limited to: (i) investment returns that are lower than target; (ii) the impact or unanticipated impact of general economic, political and market factors in the countries in which we do business, including as a result of COVID-19; (iii) the behavior of financial markets, including fluctuations in interest and foreign exchange rates; (iv) global equity and capital markets and the availability of equity and debt financing and refinancing within these markets; (v) strategic actions including dispositions; the ability to complete and effectively integrate acquisitions into existing operations and the ability to attain expected benefits; (vi) changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates); (vii) the ability to appropriately manage human capital; (viii) the effect of applying future accounting changes; (ix) business competition; (x) operational and reputational risks; (xi) technological change; (xii) changes in government regulation and legislation within the countries in which we operate; (xiii) governmental investigations; (xiv) litigation; (xv) changes in tax laws; (xvi) ability to collect amounts owed; (xvii) catastrophic events, such as earthquakes, hurricanes and epidemics/pandemics; (xviii) the possible impact of international conflicts and other developments including terrorist acts and cyberterrorism; (xix) the introduction, withdrawal, success and timing of business initiatives and strategies; (xx) the failure of effective disclosure controls and procedures and internal controls over financial reporting and other risks; (xxi) health, safety and environmental risks; (xxii) the maintenance of adequate insurance coverage; (xxiii) the existence of information barriers between certain businesses within our asset management operations; (xxiv) risks specific to our business segments including our real estate, renewable power, infrastructure, private equity, and residential development activities; and (xxv) factors detailed from time to time in our documents filed with the securities regulators in Canada and the United States, including in "Part 6 - Business Environment and Risks" of our Annual Report available on SEDAR at www.sedar.com and EDGAR at www.sec.gov.

We caution that the foregoing list of important factors that may affect future results is not exhaustive and other factors could also adversely affect its results. Investors and other readers are urged to consider the foregoing risks, as well as other uncertainties, factors and assumptions carefully in evaluating the forward-looking information and are cautioned not to place undue reliance on such forward-looking information. Except as required by law, the corporation undertakes no obligation to publicly update or revise any forward-looking statements or information, whether written or oral, that may be as a result of new information, future events or otherwise.

### Notice to Readers cont'd

#### STATEMENT REGARDING PAST AND FUTURE PERFORMANCE AND TARGET RETURNS

Past performance is not indicative nor a guarantee of future results. There can be no assurance that comparable results will be achieved in the future, or that future investments or fundraising efforts will be similar to the historic results presented herein (because of economic conditions, the availability of investment opportunities or otherwise).

The target returns set forth herein are for illustrative and informational purposes only and have been presented based on various assumptions made by Brookfield in relation to, among other things, the investment strategies being pursued by the funds, any of which may prove to be incorrect. Due to various risks, uncertainties and changes (including changes in economic, operational, political or other circumstances) beyond Brookfield's control, the actual performance of the funds could differ materially from the target returns set forth herein. In addition, industry experts may disagree with the assumptions used in presenting the target returns. No assurance, representation or warranty is made by any person that the target returns will be achieved, and undue reliance should not be put on them. Prior performance is not indicative of future results and there can be no guarantee that the funds will achieve the target returns or be able to avoid losses.

#### STATEMENT REGARDING USE OF NON-IFRS MEASURES

We disclose a number of financial measures in this Supplemental Information that are calculated and presented using methodologies other than in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB"). We utilize these measures in managing the business, including for performance measurement, capital allocation and valuation purposes and believe that providing these performance measures on a supplemental basis to our IFRS results is helpful to investors in assessing the overall performance of our businesses. These non-IFRS measures have limitations as analytical tools and should not be considered as the sole measure of our performance and should not be considered in isolation from, or as a substitute for, similar financial measures calculated in accordance with IFRS. We caution readers that these non-IFRS financial measures or other financial metrics may differ from the calculations disclosed by other businesses and, as a result, may not be comparable to similar measures presented by other issuers and entities.